

Transportation Penny Advisory Committee Meeting

Monday, November 22, 2021 at 5:30 PM Via Zoom and on Richland County YouTube

Streamed on the Richland County YouTube Channel

Meeting Agenda

1. Call to Order Mr. John P. Epting

2. <u>Public Comments</u> Mr. John P. Epting

3. Office of Small Business Opportunities (Page 2-9) GCS/OSBO

4. Transportation Program (Pages 10-12) Ms. Allison Steele/Mr. Michael Maloney

5. The Comet Program (Pages 13-98)

Mr. Eric Harris

6. Other Business

• Next scheduled meeting: December 20, 2021

TPAC Membership Update

7. Adjournment Mr. John P. Epting



Transportation Penny Advisory Committee Report

OSBO Manager's Report

November 23, 2021

1. Executive Summary:

This report is submitted pursuant to Ordinance (s) 049-13HR and 058-16HR to ensure that the OSBO team provides support to the County to ensure that the SLBE has equal opportunity to participate in County contracts for all six (6) Industry Categories.

Primary Industry Category								
Construction	Professional	Non-Professional	Engineering Services	Architectural	Wholesale			
Services	Services	Services		Services	Operations			

2. Purpose:

The purpose of this report is to manage the ongoing requirements of the Ordinance(s), and ensuring payment to contracted SLBEs.

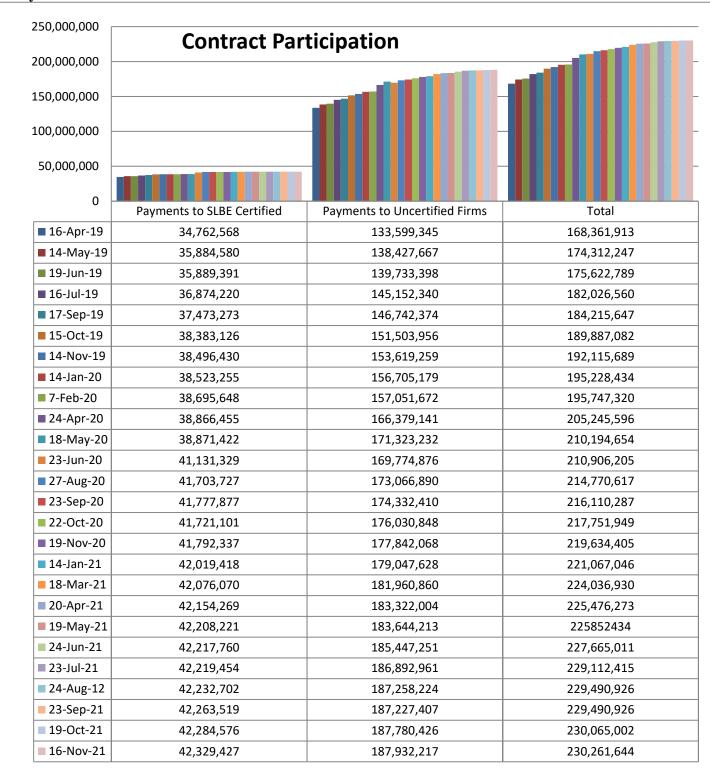
3. Office of the Small Business Opportunity Cross Functional Team

Team Matrix							
Name	Department	Title					
Christine Keefer	GCS	Director of GCS					
Vacant	Transportation	Director of Transportation					
Bryant Davis	GCS	Asst. Director of GCS					
Erica Wade	OSBO	Manager of OSBO					
Pam Green	OSBO	Assistant Manager of OSBO					
Michelle Rosenthal	OSBO	Business Development Coordinator					
Annjanette Dunbar	OSBO	Project Coordinator					
Jennifer Wladischkin	Procurement	Manager of Procurement					
Yolanda Davis	Procurement	Contract Specialist					
Allison Steele	Transportation	Deputy Director					
Alicia Aull	Transportation	Senior Accountant					
Nathaniel Miller	Transportation	Contract & Budget Manager					

4. Goal Setting Committee (GSC)

Team Matrix								
Name	Department	Title						
Erica Wade	OSBO	Manager of OSBO						
Project Managers	Transportation	Project Manager						
Michelle Rosenthal	OSBO	Business Development Coordinator						
Margaret Jones	OSBO	Certification & Compliance Specialist						
Jennifer Wladischkin	Procurement	Manager of Procurement						
Vacant	Transportation	Estimator						

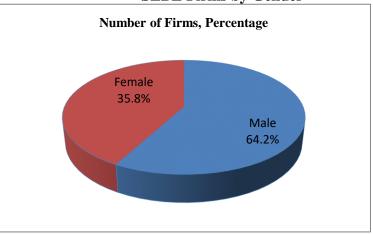
5. Analysis:

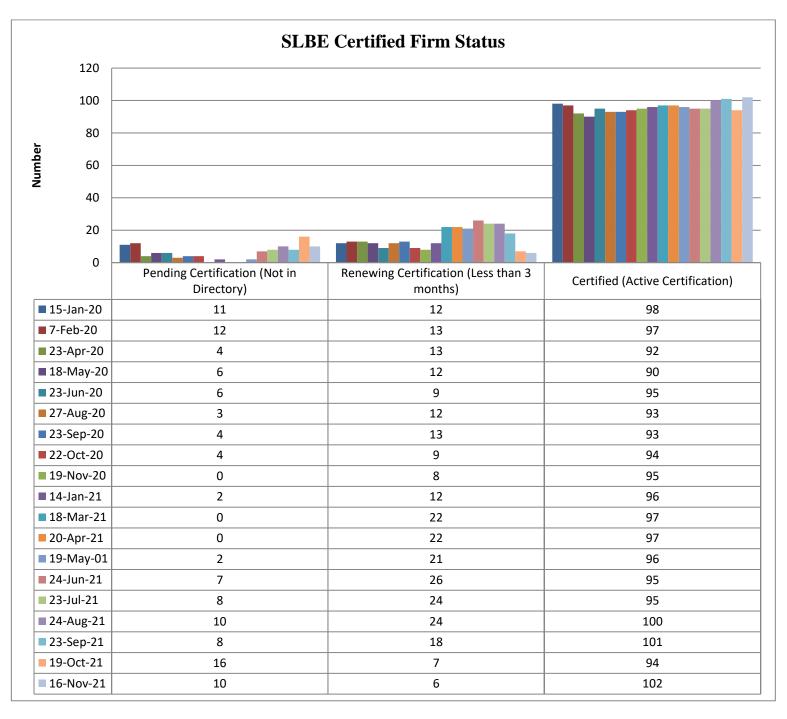


SLBE Firms by Ethnicity

Native American All Others Asian 1, 4% 1, 4% White 28.6% Black 68.6%

SLBE Firms by Gender





SLBE GOAL PARTICIPATION UPDATE 2018-2021

Project Name	Sheltered	SLBE	DATE
•	Market	Goal	
2017 Dirt Roads Package H	No	4.05%	February 6, 2018
2017 Dirt Roads Package G	Yes	4.98%	February 22, 2018
Sidewalk Package S-8	Yes	100%	April 19, 2018
Pedestrian Improvements at Intersections	No	12%	July 3, 2018
2018 Sidewalks – Koon Rd. & Farmview St.	Yes	100%	July 18, 2018
2016 PDT Sidewalks-Clemson Road	Yes	100%	October 2, 2018
2018 Richland County Dirt Roads Package I	No	5.95%	October 19, 2018
SERN NIP	No	17.3%	November 15, 2018
2018 Richland County Dirt Roads Project 7 Road Group	No	11%	December 31, 2018
Sidewalks S-13	No	25%	January 17, 2019
Sidewalk Package S-11	No	22%	January 28, 2019
North Springs and Harrington Intersection Improvements	No	15%	March 13, 2019
Atlas Road Widening Project	No	14%	April 4, 2019
2019 Resurfacing Package R	No	0%	April 17, 2019
Lakeside Subdivision (Incl. Sienna Dr.) Resurfacing	No	3%	August 1, 2019
Decker Woodfield NIP-Faraway Drive Sidewalk	No	25%	September 15,2020
Green Street Phase II	No	8.1%	September 18, 2019
Sidewalk S-12	No	19%	September 24, 2019
2019 Richland County Dirt Road Package K	No	23%	October 17, 2019
Dirt Road Paving Package L	No	24%	June 18, 2021
Bull Street & Elmwood Ave. Intersection Improvement	No	18%	May 24, 2021
Dirt Road Paving Package M	No	8.5%	October 1, 2021
Percival Rd/Screaming Eagle Rd	No	6%	November 16, 2021
PUBLIC WORKS			
Lakeside at Ballentine Resurfacing (Non-Transportation)	No	3%	August 1, 2019
Knollwood and Planters Drainage Improvement	Yes	100%	January 21, 2020
Miles Rd/3Bears Road Intersection Resurfacing	No	18%	February 27, 2020
Riverwalk Way and Stockland Road Resurfacing	No	34%	February 28, 2020
Wildewood Subdivision Selected Roadways	No	3%	May 18, 2020
Kneece Road Sidewalk	No	23%	January 7, 2021

Total Certified SLBE's by Industry

Industry	Total
Architectural & Engineering Services	8
Construction Services	36
Non-Professional	11
Professional	37
Wholesale	10
Total	102

6. Department Outlook:

- i. OSBO is reestablishing our collaboration efforts with our business and community partners and members of Richland County Council.
- ii. The Office has set a goal of expanding our SLBE Certification list by 60. Especially in specialty categories highly utilized at Richland County.
- iii. OSBO will continue to work with all county departments encouraging the utilization of our SLBEs.

- iv. OSBO is seeking ways to identify and increase contracting opportunities not just with Richland County Government, but also with our partners.
- v. OSBO is continuously setting SLBE utilization goals on a contract-by-contract basis on Richland County projects to include Transportation projects.
- vi. OSBO is in the process of upgrading our Business Development area. We will offer 1:1 business coaching and counseling services, access to capital coaching, business plan development, marketing coaching and assistance with various certification processes.

vii.OSBO will continue to offer technical trainings and workshops for our small business community. OSBO is reviewing and updating the current SOPs, Policy and Procedure Manuals and the Ordinances.

• Business Development

- i. OSBO Website Highlights
- ii. Highlighted Article
 - Featured Story
 - EJW Cole Realty, LLC
- iii. Manage and coordinate workshops and events to ensure SLBEs and local SBE have opportunities to attend technical and administrative training
 - Upcoming workshops will focus on providing information to our internal departments about OSBO, and encouraging them to utilize our SLBEs as they make their purchases in the upcoming FY21/22
 - Working with our partners on collaborative efforts for our technical workshops and trainings
- iv. Attend and participated in following outreaches that provide exposure and awareness of the services the OSBO Office offers to the local business community:
 - Business Information Academy, Small Business Network Training @ Bible Way Community Center, resulting in ten (10) potential business leads, Oct 29
 - Richland Exhibition: Revealing Community Resources @ Columbia Mall resulting in nine (9) potential small business leads, Oct 30
 - 1 Million Cups Columbia, weekly meetings networking with entrepreneurs and exchanging of information and ideas resulting in two (2) new contact leads, Nov 3
- v. Participated in OSBO COVID-19 Grant Application Outreaches by answering questions and providing information of OSBO online certification process
 - Garners Ferry Adult Activity Center, resulting in four (4) new potential business leads, Nov 4

2021 Office of Small Business Opportunity Business Academy

		No.
Title of Workshop/Event	Date	Attended
Funding Opportunities for 2021- Are You Ready	Jan 28	203
Let's Talk Procurement Opportunities Securing Your Slice of the Pie	Mar 11	63
The WWH (Why, When, and How) of Financial Planning	May 26	20
Save My Business, 2021 Crisis Preparedness Summit	Sep 8	108

(Schedule subject to change)

• Certification and Compliance Report

- i. Completed three (3) renewals
 - Approved three (3) certification renewals in the areas of Professional Services and Non-Professional
- ii. Conducted four (5) Site Visits for Certification
 - Site visits provide validation of business, owner equipment, etc. OSBO staff members had the opportunity to interview owner and answer questions from the owner. The site visits was in area of Professional Services, Non-Professional and Whole Sale
- iii. Contacted and sent renewal (6 pending) notices to SLBEs
 - OSBO reporting provides a 30/60/90 days of implementing renewals to help retain our SLBEs
- iv. Attended Clemson Road Sidewalk Progress Meeting: (November 5, 2021)
 - The project was substantially completed on November 12, 2021
- v. Posted payments for Prime Contractors
 - Posted payment for Prime Contractors in the Supplier Diversity Management System (B2g) which allows subcontractor to confirm payments.
- vi. Participated in the National Woman's Small Business Month (WOSB Certification on October 27, 2021.
 - Explained the Richland County Office of Small Business Eligibility and Certification Requirements.
- vii. Attend the Bible Way Information Academy
 - Provide Richland County Office of Small Business exposure and awareness services o local business community
- viii. Meet with Transportation Project Manager on November 9, 2021
 - Set SLBE Utilization Goal for Percival Rd/Screaming Eagle Rd. project. The utilization goal for the project is 6%.

• Program Development Coordinator

- i. Concluded the CV-19 small business grant relief workshops for Richland County Small businesses which that entailed five in person workshops and one online zoom workshop. 165 small businesses were registered to attend the online workshops and 46 registered to attend the online workshop. In total 158 businesses participated in the CV-19 Grant Workshops to formally introduce grant to small businesses and provide them vital information for applying for ANY grant opportunities to include:
 - DUNS Number purpose and instructions
 - W9 Sample and purpose
 - IRS Profit and Loss Sheet; sample and purpose
 - Itemized Expenses Sample Sheet with instructions
 - Sample Grant application with common descriptive summary questions including common Emergency Need/Covid-19 response questions
 - Low/Moderate Income (LMI) guidelines with HUD LMI Chart
- ii. Participated in the Comm. Plan & Development Exhibition event for Oct. 30th sharing information about the OSBO office and SLBE opportunities.
- iii. Communicated and provided information via telephone and email with 50+ individuals contacting the office to inquire about a range of topics to include:
 - How to start a business
 - How to apply for an Employer ID Number (EIN)
 - How to write a business plan

- What business licenses do I need
- How to finance a new business
- How to grow a business
- CV-19 Grant information
- How to become a SLBE
- How to hire staff
- How to purchase a business from someone
- How to promote their small business
- Where to locate business rental property
- How to become a Vendor with Richland County
- How to apply for any grants
- How to create a website
- iv. Updated OSBO webpages on the County website to include updated information and upcoming events, resources, partners, etc.
- v. Presented the OSBO office and CV-19 Grant to attendees of 1 Million Cup on Nov 3rd
- vi. Assisted with recruiting efforts for SLBE/ESLBE's that resulted in SLBE applications being submitted
- vii. Accompanied Compliance & contracts to perform two site visits with SLBE applicants and provided them with resources for their business and how to become a vendor with Richland county
- viii. Drafted October issue of OSBO's newsletter and web pages with updated information so SLBE's, Partners, Businesses on latest and update and ongoing OSBO information
- ix. Finalizing CV-19 Small Business Grant online application. Completed Online Application & uploads for Implementation via Neighborly program and participated in multiple Zoom meeting with Neighborly staff to finalize online grant application.
- x. Uploaded "Seeds to Engage" Seed Grant information via Neighborly for implementation of online grant application.
- xi. Participated in online meeting with Richland County Library to forge partnership for facilitating Business Plan and Pitch workshops for Small Businesses

Transportation Update- November 22, 2021

General Information

Committee\Council Approvals

- Three Rivers Phase 3 Approved by Council on 11/9
- Mitigation Credit Sales: Amick Farms Rail Upgrade in Saluda County Approved by Committee 11/18
- Mitigation Credit Sales: Quick Trip Store in Lexington County Approved by Committee 11/18

Upcoming Committee\Council Items

- Mitigation Credit Sales: Amick Farms Rail Upgrade in Saluda County Council 12/7
- Mitigation Credit Sales: Quick Trip Store in Lexington County Council 12/7

Pre-Construction Update

- Atlas Rd. Widening OET is working to address final plan comments from SCDOT.
- <u>Blythewood Rd. Widening</u> ROW on all but four properties has now been obtained. There is some final coordination to perform on the Town of Winnsboro waterline.
- <u>Bull\Elmwood Intersection</u> We are waiting on final utility coordination on one Dominion light pole. Once this is complete the bid documents can be finalized and the project advertised.

Dirt Road Paving

- Package M –bids were received on 11/9/2021. This will include the following roads: Bow String Rd., Maggie Hipp Rd., Rosa Dowdy Rd., and Tall Oaks Dr. Procurement is in the process of reviewing the bids.
- Package N is being finalized and is anticipated to be advertised this winter. This will include the following roads: Larger St., Nathan Ridge Ln., Sara Matthews Rd.
- Garners Ferry\Harmon Intersection All utility coordination that needs to occur before construction has been completed. Dominion and CenturyLink has already performed their relocations. Charter, and Segra are finalizing their plans and will performing their own relocations. The OET is finalizing the bid package and updating the cost estimate for advertisement.
- Lower Richland Blvd. Widening The OET was asked to update the traffic study for this project due to the recent construction of a new gas station at the intersection with Garners Ferry Rd. The new rescope approved by Council on Oct. 5th includes widening the road to 5 lanes from Garners Ferry to the Sheriff's Substation, widening to 3 lanes from the Substation to Rabbit Run, and installing a roundabout at the intersection of Lower Richland and Rabbit Run.
- Shop Rd. Widening A new service order modification has been executed with the OET. This work covers the analysis of existing drainage between George Rogers Blvd. and Rosewood so that the existing drainage issues in the area can be taken care of without discharging into the railroad ROW.

• Spears Creek Church Road Widening- A Public Input Meeting was held October 14th at Pontiac Elementary School. Citizens who would like to provide comments have until November 14th to do so.

Construction Update

- <u>Innovista Phase II</u>- Approximately 66% complete. Completion estimated for May 2022.
- North Main Street Approximately 96% complete. Due to an unforeseen issue at the intersection with Monticello Rd., a significant rework of the area now has to be completed. We will need to submit to the City for additional funding for this change.
- Three Rivers Greenway Ph. 1B The coffer dam has been installed and construction has begun.
- <u>Dirt Road Package K</u>- Approximately 64% complete. There was a temporary delay on this project due to several contractor crew members testing positive for COVID.
- Resurfacing Package R- Approximately 8% complete.
- <u>Clemson Rd. Ph. 1 Sidewalk</u> Construction began mid-July and is approximately 60% complete.
- Old Garners Ferry Rd TIP 2 Approximately 5% complete.

Open Solicitations:

Upcoming Solicitations:

- Alpine Road Sidewalk- Winter 2021\2022
- Percival Road Sidewalk: Winter 2021\2022
- Sunset Drive Sidewalk: Winter 2021-2022
- Atlas Road Widening Phase 1: Winter 2021\2022
- Garners Ferry\Harmon Intersection: Fall 2021
- Bull\Elmwood Intersection: Fall 2021
- Blythewood Widening: Winter 2021\2022
- Dirt Road Package N: Winter 2021\2022

November 2021			REFERENDUM	CURRENT APPROVED ESTIMATE	OUTSIDE FUNDING/ REIMBURSEME NTS	EXPENDED TO DATE	*PHASE
Report Ending November 17, 2021							
WIDENINGS	Rank	District					
Hardscrabble Road Widening	1	7, 8, 9	\$ 29,860,800	\$ 28,441,312	\$ -	\$ 28,441,312	CO
Clemson Road Widening	2	9, 10	\$ 23,400,000	\$ 13,031,007	\$ 980,000	\$ 15,081,059	CO
Leesburg Road Widening	3	11	\$ 4,000,000	\$ 4,000,000	\$ -	\$ -	SCDOT
North Main Street Widening (includes \$5.4M Intersection)	4	4	\$ 35,400,000	\$ 55,028,433	\$ 26,517,908	\$ 53,502,536	CO
Bluff Road Widening Phase 2	5	10	\$ -	,,		\$ 9,752,120	Design
Bluff Road Area Improvements	5	10	\$ 16,700,000				Design
Shop Road Widening	6	10	\$ 33,100,000				RW
Atlas Road Widening	7	10, 11	\$ 17,600,000				RW
Pineview Road Area Improvements	8	10, 11	\$ 18,200,000	\$8,000,000			Design
Blythewood Road Widening (Syrup Mill Road to I-77)	9	2, 7	\$ 8,000,000				RW
Broad River Road Widening	10	1	\$ 29,000,000				Design
Spears Creek Church Road Widening	11	9, 10	\$ 26,600,000	\$20,000,000	\$ -	\$ 487,054	Design
Lower Richland Boulevard Widening	12	11	\$ 6,100,000	\$ 5,000,000	\$ -	\$ 399,737	Design
Polo Road Widening	13	8, 9, 10	\$ 12,800,000	\$ 10,600,000	\$ -	\$ 812,041	Design
Blythewood Road Area Improvements	14	2, 7	\$ 21,000,000	\$ 13,000,000	\$ -	\$ 488,854	Design
Total Widenin	ngs		\$ 281,760,800	\$ 281,833,378	\$ 29,297,908	\$ 120,040,990	
INTERSECTION IMPROVEMENTS					•		
Clemson Rd. & Rhame Rd./North Springs Rd.	*	8, 9	\$ 3,500,000	\$ 4,096,203	\$ -	\$ 3,857,479	Complete
Broad River Rd. and Rushmore Rd.	*	0	\$ 3,700,000				
Farrow Rd. and Pisgah Church Rd.	*	7	\$ 3,600,000	\$ 2,243,860			
North Springs Rd. and Risdon Way	*	8, 9	\$ 1,800,000	\$ 1,936,802			
Summit Pkwy and Summit Ridge Rd.	*	8, 9	\$ 500,000				
Kennerly Rd. & Coogler Rd./Steeple Ridge Rd.	*	1	\$ 1,900,000				
Wilson Blvd. and Pisgah Church Rd.	-	7	\$ 3,600,000				Complete
Wilson Blvd. and Killian Rd.	1	7	\$ 2,600,000		\$ -	\$ 405	Complete
Clemson Rd. and Sparkleberry Ln.	2	9, 10	\$ 5,100,000	, , ,			RW
Bull St. and Elmwood Ave.	3	4	\$ 2,000,000	\$ 3,798,811	\$ -	\$ 880,085	RW
North Main St / Monticello Rd (constructed with N. Main Widening)	4	4	\$ -	\$ -	\$ -	\$ -	CO
Hardscrabble & Kelly Mill Rd (constructed with Hardscrabble Widening)			\$ 3,000,000	\$ -	\$ -	\$ -	CO
Garners Ferry Rd. and Harmon Rd.	6	11	\$ 2,600,000	\$ 1,583,878	\$ -	\$ 391,702	RW
North Springs Rd. and Harrington Rd.	7	8, 9	\$ 2,000,000	\$ 1,352,631	\$ -	\$ 836,727	CO
Screaming Eagle Rd. and Percival Rd.	8	9, 10	\$ 1,000,000	\$ 1,600,000			RW
Total Intersection Improvement	nts		\$ 36,900,000	\$ 34,768,133	\$ -	\$ 20,162,243	
SPECIAL PROJECTS							
Riverbanks Zoo Transportation Related Projects	1	5	\$ 4,000,000		\$ -	\$ 3,346,412	Complete
Innovista 1 (Greene St. Phase 1)	2	5	\$ 50,000,000			\$ 17,897,970	
Innovista 2 (Greene St. Phase 2)	4	5		\$ 23,236,029			CO
Innovista 3 (Williams St.)	9	5		\$ -			
Shop Road Extension Phase 1	3	10	\$ 71,800,000				
Shop Road Extension Phase 2	5	10		\$ 27,000,000			Design
Kelly Mill Road	7	2, 9	\$ 4,500,000				NS
Commerce Drive Improvements	8	10	\$ 5,000,000				NS
Neighborhood Improvement Projects	0	0	\$ 63,000,000	, ,	,	\$ 11,513,301	Various
Total Special Proje	cts		\$ 198,300,000	, , .		\$ 73,318,486	
INTERCHANGE (I-20 / Broad River Road)			\$ 52,500,000			\$ -	NS
DIRT ROAD PAVING			\$ 45,000,000			\$ 23,168,682	
RESURFACING			\$ 40,000,000			\$ 30,229,092	Various
PROGRAM (traffic studies / plans / mitigation bank) TOTAL ROADWAY PROJECTS			\$ 1,559,844		\$ - \$ 35,168,674	\$ 14,143,051	
TOTAL ROADWAY PROJECTS			\$ 656,020,644	b 635,567,965	\$ 35,168,674	\$ 281,062,544	
BIKE/PED/GREENWAY (Referendum Total = \$80.9M) GREENWAY PROJECTS			REFERENDUM	CURRENT ESTIMATE	OUTSIDE FUNDING / REIMBURSEME NTS	EXPENDED TO DATE	*PHASE
Three Rivers Greenway Extension 1A/1B	1	5, 10	\$ 7,902,242	\$ 7,902,242	\$ -	\$ 7,743,763	СО
Lincoln Tunnel Greenway	2	4, 5	\$ 892,739			Ψ 1,170,103	Complete
Gills Creek A (Lake Katherine to Congaree)	3	6, 10	\$ 822,601			\$ 697,537	Design
Smith/Rocky Branch C (Rocky Branch to Harden)	4	4	\$ 362,800				Design
Gills Creek B (Wildcat Creek/Fort Jackson)	5	6, 11	,		\$ -		Design
Smith/Rocky Branch B (Clement Rd to Colonial Dr)	6	4		\$ -			
Smith/Rocky Branch A (Three Rivers to Clement Rd)- Removed	7	4		\$ -		\$ -	9
Gills Creek North C (Trenholm to Lake Katherine)- Removed	8	6		\$ -		\$ -	
Crane Creek A (Monticello Rd to Three Rivers)-Removed	9	4		\$ -			
Crane Creek B (to Smith Branch)	10	4	\$ 256,000			\$ 136,445	Design
Columbia Mall Greenway	11	3, 8	\$ 648,456			\$ 386	Design
Polo Road / Windsor Lake Boulevard Connector	12	3, 8	\$ 398,545				NS
Woodbury / Old Leesburg Connector-Removed	13	11	\$ 129,217		\$ -		
Woodbury / Old Leesburg Connector-Removed				\$ -	\$ -		
Crane Creek C (Crane Forest)- Removed	14	7		φ -			
		7 4		\$ -			
Crane Creek C (Crane Forest)- Removed	14 15			\$ -	\$ -	\$ -	
Crane Creek C (Crane Forest)- Removed Dutchman Boulevard Connector- Removed Total Greenway Proje BIKEWAY PROJECTS	14 15		\$ 11,412,600 \$ 22,008,773	\$ 21,458,770 \$ 22,008,773	\$ - \$ 323,680 \$ -	\$ - \$ 8,929,811	Various
Crane Creek C (Crane Forest)- Removed Dutchman Boulevard Connector- Removed Total Greenway Proje BIKEWAY PROJECTS SIDEWALK PROJECTS	14 15		\$ 11,412,600 \$ 22,008,773 \$ 26,926,370	\$ 21,458,770 \$ 22,008,773 \$ 26,926,370	\$ 323,680 \$ - \$ 2,794,002	\$ 8,929,811 \$ 461,381 \$ 927,578	Various
Crane Creek C (Crane Forest)- Removed Dutchman Boulevard Connector- Removed Total Greenway Proje BIKEWAY PROJECTS	14 15		\$ 11,412,600 \$ 22,008,773	\$ 21,458,770 \$ 22,008,773 \$ 26,926,370 \$ 1,136,080	\$ 323,680 \$ - \$ 2,794,002 \$ -	\$ 8,929,811 \$ 461,381 \$ 927,578 \$ 580,895	

TOTAL PROGRAM

TOTAL BIKE / PED / GREENWAY

OTHER PROGRAM COSTS

COMET EXPENDITURES

ADMINISTRATIVE COST

\$ 1,060,441,821 \$ 1,059,397,327 \$ 38,286,356 \$ 292,832,117

3,117,682 \$ 10,900,098

- \$ 869,475

\$ 79,138,774

\$ 32,000,000

71,330,177 \$ 71,529,994 \$

\$ 333,091,000 \$ 352,299,369 \$



Financial Highlights FY 2022 Month End July 2021

8% of fiscal year completed

- Net Income (Loss):
 - Excluding depreciation Month = ~\$4.27M

Actual YTD = \sim \$4.27M

- Total Revenue:
 - o PTD = \$6.35M

Actual YTD ~ \$6.35M

Compared to 1/12th of annual budget of ~\$46.12M; total YTD collections represent an average ~14% of annual budgeted amount

- Total Expenses (w/depreciation):
 - O PTD = \$4.01M

Actual YTD ~ \$4.01M

compared to 1/12th of annual budget of ~ \$46.12M; total YTD expenditures represent an average ~ 5% of annual budgeted amount

- YTD paid to contract operator RATP Dev 7/1/2020 to reporting month: ~\$13,109,412
- Professional Contract Svcs, Marketing & Security (4203, 4361, 4509):

•	ABLE South Carolina	3,794	•	Swiftly	1,733
•	Burr Forman McNair	10,160	•	The LeFlore Group	2,820
•	Brownstone	24,017			
•	Chernoff Newman, LLC	1,500			
•	iT1 Solutions	5,500	•	Security (4509)	52,232
•	Natavis Harris (planner consultant)	6,065			
•	Nexsen Pruitt	4,000	•	Marketing, Adv & Promotion (4203) (Flock & Rally (F&R) included)	15,133

- o On Point Media
- o Tailor Made Sponsorship

o Brain Injury Assc Ad o Employment Ad

- o Facebook Ads
- Auntie Karen
 - Foundation Sponsorship
- o WP Engine
- Total collections of Penny Revenue since 2013 to present:
 - √ \$140,461,357 of \$300,991,000 allocation; remaining balance = \$160,529,643
 - ✓ Payments received from Richland County.
 - Billed in July 2021 \$5,902,769.72 (pymt expected in Aug)

Central Midlands Regional Transit Authority Condensed Statement of Financial Position Period Ended 07/31/21

	Actual PTD 7/31/2021	Actual YTD 7/31/2021	Budget YTD FY 2022
Revenues:			
Passenger Fares/Revenue Contracts	378,183	378,183	242,043
Special (Advertising, Interest, Rental, Etc)	10,858	10,858	36,853
Admin/Misc	45	45	450
Local Revenue (The Penny)	5,965,858	5,965,858	1,523,911
Reimbursement (RTAP, UofSC, etc)	-	-	76,363
State (SCDOT)	-	-	78,357
CBDG & Hospitality	-	-	417
Federal		-	1,179,328
Total Revenue	\$ 6,354,944	\$ 6,354,944	\$ 3,137,722
Expenses:			
Contract Operator	1,529,466	1,529,466	1,742,011
Federal/State	167,919	167,919	1,367,283
Fuel	142,874	142,874	266,247
Administrative (includes Salaries & Benefits)	125,932	125,932	146,699
Professional Services	73,724	73,724	177,017
Utilities	24,787	24,787	30,330
Other Operating Expenses	16,971	16,971	111,520
Depreciation	264,498	264,498	
Total Expenses	\$ 2,346,170	\$ 2,346,170	\$ 3,841,108
Net Income (Loss) From Operations + Depreciation add back:	\$ 4,273,271	\$ 4,273,271	\$ (703,385)
Cash:			
Wells Fargo			
Petty Cash		170	
Operating Acct		1,585,429	
OPTUS Bank			
Operating Reserve Funds	3,799,329		
Capital Reserve Funds	2,758,963	6,558,292	
Local Gov't Investment Pool			
Emergency Reserve	8,563,410		
Operating Reserve	8,563,410	17,126,819	
Security Federal Bank			
Operating/Sweeps Acct		4,571,709	-
Total Cash		\$ 29,842,420	=
Total Assets		\$ 76,430,039	=
Total Liabilities	:	\$ 13,408,483	:

M/DBE Tracking July 1, 2020 - July 31, 2021

Month Summ (as of July 31, 2	•		Vendor Name	Service Description	ne COMET Paid Vendor YTD	,	Amount DBE Paid YTD**	M/DBE Requirement	Percentag e of Goal Achieved
Vendors Paid - Contracts with M/DBE Goal	\$ 18,942,819.15	1	A James Global Services	Landscaping	\$ 38,450.37	\$	38,450.37	100%	100%
# M/DBEs Paid	\$ 5,904,617.14	2	AOS Specialty	Bus Stop Amenities	\$ 1,404,863.70	\$	1,404,863.70	100%	100%
M/DBE Goal Percentage Achieved	31.2%	3	Able South Carolina	Certification/Mobility Management	\$ 135,957.12	\$	2,900.00	2%	2%
# Vendors with M/DBE Goal	21	4	Amerigas	Propane Fuel	\$ 530,568.22	\$	9,360.00	2%	2%
Note: Data reviewed from The C Financial Roster from July 202		5	Apollo Video/Luminator Tech	Bus Security Cameras	\$ 34,163.59	\$	-	10%	0%
*Payments paid by The COMET thru June 2021	to RATP Dev	6	B & C Associates	Janitorial	\$ 47,006.50	\$	47,006.50	100%	100%
		7	Brownstone Construction Group (MBE)	Architectural & Engineering	\$ 386,901.35	\$	358,058.85	2%	93%
		8	Burr Furman McNair	Legal Services	\$ 388,432.00	\$	73,730.00	2%	19%
		9	Capital Building Services	Janitorial/Landscaping	\$ 116,854.61	\$	116,854.61	100%	100%
		10	Chernoff Newman	PR/Website	\$ 55,418.75	\$	4,050.00	2%	7%
THE CONTRAL M		11	CR Jackson Inc	Parking Lot Repair	\$ 644,178.30	\$	73,340.00	5%	11%
A COM	ET	12	Flock and Rally	Marketing	\$ 336,364.50	\$	336,364.50	100%	100%
CENTRAL M	IIDLANDS TRANSIT		IT1 Solutions	IT	\$ 115,501.00	\$	-	2%	0%
		14	New Age Protection	Security	\$ 261,933.80	\$	261,933.80	100%	100%
		15	RATP Dev*	Fixed Route/Paratransit Oper	\$ 11,802,128.52	\$	2,991,211.99	20.06%	25%
		16	RLS & Associates	Safety Plan	\$ 8,316.56	\$	8,316.56	100%	100%
		17	Strategic Mapping	ITS	\$ 1,703,422.00	\$	91,950.00	7%	5%
		18	The LeFlore Group	Procurement Assist	\$ 22,415.34	\$	22,415.34	100%	100%
		19	Tolar Manufacturing	Bus Shelters	\$ 532,158.00	\$	11,948.00	2%	2%
		20	Transit Mgmt Oversight & Solutions	Triennial Review Prep	\$ 17,014.92	\$	17,014.92	100%	100%
		21	Walker White	HVAC Replacement	\$ 360,770.00	\$	34,848.00	12%	10%
			Total Payments		\$ 18,942,819.15	\$	5,904,617.14	25%	31.2%



TO: Transportation Penny Advisory Committee, et al

FROM: Natavis Eric Harris, Planning & Development Specialist

CC: LeRoy DesChamps, Interim Executive Director

DATE: September 24, 2021

SUBJECT: The COMET – Planning Activities Update

Over the past couple of months, The COMET has focused its planning efforts on adjusting to the "New Normal" of transit. The following planning activities from 08/30/2021 through 09/27/2021 are listed below:

- Completed OpSTATS Report
- Started QA checking Service Route Analysis for public distribution
- Coordinated with UofSC for budget revisions
- Met with Coalition of Downtown Neighborhoods
- Revisited Swiftly Training Module
- Continued the schedule auditing process with Swiftly
- Interviewed with Chatham Area Transit to provide feedback on Uber & Lyft services
- Met with Thomas Kowalski from Urban Transport Associates to discuss training plans and staff system access
- Conducted site plan reviews
- Continued work to install advertisement benches throughout service area
- Continued verifying turn-by-turns in Remix with Strategic Mapping Dispatch Portal
- Sent draft of LEP signage for areas with high concentrations of LEP individuals
- Verified UofSC schedules to ensure that internal and public facing schedules match

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Board Members:

Ridership Report

	July	20	20		2021				Di		from Previous ear
			Boardings per		Boardings Per hour or Trip	Subsid	-	Farebox Recovery			
Route	Description	Boardings	vehicle hour	Boardings	(Efficiency)	passer	iger	Ratio		oardings	Efficiency
	All Boardings Total	164,857		116,388					~	-48,469	
9	Fixed-Route Total	158,571	7.6	110,148	8.2	\$	6.93	13.6%		-48,423	
<u>is</u> <u>«</u>	Weekday Service	129,619	9.1	88,732	8.5	\$	6.66	14.1%	~	-40,887	→ -0.6
stemwide	Saturday Service	15,932	7.5	13,748	9.0	\$	6.24	14.9%	~	-2,184	1.5
t št	Sunday Service	13,020	6.3	7,668	5.3	\$	11.30	8.8%	~	-5,352	▼ -0.9
Š	Flex Route	1,061	2.9	901	2.5	\$ 2	25.75	4.1%	~	-160	▼ -0.4
	DART	2,662	1.7	5,096	3.2	\$ 2	21.47	24.8%	_	2,434	1.5

Reimagine The COMET

- The COMET officially launched the Reimagine The COMET planning effort on July 6, 2020 where local planners and staff representatives discussed community needs for transit. Elected officials were welcomed to join a daily 4 p.m. call to provide any additional feedback.
 - Using the project timeline listed below, The COMET is in the final stages of the public outreach phase. The Reimagine The COMET website was released to the public on September 1, 2020.
 - JWA is in the process of receiving input from the Board of Directors.
 - The board voted to design service to support 60% ridership and 40% coverage.
 - The COMET is now preparing to meet with City of Columbia to discuss next steps and how to incorporate Lucius & River SuperStop.
 - Online survey remains open to the public for feedback until further notice.

Project Timeline



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WORK COMPLETED THIS PERIOD:

- Site Designs, Status Reports, Effort Review, and Project Management
- Designing and permitting priority bench sites as designated by COMET.
- Bi-Weekly Meeting with Eric Harris/Blake Gibbons to discuss new work requests and review pending questions needing COMET input

WORK IN PROGRESS:

• AOS has the following stops under construction (13): Stop #1186 Assembly Flora SB(under legal review), Stop #772 Beltline Withers SB (awaiting amenities order), Stop #1292 Garners Atlas EB(awaiting amenities order), Stop #349 Gervais Oak WB(awaiting amenities order), Stop #409 Two Notch Polo NB(awaiting amenities order), Stop #410 Two Notch Evergreen NB(awaiting amenities order), Stop #752 Laurel Henderson WB(awaiting amenities order), Stop #1038 Forest Lakeshore WB(awaiting amenities order), Stop #1095 Harden Gervais SB(awaiting amenities order), Stop #1561 Parklane Two Notch NB(awaiting amenities order), Stop #324 Wilkes Main NB (awaiting amenities order), Stop #7616 Fort Jackson Gate 2 (awaiting amenities order), Stop #1236 VA Hospital (awaiting amenities order)

UNRESOLVED ISSUES:

• Stop 1224 Main Confederate SB – Property owner is installing fence that will cause the removal of a bench that property owner previously placed for use by COMET passengers. Property owner is requesting COMET to provide bench at this location.

PENDING ITEMS REQUIRING CLIENT ACTION:

• Shelter and bench inventory is needed for 13 sites to be completed

For information regarding this staff report, please contact Eric Harris at (803) 255-7137 or email nharris@thecometsc.gov.

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Service Route Analysis

08|25|2021

Reimagine The COMET

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Page TBA	Pandemic Ridership Trends
Page TBA	Performance Metrics Breakdown
Page TBA	Service Route Profiles

Reimagine The COMET

^{*}Page numbers are removed for Board Packet formatting.



DATE: August 20, 2021 AGENDA ITEM #

TO: Central Midlands Regional Transit Authority Board of Directors

FROM: LeRoy DesChamps, Interim Executive Director

SUBJECT: Service Route Analysis FY 2021

Requested Action: Staff recommends that the Service Committee review The COMET's Service Analysis.

Background and Summary: The Service Route Analysis was created in an effort to become more aligned with the interest of the community. Trying to determine whether to focus more on coverage area or ridership is often the challenge many transit agencies have to face, but through this report, the Service Committee will have an opportunity to find the balance between the two concepts.

The attached report observes service routes provided by the COMET in from FY 2019 through FY 2021. All data provided was delineated into a route profile where it was reviewed through performance indicators and compared to annual data.

Information within the Service Route Analysis will be modified as needed. Because the report is focused on performance, the data is presented by fiscal year (FY).

The COMET Service Route Analysis is made up of elements required by NTD that includes:

- Yearly Ridership Data
- Rural Route Data
- **Revenue Hours**
- Revenue Miles

Staff is presenting the draft Route Analysis for Service Committee's review. This report will help guide The COMET through its long-range plan, "Reimagine The COMET" and shall be updated yearly and presented to the board.

Fiscal Impacts: None.

Legal Counsel Review: None.

Recommended Motion: That the Board of Directors finalize approval of the 60% ridership and 40% coverage concept recommended from the "Reimagine the COMET" Choices Report.

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Board Members:

Will Brennan, Stephen Cain, John V. Furgess, Sr., Carolyn Gleaton, Mike Green, Leon Howard, Skip Jenkins, Al Koon, Lill Mood, Robert Morris, Geraldine Robinson, Debbie Summers, William (B.J.) Unthank, Barry Walker, Overture Walker
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Attachments: The COMET Service Route Analysis.

For information regarding this staff report, please contact Natavis Eric Harris, Planning & Development Contractor at (404) 664-7994 or email nharris@thecometsc.gov, or LeRoy DesChamps, Interim Executive Director at (803) 255-7081 or email ldeschamps@thecometsc.gov.

Approved for Submission,

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LeRoy DesChamps, Interim Executive Director

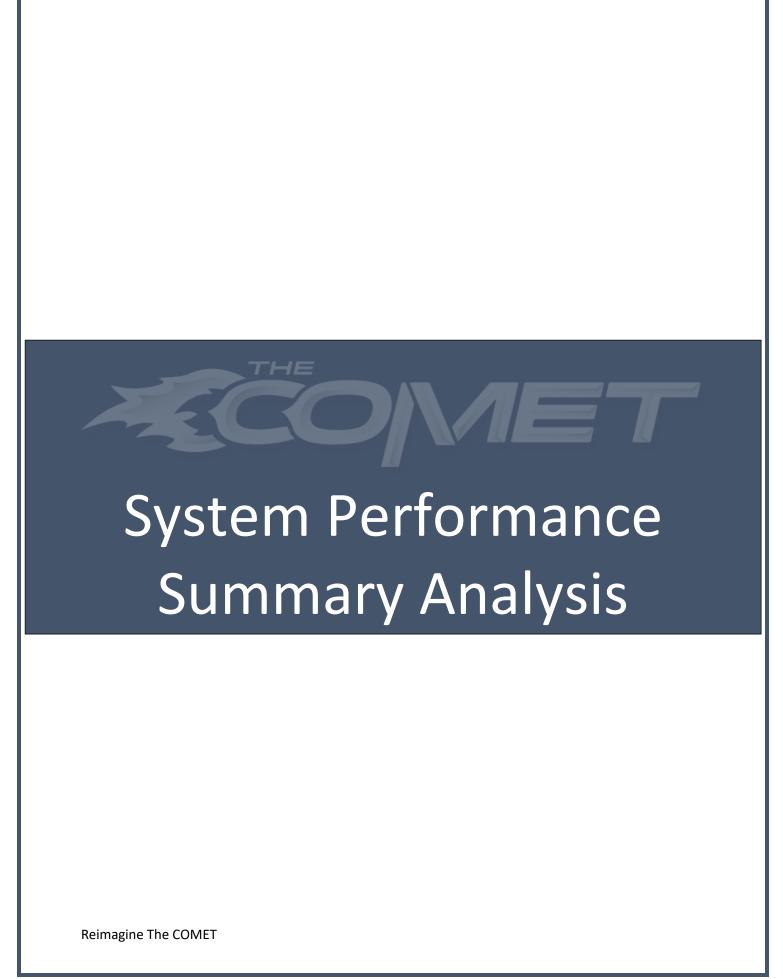
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System Performance Summary for FY 2019 – 2021

This report provides a detailed analysis of service routes provided by The COMET from FY 2019 to FY 2021. The results from this data will be used to modify services to better support the needs of the community.

There are three primary performance indicators used in this report:

Ridership – The number of passengers that enter a transit vehicle during service hours.

Service Route Rankings – This is a true efficiency analysis aggregated by population within a 3/4 mile radius of a service route divided by average fiscal year ridership. The higher the number, the more efficient the route. The lower the number, the least efficient the route. This data metric should be used with caution for routes exclusively serving a central business district.

Boardings Per Hour – The average number of riders boarding a given transit bus within one hour of service. This data will provide insight of the hourly load that each route is carrying. Due to the elasticity of this performance measurement, this should not justify the removal of a route, but changes in the frequency or times of a route.

Ridership Trends

In FY 2021, 23% of service routes increased in ridership. Through the analysis, it was found that a surge in weekday ridership is merely associated to overall service performance. In other words, there was 20% of service routes with an increase in weekday ridership. As for Weekend service level, both Saturday & Sunday services increased by 40%. Despite the improvement, the entire system has not mirrored the same performance. 77% percent of all service routes are down in ridership, with limited growth throughout rural areas; route 97 (Batesburg-Leesville) remains the anomaly.

Considering some routes returned to service at various parts of the year, the pandemic analysis, delineated by service tiers, shows ridership trends from January 2020 to June 2021. In the 3/4th mile radius from a fixed route, COMET Central to Broad River/Harbison corridor are shown to be the most highly concentrated areas in ridership improvement. This is further shown in other urbanized areas such as Two Notch, Sandhills, North Main, and parts of West Columbia.

To date, The COMET has mitigated some of the service impacts by planning around Reimagine The COMET, long-range plan. It was recommended by the Board of Directors to implement a system revamp with interest of 60% of service to be ridership incentivized and the remaining 40% catering to coverage opportunities. This effort would help to reduce service cost, which was one of the objectives of last years' Service Route Analysis and design a system dedicated to modern community needs.

Reimagine The COMET

In FY 2021 the following activities were completed:

1st Quarter (July 2020 - September 2020)

- RATPDEV was named operations contractor
- Start of agreement to operate UofSC service routes
- Welcomed Strategic Mapping as new AVL system

• 2nd Quarter (October 2020 - December 2020)

- Held public meetings for service changes
- Aligned service plans with Reimagine The COMET
- Explored on-demand service opportunities in low performing areas
- Verified data from automatic passenger counters (APC) to meet federal regulations and to encourage a seamless integration with Strategic Mapping
- Conducted traffic analysis for Lucius & River SuperStop

3rd Quarter (January 2021 - March 2021)

- Experienced reduction in bus operators
- Revested plans to implement microtransit in Irmo, Pontiac and Lake Carolina
- Finalized plans for Lucius & River SuperStop service redesign
- Completed public meetings for Reimagine The COMET

4th Quarter (April 2021 - June 2021)

- Implemented service changes by part of FY20 Service Route Analysis
- Started OTP improvement process and continued software integration with Trillium, Remix, Solutions for Transit, and Strategic Mapping

FY 2022 Performance Outlook

Aggressive prediction: 40% increase in ridership contingent upon the implementation of Reimagine The COMET, increased service reliability, marketing, and COVID-19 restrictions.

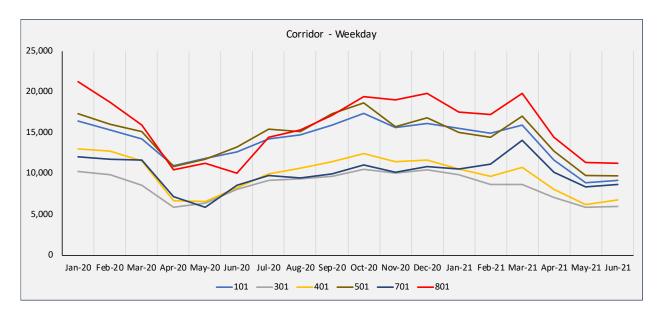
Moderate prediction: 30% increase in ridership contingent upon the implementation of Reimagine The COMET and extent of COVID-19 restrictions.

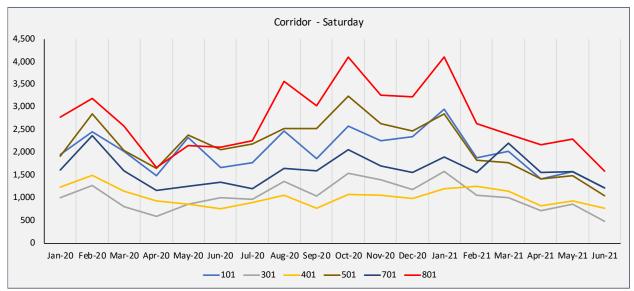
Low prediction: 20% increase in ridership contingent upon COVID-19 restrictions.

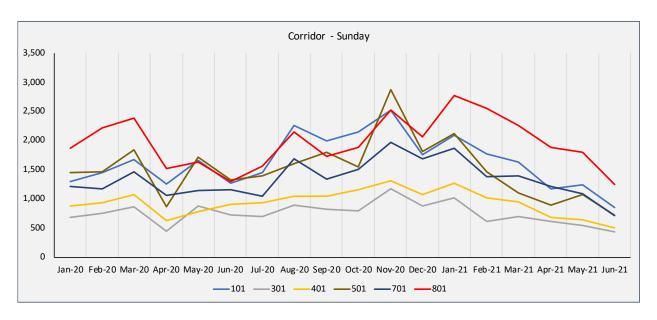


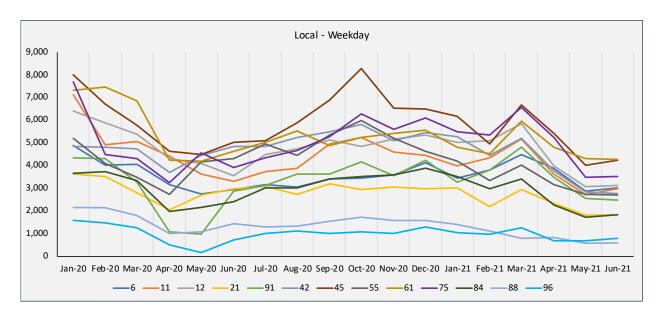
Rankings	Service Routes	Population 3 Quarters of Mile	Percentage of Population Served
1st	101 North Main	19,914	2.96%
2nd	501 Two Notch	29,878	2.04%
3rd	801 Broad River	38,571	1.82%
4th	701 Forest	26,925	1.64%
5th	401 Devine	29,515	1.33%
6th	301 Farrow	28,669	1.22%
7th	45 Leesburg-Hazelwood	19,643	1.19%
8th	75 Decker / Parkland	24,636	0.90%
9th	12 Edgewood	22,710	0.85%
10th	6 Eau Claire	17,807	0.84%
11th	84 Dutch Square	15,515	0.82%
12th	61 Shop	25,260	0.81%
13th	11 Fairfield	21,460	0.80%
14th	32 North Main / Hardscrabble	17,044	0.57%
15th	42 Millwood	37,622	0.50%
16th	55 Sandhills	36,973	0.50%
17th	91 Springdale / Cayce	31,737	0.41%
18th	83L St Andrews Local	35,595	0.36%
19th	21 Rosewood	34,585	0.32%
20th	1 Soda Cap Connector	18,232	0.32%
21st	4 Soda Cap Connector Orbit	15,335	0.18%
22nd	31 Denny Terrace ReFlex	17,224	0.15%
23rd	77 Polo	26,130	0.14%
24th	96L West Columbia / Cayce	35,887	0.10%
25th	47 Eastover / Gadsden ReFlex	18,006	0.10%
26th	92X 12th Street Extension Express	27,743	0.09%
27th	88 Beltline Crosstown	63,844	0.07%
28th	22 Harden	33,218	0.04%
29th	57L Killian / Clemson Local	23,982	0.04%
31st	76 Fort Jackson	18,356	0.01%
32nd	93X I-26 Express	39,579	0.00%
33rd	44X Lower Richland Express	51,889	0.00%

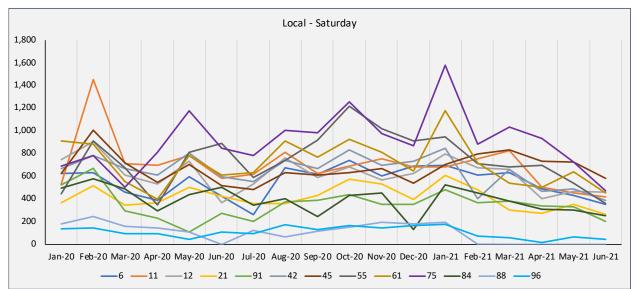


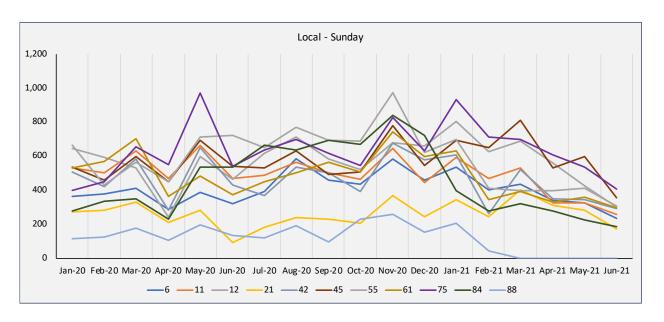


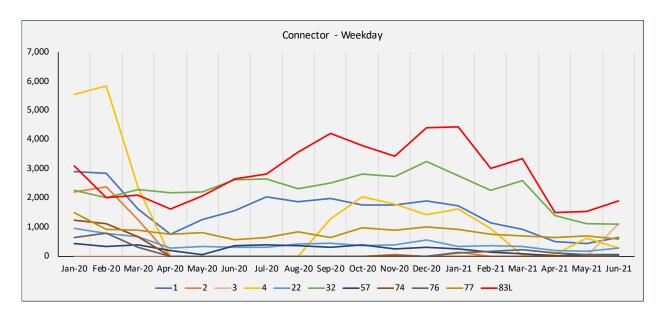


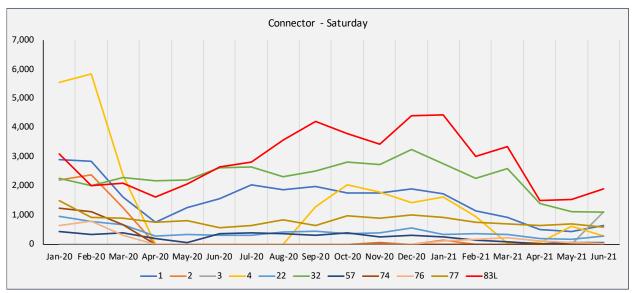


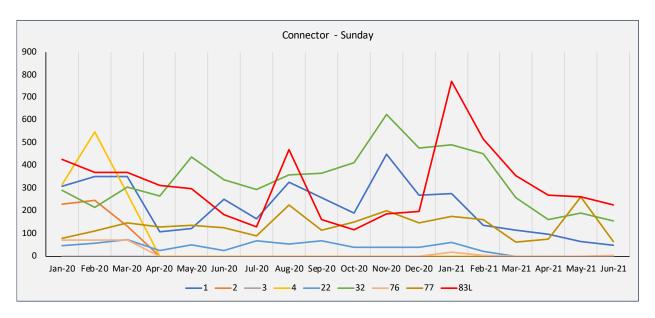


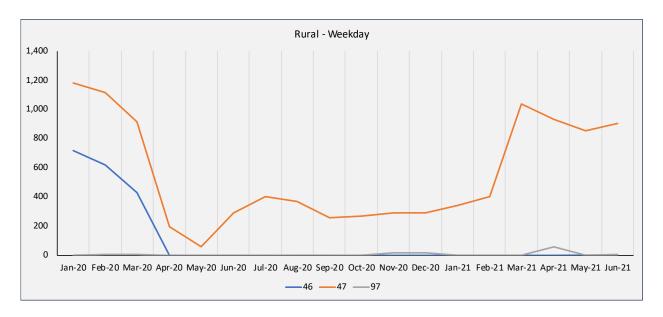


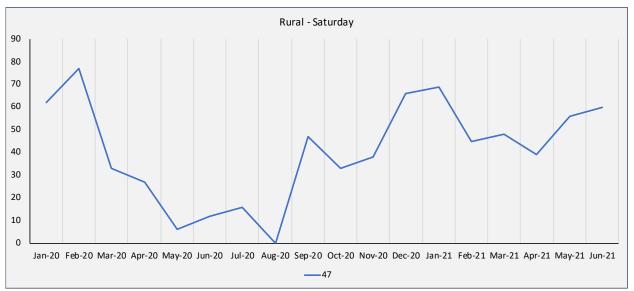


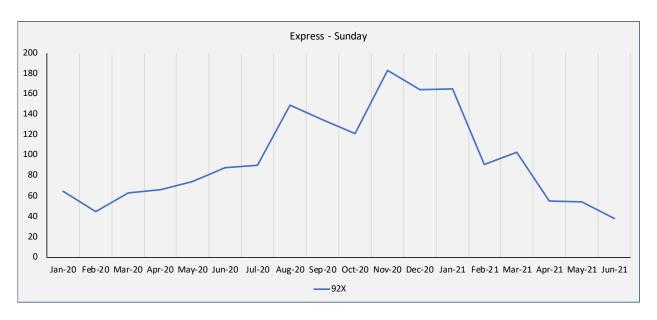


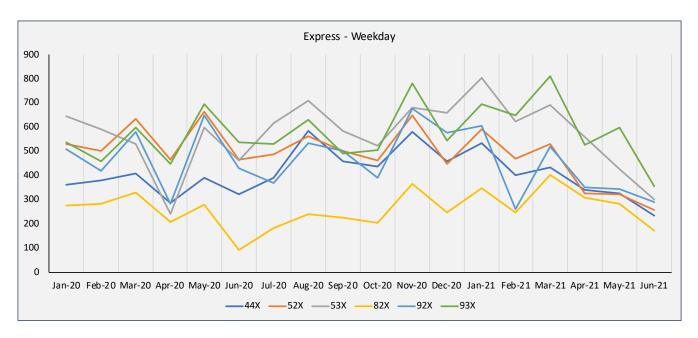


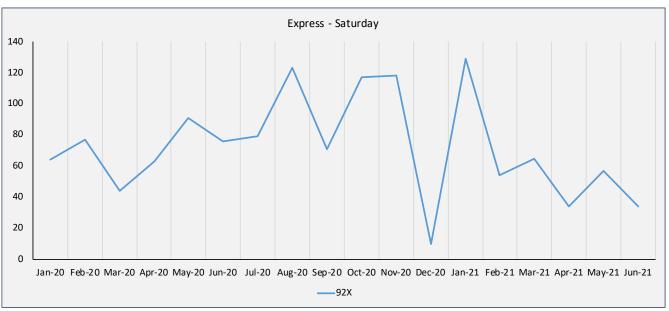




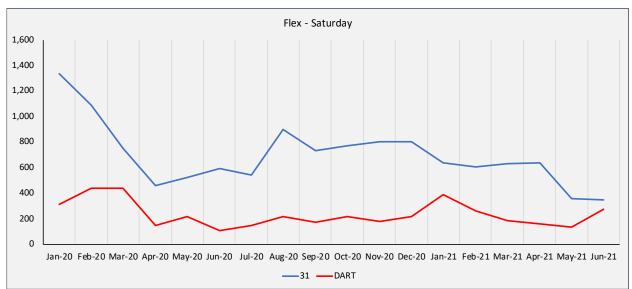


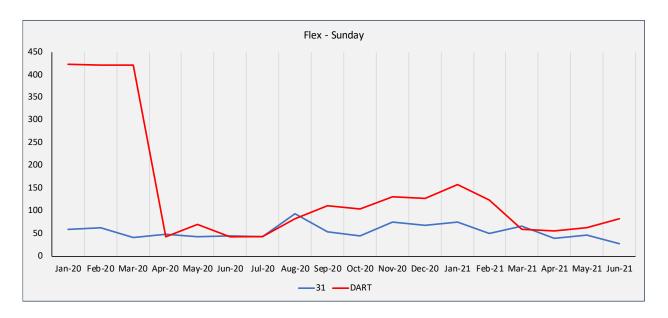


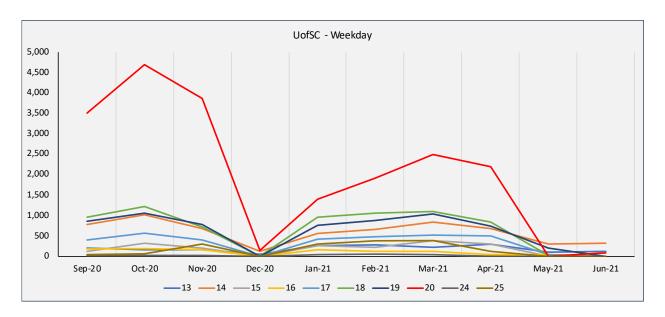


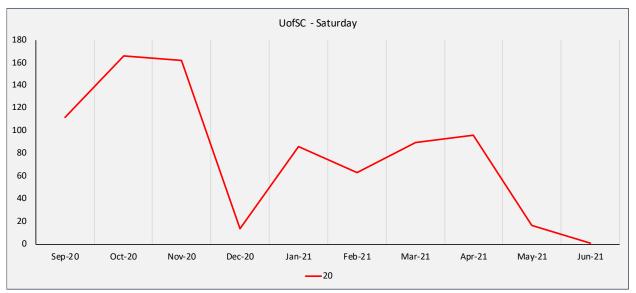


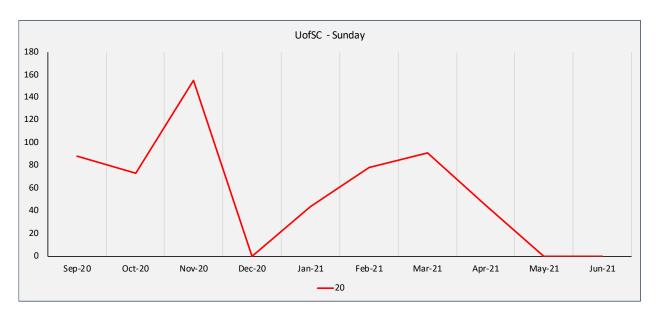










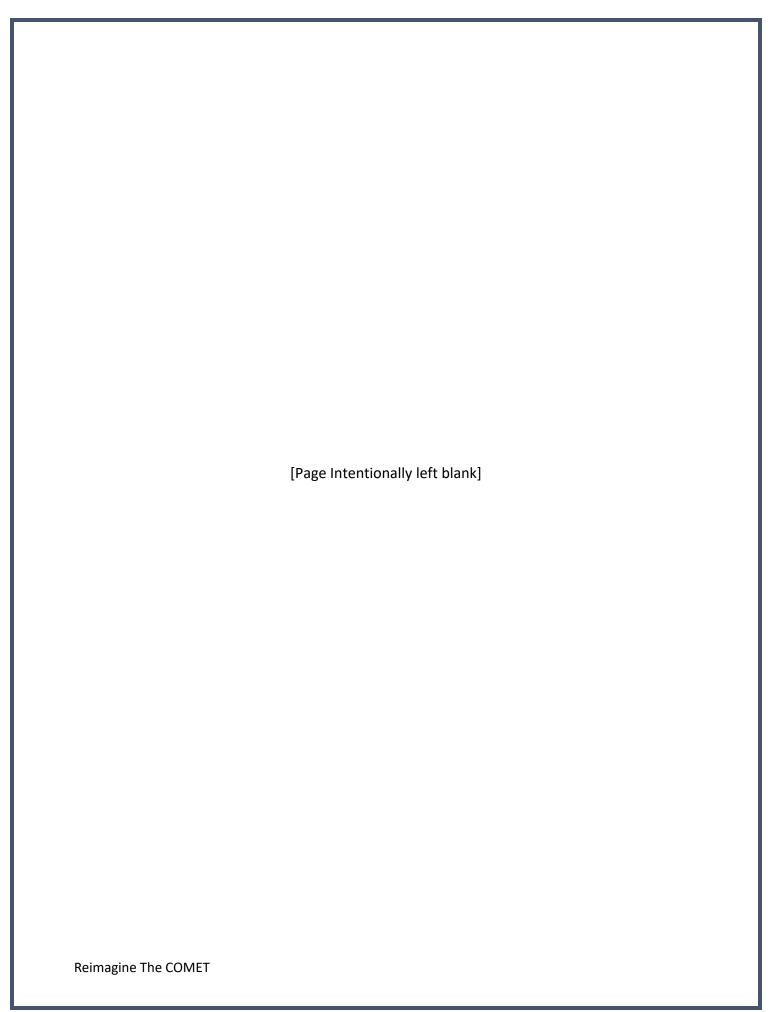




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1,797,727	27,160	284,155		179,461	121,699	109,185	168,094	6,046	20,400		826	6,691	40,272	14,079	14,070	36,850	36,663	10.585	2,623	58,990	70		56.054	2,576	52.286	5,663	07,270	87 970 28	57,690	26,492	9,382	2,690	576	0,010	3 0 / 30	20,486	8,144	6,646	3,378	1.039	1 835	J 670	52,263	46,719	10,802	42,326	10,080	3,022	16,842	Domanigo	Boardings	
175,230	19,814	24,189	9,202	8,175	7,178	6,881	7,456	858	2,933		674	998	3,340	1,709	1,1	0,00.	3.891	2.648	1.034	3,146	233			2.232	6.397	1,924				3,452	1,955	1,051	928	. .	3,124	3,594	2,499	2,438	1,392	000	1 442	1,097	3,658	4,927	402	3,277	1,619	268	2,104 272			
2,533,935.6		320,297	134,179	114,864	77,901	95,861	76,728	54,175	48,475		12,986	15,185	48,507	40,929	30,313	36 515	60,626	50.145	17,402	44,307	3,849		60.633	51,296	87.650	128,978	10,010	18,049	48,569	55,579	29,128	11,894	9,879	14,707	14 764	31,584	23,471	20,860	12,154	5,689	11 227	19,743	48,366	64,228	4,998	43,085	12,589	3,484	22,978 2 106	Otal Miles	Total Miles	
168,093.39	19,935	23,062	8,714	7,788	6,900	6,663	7,221	762	2,727		209	810	3,28	-,097	1,020	0 306	3.758	2.446	951	3,128	203	3	4.416	2.029	6.240	1,655	4,07	4 0 5 2	3,497	3,221	1,756	979	848	1,00	1,960	3,420	2,362	2,306	1,310	547	1,700	1,700	3,514	4,772	365	3,241	1,567	266	2,011 264	Total	Revenue	
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2,231,048.22	328,783	291,940	123,111	105,103	70,144	90,016	71,300	13,654	43,732		11,565	11,724	4/,00/	27,007	02,597	34 507	57.327	44.323	15,329	42,395	3,122		57 190	43.713	81.855	47,980	77,020	10,23/	45,994	50,795	25,578	10,582	8,787	10,000	13,505	27,808	20,650	18,109	10,301	4.321	9586	10 344	45,607	60,826	4,343	42,037	11,505	3,428	20,903	Miles Total	Revenue	
105,740.8	16,146	11,969	5,838	5,038	3,359	4,310	3,418	638	2,077		534	563	2,254	, 30.7	, , 000	1 650	2.764	2.146	712	2,041	142	!	2 755	2.120	3.931	2,276	,1	o 130	2,700	2,428	1,226	549	454		1,729	1,349	1,097	975	580	225	550	л о о	2,200	2,926	201	2,014	611	156	1,011 86	Miles	Revenue	
299,784.9	48,801	28,356	11,0	. 9,7		5,845					1,4	ωį	, , ,	1,090			ωι	51	2,0	1,6	7	١	ω O	7,583	5.7	80,998	9,0	د ر	, jv	4, 0	3,557	1,3	1,0	-,-	ى <u>د</u> 4 د	ωςο	2,8	2,7	1,6	- j	o i	οĺ	2,759	υÇ	6	1,0	1,0		, <u>2</u> , 0	Miles Total	Deadhe	Wee
		-				45	28	84	43		21	515	` <u>-</u>	2 6	5 6	0 0	3.298	49	2,066	12	27		40	œ ;				2 2	2 2	ää	57	25	92	ò	ň č	78	906	79	53	74	73 0	2 5	59	47	55	48	1,084	56	2,075 204	tal Miles	Deadhead Deadhead	еекаау
14,217.4 \$2		1,218 \$7	527 \$	468 \$2	376 \$	281 \$1	259 \$1	123 \$	225 \$					7 2						92				•	-	3,707 \$					171 \$					168			103				133			50 \$	58	ယ (မ	9	1		
\$229,846.38	\$0.00	\$76,820.47	7,613.94	1,507.65	9,410.52	\$12,899.75	3,465.33	3,565.27	6,414.99		\$614.49	\$552.50	2,336.03	7,199.70	1,000.04	3 863 04	\$2,164.50	1.687.98	1,606.44	5,657.35	\$7.00		4 212 89	\$100.00	6.577.24	2,049.59	0,007.07	864.07	7,231.88	1,247.35	\$2,639.74	\$697.28	\$291.76	0.00	¢315 38	\$189.15	\$874.86	\$9.00	\$1.00	\$0.00	\$0.00	\$0.00	\$3,796.96	3,657.73	2,221.40	6,371.87	\$162.15	\$2,215.74	1,194 \$199 49	Collected	Fare	
9,835	229	251	251	251	251	251	251	251	251		107	229	25	201	25.7	S E	25 [251	126	251	22		229	229	251	251	5	کر در	, C	251	231	169	169	F	222	207	169	169	147	147	147	1 0	251	251	103	251	167	ا &	251 251	Days	Operatin	
															6						22 \$1						П.	Ą.	·					II.	. 4			€9			6										ng Oper	
\$9,305,487.37	\$921,970.28	\$1,309,129.79	\$497,996.00	\$442,403.94	\$388,496.63	\$372,388.90	\$403,536.04	\$44,141.62	\$158,711.23		\$36,476.88	\$54,017.71	\$180,742.94	490,043.95	906,040.05	0,640.81	\$210.582.54	\$143.336.28	\$55,960.08	\$170,237.17	\$12,609.96		\$247 866 89	\$120.800.71	\$346,195,36	\$93,851.72	0,000.04	\$30,903.90 \$30,903.90	\$194,832.00	\$186,840.10	\$90,716.19	\$56,906.64	\$50,207.67	,0,0	\$61,876,48	\$194,501.33	\$135,247.50	\$131,949.97	\$75,307.98	\$32,474.16	\$78,016,14	\$102,642.37 \$101 033 38	\$197,970.42	\$266,675.76	\$21,740.00	\$177,369.10	\$87,635.43	\$14.504.16	\$113,865.77	or Route	Operational	
ω		_	_					_	(_						_	_				_	_	_							_					_	_		_				_			_	_		Cost for Route Hr per Day	Passengers	
34.00	0.08	0.97	0.98	1.71	1.73	1.21	2.36	0.44	0.47		0.07	0.57	1 8	0 0	7 -	107	0.64	0.24	0.17	1.39	0.02		0.98	0.06	0.64	0.12		7	2.25	0.52	0.37	0.25	0.07	0.10)))	0.74	0.39	0.37	0.33	0.24	0 19	O C - 4	1.15	0.77	2.49	1.01	0.88	0.88	0.81	p	ers Pers	
7481.75	118.60	1132.09	479.58	714.98	484.86	435.00	669.70	24.09	81.27		7.72	29.22	160.45	20.09	140.01	146.81	146.07	42.17	20.82	235.02	3.18		244.78	11.25	208.31	22.56	100.0	368.01	229.84	105.55	40.61	15.92	3.41	i	17.32	98.97	48.19	39.33	22.98	7.07	12 48	30.40	208.22	186.13	104.87	168.63	60.36	70.28	67.10 58.64	per Day	Avg	
40	€9	€	€	• €9	€9	€	\$	€	\$		\$	€	• 4	• €	9 6	.	£ 9 €	€9	€	€	\$.	⊕ +	€9 -	€	•	e e	• (• (9	• €9	\$	\$	•	e e	• (€	€	€ .	£9 €	∌ €				€	€.	€9 +	⊕ €	æ &	Passengers	Avg Fare	
\$7.54	\$0.00				\$0.08		\$0.08	\$0.59	\$0.31		\$0.74	\$0.08	0.06	0.00	0.00	0.08	\$0.06	\$0.16	\$0.61	\$0.10	0.10		\$0.08	\$0.04	\$0.13	\$0.36		50.70	\$0.13	\$0.05	\$0.28	0.26	\$0.51	0.00	0.05	\$0.01	\$0.11	\$0.00	\$0.00	\$0.00	\$0.00	80.00	\$0.07	\$0.08	\$0.21	\$0.15	\$0.02	\$0.73	\$0.07	'll		
\$490.43	\$0.56	\$10.02	\$10.88	\$18.39	\$15.49	\$18.68	\$30.97	\$2.34	\$4.30		\$0.58	\$1.90	\$20.83	20.40	97.20	\$10.00	\$11.12	<u>\$1</u>	\$1.27	\$30.85	\$0.10		\$15.40	\$0.34	\$9.05	\$0.07	⊕£0.7∓	\$0.00	\$24.17	\$6.04	\$2.64	\$2.03	\$0.53	9	\$3.70	\$5.89	\$2.90	\$2.39	\$1.82	\$0.76	\$0.66	\$ 0.00 81.00	\$18.94	\$13.17	\$16.49	\$40.40	\$9.30	\$53.96	\$6.12		_	
\$1,304.18	\$33.95	\$4.61	\$4.14	\$2.47	\$3.19	\$3.41	\$2.40	\$7.30	\$7.78		\$44.16	\$8.07	\$4.49	\$0.00	\$6.55	3 6	\$5.74	\$13.54	\$21.33	\$2.89	\$180.14		\$4.42	\$46.89	\$6.62	\$16.57	6	\$450.70	\$3.38	\$7.0	\$9.67	\$21.15	\$87.17	9	\$5.58 \$7.58	\$9.49	\$16.61	\$19.85	\$22.29	\$31.26	\$40.50	\$4 7 BB	\$3.79	\$5.71	\$2.01	\$4.19	\$8.69	\$4.80	\$6.76 \$11.41	Passenger	Cost Per	
18 13.3								30 17.9	78 16.0		16 19.1	07 14.5									14 15.4					57 29.0		27 110				15 10.8	17 10.4		12.5						70		79 13.0			_		_	76 10.4 11 72	Ш	_ 	

10	DART	801	701	501	401	301	101	97	96	94	93X	92X	9	2 8	8 4	9 6	<u>8</u> 2 :	7 ;	76	75	74	8	<u></u>	57L	55	47	46	45	44X	42	32	3	25	24	23	1 23	27	2 2	19	5 18	; =	ìσ	5 5	14	3	÷ 7	\$ =	1 ~	7 0	D 1	ى 4) N	, _		Route		
TOTAL	Paratransit	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Express	Express	Fixed	TIXEC	T TXEC	1 000	0.000	Fixed	E Sexial	Fixed	Fixed	ReFlex	Fixed	Local	Fixed	ReFlex	ReFlex	Fixed	Express	Fixed	Fixed	Flex	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	! Tixed	Tixed	Fixed	Fixed	Fixed	1 7	TI X	T X 0	E Xed	E X	Fixed C	TIXEQ	Fixed		Туре		
245,389			18,870	26,552	12,469	13,775	23,952		2,493			857	4,014	1,004	1,102	1,00	4 346	9 117	388	11 094			8.279	398	9,418	465		7,418		7,465	3,773	1,204				468	4,664	808								0,70	6,751	7,170	2 176	6 866	333	000	2,060		Boardings		
23,758	1,772	3,119	909	1,285	813	725	1,209		457			172	560	1 2 2	27.	4 5	767	20 1	230	629			987	353	1,363	250		701		675	622	433				193	660	238								000	680	0 0	64	878	40		403	ionio	Total		
336,006.7	35,585	39,394	13,182	18,054	8,777	10,218	12,733		7,427			2,645	7,660	4,505	2007	7,00	11 781	10.530	3,556	8 735			12.948	7,895	18,891	6,879		7,804		9,075	8,708	6,250				2,531	8,145	2,126								0,00	0.331	13 990	,00,0	7 802	200	660	4,677		Total Miles		
23,769.83	1,605	3,563	861				1,167		414										218				956	323	1,362	221		674				378					630										67.0				020	600	386	Total	Hours		
5,623.92	381	831	204	287	186	168	276		98			32	131	2 0	2 -		174	121	50	143			226	75	322	51		159		154	137	91				44	150	50								- 3	122	ა ე -	15	180	100	4 50	91	- Ioui e	Revenue		
1,428.64	143	122	48	71	31	20	42		31			35		. =	: ;	1 4	٠ ع	40	20.0	18			32	30	30	338		26		22	38	55				œ	30	23								20	3 (2	2 0	л -	7	U	•	17	Total	Hours		
324.16	34	26	11	17	7	ڻ ن	10		7			8		٥ د	ى د	٠ ،	n (9 (ָח וּ	4			œ	7	7	69		6		5	9	13				2	2	ı									7	7 -	<u>.</u> 1	s	c	0	4	logis	۵		
307,435.15	29,112	36,613	12,110	16,328	8,072	9,815	11,903		6,553			1,961	/,484	4,004	4,940	0,100	11 180	9 291	3,025	8 162			12.289	6,658	17,747	6,249		7,181		8,642	8,157	5,458				2,339	7,359	1,719								0,007	8 697	1000	730	8 504	040	646	4,222	Wiles Town	Revenue		
72,441.3	6,964	8,258	2,878	3,861	1,924	2,331	2,812		1,544			463	1,/52	900	-,086	1,000	S i c	2002	721	1 927			2.898	1,555	4,189	1,460		1,699		2,030	1,926	1,312				554	1,747	. 39/								1,00	2,090	ء 1998ء	187	2 012	100	4 00	987		Revenue	Sa	
26,532.9	3,160	2,781	1,071	1,725	710	423	1,011		874			692	169	667	340	3 3	644	1 238	530	574			658	1,237	1,137	726		617		432	754	785				192	786	407									630	n 7	77	144	-	4	446	all co	Deadhead	aturday	
6,227.7	748	620	255	406	168	101	239		204			162	· i	3 2	3 9	2 6	152	291	123	136			157	283	268	171		145		103	174	187				45	184	94								-	151	131	1 8	35		1	104	MIICO	Deadhead		
\$27,674.00	\$0.00	\$8,833.24	\$976.78	\$2,635.11	\$1,020.47	\$1,552.65	\$1,817.06		\$827.40			\$70.00	\$202.75	913.00	94000.70	32.000	25 OCE	\$242.06	\$269.88	\$706.33			\$426.18	\$8.00	\$875.51	\$86.00		\$803.47		\$965.56	\$168.00	\$314.10				\$0.00	\$241.70	\$0.00								ψυςου	\$50105	95.45	\$346.00	\$757.21	\$300.23	\$200 OF	55	Collected	Fare Revenue		
1,530	47	51	51	51	51	51	51		51			47	4/	. 0	2 -	1 :	47	<u>.</u>	<u>ω</u> .	51			47	43	51	51		51		51	47	51				34	47	; 35								4,	47	47	17	27	ú	n	47	Days	Operating		
\$1,259,153.85	\$84,348.00	\$159,463.50	\$49,199.41	\$69,533.38	\$43,974.12	\$39,230.51	\$65,433.24		\$24,748.53			\$9,307.02	\$30,289.88	\$14,070.31	920,012.00	905,000	\$41.501.3	\$29.815.25	\$12,934,68	\$33 638 83			\$53,433,22	\$19,108.69	\$73,783.42	\$11,361.5		\$37,929.46		\$36,555.3	\$33,685.3	\$19,826.42				\$10,420.26	\$35,702.9	\$12,898.96								ψο,	\$37,020.00	0.000,000	\$3,463,68	\$36 580 7	\$2,930.72	2000 23	21,814	Route	Cost for	:	
5 25.16	0.08			3 1.63	2 1.54		1 2.01		3 0.38					0.20				0 23		1.36			0.67			0.07		5 1.03				0.22				0.20		0.4/									0.00				0.55		4 0.49		Passengers per Rev Veh	,	
16 5020.11				53 520.63)1 469.65													36 217 53			<u>.</u>		≠)3 145.45				22 23.61																	128.00					per Day	Passengers Avg per Rev Veh Passengers		
									48.88 \$					20.00												9.12 \$										13.76 \$		23.09													41.00		43.83 \$	/ Passengers	Avg ⊢are er per		
\$4.48 \$3	\$0.00		\$0.05 \$			\$0.11 \$3			\$0.33					90					\$0.70	ı			\$0.05 \$.		\$0.09			\$0.11 \$				\$0.26				\$0.00		\$0.00	ı								\$0.08				\$U.07			<	are Passenger per Rev		
\$394.47 \$	\$0.73				\$17.55	\$32.59			\$2.85			\$1.24						\$171		\$1934			\$12.58		\$8.28			\$12.03		17.27		\$1.53				\$2.44		\$1.99	ı							0.00	\$10.56	91000	22.20	47 76	\$23.30	35.35	\$4.62	- 00	•		
\$369.52	\$36.80	\$3.55	\$2.61	\$2.62	\$3.53	\$2.85	\$2.73		\$9.93			\$10.86	\$7.55	910.79	\$0.17	66.00	ф0 л л л	\$14.08	\$33.34	\$3.03			\$6.45	\$48.01	\$7.83	\$24.43		\$5.11		\$4.90	\$8.93	\$16.47				\$22.27	\$7.66	\$15.96								Ψ0.04	2	67.0	2 7 6	₹ 5.23	\$0.20	200	\$10.59	rassenger			
12.9	18.1	10.3	14.1	13.5	10.3	13.9	10.2		15.8			14.4	13.4	5.7	10.0	1 .	5 5	18 1	139	13.5			12.9	20.6	13.0	28.3		10.7		13.2	14.0	14.4				12.7	11.7	8.0								10.1	130	2 1	1010	106	-	4	10.9		≦ P I		l

	DART	801	701	50	401	301	10	9	96	94	93X	92	9	œ	. 00	8	3 ~	! >	! 7	7.	၂ ၇	6	57	ζn	4 !	4	4.	. 4.	4	μ	ω	Ņ	24	Ņ	22	21	20	19	18	17	. .	5 1	1 6	<u>.</u>	- 5 =	÷ -	7 (י מ	۰، ۷	. 52		Route	I
TOTAL)1 Fixed)1 Fixed				6 Fixed				1 Fixed		4 Fixed				5 Fixed											2 Fixed		5 Fixed	_									5 Fixed		13 Fixed		n ixed	Tive	E Xed	Fixe	Fixed	Fixe		
	Paratransit	ă	ă	ă	ă	ă	ď	ď	ď.	ď.	Express	Express	ã	ã	ď	. <u>a</u>	-ă	. ă	. ă	ď	·lex	ã	<u> 22</u>	ã I	iex	ex	ď	Express	ă	. ă	. ^	ă	. ã	ď	ã.	۵	ة ا	ā, i	2.	α.	a à	a è	2 6	i à	a. č	ב ב	2 6	2 6	ı ă	ā	ď	pe	
188,673	1,045	31,119	16,286	18,958	11,866	9,472	20,543					1,310		1,344	5,733	3,438	1,856	258	7,504			5,423		7,017			6,/66	0 700	5,495	4,093	952				393	3,061	574							0,00	6.881	n -, ' \	1 773	5 211			2,350	Boardings	
20,527	874	2,967	863	1,292	753	685	1,172					204		263	404	690	549	16/	646			930		1,349			654		679	582	344				195	635	163							001	691	0.50	70	680			459	Hours	1
269.981.0	15,641	35,719	12,549	17,803	8,021	9,394	12,214					3,236		4,260	6,110	10,449	10,108	2,943	9,161			11,771		18,255			6,289		8,990	8,587	5,118				2,577	7,864	1,559							0,000	6,893	11 001	735	8 500			5,432	Total Miles	
19.529.26	780	2,844	822	1,229	720	669	1,134					172		251	385	6/3	504	155	626			898		1,303			639	200	660	541	285				187	613	149							9	674	3 6	200	683			439	Hours Total	Revenue
4.268.56	170	633	180	266	157	147	245					38		53	83	145	108	36	135			192		283			13/		145	115	63				39	133	32							d	145	107	1 6	140			94		_I
921.13	108	97	42	62	31	16	38					32		12	20	18	45	14	22			33		46			16		20	40	59				8	22	15							Ī	16	ş 4	۷ 4	л			21		Deadhead _
201 94	25	21	9	13	7	4	8					7		3	4 .	4.		ω) (J			7		10			ci	ò	4	. 9	13				2	σı	3								ωο	n -	4.				4	Hours N	
248.943.29	13,996	33,205	11,642	16,139	7,333	9,014	11,399					2,518		4,033	5,662	9,910	8,933	2,557	8,538			11,032		16,889			6,312		8,530	7,885	4,179				2,333	7,114	1,272							0,11	6 471	1 200	0,00 0,00 0,00 0,00 0,00 0,00 0,00 0,0	8 351			5,291	_	
54 188 0	3,057	7,284	2,562	3,479	1,607	1,977	2,457					550		855	1,219	2,128	1,912	. 590	1,837			2,353		3,660			1,353	200	1,862	1,665	916				491	1,530	271							,,,,,	1,390	٥ - د - د	174	1 821			1,143	Miles M	
21 041 3	1,731	2,350	911	1,662	693	380	845					718		227	455	540	1,134	. 38/	618			737		1,368			48/	101	460	702	939				244	750	287							į	421	605	79	140			438	_	
A 586 2	373	520	198	353	152	83	183					153		49	99	117	238	86	134			159		299			105	201	101	149	205				53	162	61							8	8 1	147	y t	22			94	Miles	
#VALLE	\$0.00	\$7,298.24	\$974.97	\$2,018.31	\$792.60	\$1,113.06	\$1,520.82					\$110.00		\$52.00	\$196.29	\$337.13	\$205.11	\$214.00	\$774.21			\$265.79		\$628.16			\$5/1.09	200	\$606.99	\$186.05	\$230.61				\$0.00	\$194.27	\$0.00							00.11	\$488 12	\$204.75	00 080%	\$540.47			82		Fare
1 455	52	56	56	56	56	56	56					52		43	52	5 5	56	2/	56			52		56			52		56	52	56				39	52	33							2	57 0	ກິວິດ	ه ه	56			56		
\$1 095 794 70	\$41,084.44	\$154,451.44	\$46,731.54	\$69,912.76	\$40,748.57	\$37,059.21	\$63,454.62					\$11,062.13		\$14,247.63	\$21,873.68	\$37,344.96	\$29,/1/.29	\$9,038.04	\$34,952.32			\$50,332.14		\$72,987.31			\$35,404.76	201	\$36,761.55	\$31,483.23	\$15,843.85				\$10,545.28	\$34,357.54	\$8,829.14							90,111	\$37 414 24	es 1 433 04	\$3,003,13	\$37 270 48			\$24,840.54	Cost for Route	Operational
18.48	0.07	0.94	1.40		1.62		_					0.52		0.33					0.88			0.49		0.42			1.07		0.64		0.23					0.43									1.06			0.60				77	Passengers
3372.63				338.54			366.84					25.19			110.25				_			104.29		125.30	ı		130.12			78.71						58.87									132.33			93.05			0.44 41.96	Passengers per Day	Avg
				\$0.11								\$0.08		\$0.04								\$0.05		\$0.09	ı		\$0.08	ı	3 \$0.11		\$0.24					7 \$0.06									\$0.00			\$0.10			\$0.03		Avg Fare
			6 \$17.87		7 \$17.13		7 \$24.30					8 \$1.82		4 \$5.92	-							5 \$7.35		9 \$5.13	ı		813.88			\$5.83						6 \$4.08									7 \$1634			0 \$35.07			3 \$5.37	-	Passenger
	۲۵			\$3.69								2 \$8.44		2 \$10.60								5 \$9.28		3 \$10.40			\$5.23				1 \$16.64					8 \$11.22									\$5.44			7 \$7 15			7 \$10.57	Pas	
				13.1		13.5						14.6		16.1								12.3		13.0	ı		9.9		12.9							11.6									9.00						12.0	¥.	





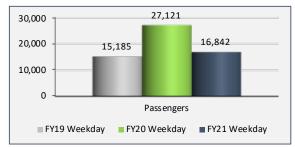


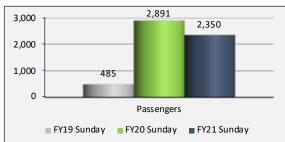
			Passengers			Revenue Ho	urs		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	16,842	1,404	68	2,011	168	8	20,903	1,742	84
	Saturday	2,060	172	8	386	32	2	4,222	352	17
	Sunday	2,350	196	21	439	37	4	2,591	216	23
	Total	21,252	1,771	59	2,836	236	8	27,716	2,310	76
		0	perating Cost	s	P	assenger Rev	enue	0	perating Subsid	у
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$113,866	\$9,489	\$457	\$1,194	\$100	\$5	\$112,672	\$9,389	\$452
-	Saturday	\$21,814	\$1,818	\$88	\$55	\$5	\$0	\$21,759	\$1,813	\$87
	Sunday	\$24,841	\$2,070	\$218	\$82	\$7	\$1	\$24,759	\$2,063	\$217
	Total	\$160,521	\$13,377	\$442	\$1,331	\$111	\$4	\$159,190	\$13,266	\$439
		Passengers	Subsidy per	Cost per	Farebox					
		per Revenue	Passenger	Revenue	Recovery					
	Weekday	8	\$6.69	\$56.62	1.0%					
	Saturday	5	\$10.56	\$56.51	0.3%					
	Sunday	5	\$10.54	\$56.58	0.3%					
	Total	7	\$7.49	\$56.60	0.8%					

		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		0.	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
<u>S</u>	FY20 Weekday	27,121	2,315	\$158,850	\$507	\$158,343	12	\$12	\$68.62	0.3%
end	FY20 Saturday	4,135	747	\$50,426	\$85	\$50,341	6	\$6	\$67.51	0.2%
1	FY20 Sunday	2,891	468	\$ 32,321	0	\$32,321	6	\$6	\$69.06	0.0%
oric	FY20 Total	34,147	3,530	\$241,598	\$592	\$241,006	10	\$10	\$68.44	0.2%
Histor	FY19 Weekday	15,185	2,999	\$ 195,980	\$1,131	\$194,848	5	\$5	\$65.35	0.6%
	FY19 Saturday	3,269	755	\$ 48,802	\$184	\$48,617	4	\$4	\$64.64	0.4%
	FY19 Sunday	485	177	\$ 11,429	\$77	\$11,352	3	\$3	\$64.57	0.7%
	FY19 Total	18,939	3,931	\$ 256,211	\$1,393	\$254,818	5	\$5	\$65.18	0.5%







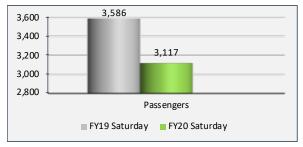


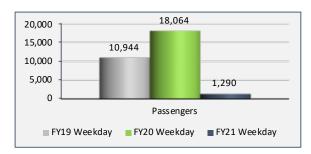


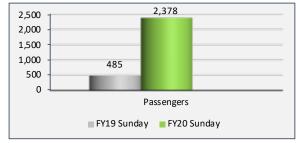
			Passengers			Revenue Ho	urs		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	1,290	108	5	264	22	1	1,902	159	8
	Saturday Sunday									
	Total	1,290	108	4	264	22	1	1,902	159	5
			perating Cost	ts	Pa	assenger Rev	enue		Operating Subsid	У
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$14,721	\$1,227	\$59	\$199	\$17	\$1	\$14,521	\$1,210	\$58
	Saturday Sunday									
	Total	\$14,721	\$1,227	\$41	\$199	\$17	\$1	\$14,521	\$1,210	\$40
		Passengers per	Subsidy per Passenger	Cost per Revenue	Farebox Recovery					
	Weekday	5	\$11.26	\$55.76	1.4%					
	Saturday Sunday									
	Total	5	\$11.26	\$55.76	1.4%					

		Passengers	Revenue Hours	Operating Cost	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
<u>S</u>	FY20 Weekday	18,064	2,286	\$ 155,157	\$ 51	\$155,106	8	\$8	\$67.87	0.0%
end	FY20 Saturday	3,117	731	\$ 48,732	\$ -	\$48,732	4	\$4	\$66.66	0.0%
c Tr	FY20 Sunday	2,378	455	\$ 31,080	\$ 2	\$31,078	5	\$5	\$68.31	0.0%
oric	FY20 Total	23,559	3,472	\$ 234,968	\$ 53	\$234,915	7	\$7	\$67.68	0.0%
Hist	5)/10.11/			4	4 00	4000 = 44		4.0	404.40	0.00/
王	FY19 Weekday	10,944	3,412	\$ 209,800	\$ 89	\$209,711	3	\$3	\$61.49	0.0%
	FY19 Saturday	3,586	830.61	\$ 53,437	\$ 4	\$53,433	4	\$4	\$64.33	0.0%
	FY19 Sunday	485	216.04	\$ 13,823	\$ -	\$13,823	2	\$2	\$63.98	0.0%
	FY19 Total	15,015	4,459	\$ 277,060	\$ 93	\$276,968	3	\$3	\$62.14	0.0%







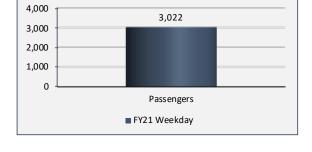


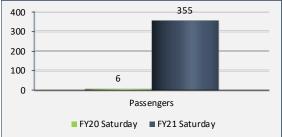


			Passengers			Revenue Ho	urs		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	3,022	252	12	266	22	1	3,428	286	14
	Saturday	355	30	1	620	52	2	648	54	3
	Sunday									
	Total	3,377	281	9	886	74	2	4,076	340	11
		_			_	_				
		O	perating Cost	S	Pa	assenger Rev	enue	0	perating Subsid	у
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$14,504	\$1,209	\$58	\$2,216	\$185	\$9	\$12,288	\$1,024	\$49
_	Saturday	\$2,939	\$245	\$12	\$308	\$26	\$1	\$2,630	\$219	\$11
	Sunday									
	Total	\$17,443	\$1,454	\$48	\$2,524	\$210	\$7	\$14,919	\$1,243	\$41
		Passengers	Subsidy per	Cost per	Farebox					
		per	Passenger	Revenue	Recovery					
	Weekday	11	\$4.07	\$54.53	15.3%					
	Saturday	1	\$7.41	\$4.74	10.5%	1				
	Sunday									
	Total	4	\$4.42	\$19.69	14.5%					

		Passengers	Revenue Hours	Operating Cost	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
S	FY20 Weekday									
end	FY20 Saturday	6	0		\$0	\$14,919	4	\$4	\$19.69	14.5%
Te	FY20 Sunday									
oric	FY20 Total									
Histo	FY19 Weekday									
	FY19 Saturday									
	FY19 Sunday FY19 Total									





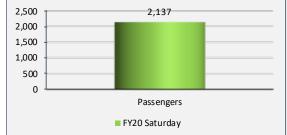


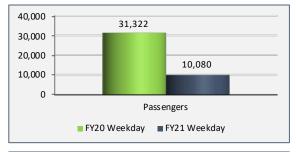


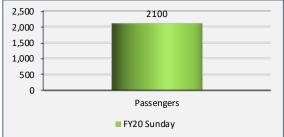
			Passengers			Revenue Ho	urs		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	10,080	840	40	1,567	131	6	11,505	959	46
	Saturday									
	Sunday						_			
	Total	10,080	840	28	1,567	131	4	11,505	959	32
		0	perating Cost	s	P	assenger Rev	enue	0	perating Subsid	v
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$87,635	\$7,303	\$352	\$162	\$14	\$1	\$87,473	\$7,289	\$351
_	Saturday									
	Sunday									
	Total	\$87,635	\$7,303	\$241	\$162	\$14	\$0	\$87,473	\$7,289	\$241
						Ī				
		Passengers	Subsidy per	Cost per	Farebox					
		per	Passenger	Revenue	Recovery					
	Weekday	6	\$8.68	\$55.93	0.2%					
	Saturday									
	Sunday									
	Total	6	\$8.68	\$55.93	0.2%					

		Passengers	Revenue Hours	Operating Cost	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
(0	FY20 Weekday	31,322	2,820	\$190,836	\$ 7	\$190,829	11	\$11	\$67.67	0.0%
Trends	FY20 Saturday	2,137	422	\$ 28,848	\$ 7	\$28,841	5	\$5	\$68.36	0.0%
Tre	FY20 Sunday	2100	431	\$ 29,626	\$ 2	\$29,624	5	\$5	\$68.74	0.0%
ric	FY20 Total	35,559	3,673	\$249,310	\$16	\$249,294	10	\$10	\$67.88	0.0%
Historic	FY19 Weekday FY19 Saturday FY19 Sunday FY19 Total									







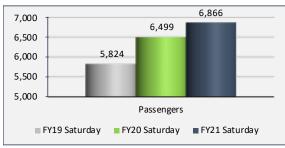


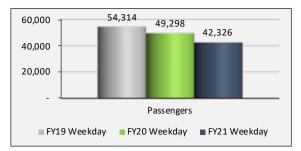


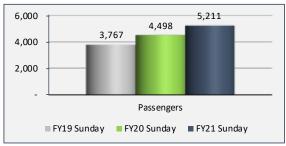
			Passengers			Revenue Ho	urs		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	42,326	3,527	170	3,241	270	13	42,037	3,503	169
	Saturday	6,866	572	28	672	56	3	8,504	709	34
	Sunday	5,211	434	46	683	57	6	8,351	696	73
	Total	54,403	4,534	150	4,596	383	13	58,892	4,908	162
		0	perating Cost	s	Pa	assenger Rev	enue	0	perating Subsid	у
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$177,369	\$14,781	\$712	\$6,372	\$531	\$26	\$170,997	\$14,250	\$687
-	Saturday	\$36,581	\$3,048	\$147	\$757	\$63	\$3	\$35,824	\$2,985	\$144
	Sunday	\$37,279	\$3,107	\$327	\$540	\$45	\$5	\$36,739	\$3,062	\$322
	Total	\$251,229	\$20,936	\$692	\$7,670	\$639	\$21	\$243,560	\$20,297	\$671
		Passengers	Subsidy per	Cost per	Farebox					
		per	Passenger	Revenue	Recovery					
	Weekday	13	\$4.04	\$54.73	3.6%					
	Saturday	10	\$5.22	\$54.44	2.1%					
	Sunday	8	\$7.05	\$54.58	1.4%					
	Total	12	\$4.48	\$54.66	3.1%					

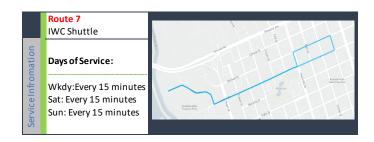
		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		rassengers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	49,298	3,631	\$237,556	\$ 21,850	\$215,706	14	\$14	\$65.42	9.2%
pu	FY20 Saturday	6,499	689	\$ 45,742	\$ 7	\$ 45,735	9	\$9	\$66.39	0.0%
Tre	FY20 Sunday	4,498	627	\$ 41,260	\$ 2,400	\$ 38,860	7	\$7	\$65.81	5.8%
oric	FY20 Total	60,295	4,947	\$324,558	\$ 24,257	\$300,301	12	\$12	\$65.61	7.5%
Histor	FY19 Weekday	54,314	3,735	\$232,911	\$ 32,375	\$200,536	15	\$15	\$62.35	13.9%
_	FY19 Saturday	5,824	555	\$ 35,055	\$ 3,993	\$ 31,062	10	\$10	\$63.16	11.4%
	FY19 Sunday	3,767	546	\$ 34,474	\$ 2,593	\$ 31,880	7	\$7	\$63.12	7.5%
	FY19 Total	63,905	4,837	\$302,440	\$ 38,962	\$263,478	13	\$13	\$62.53	12.9%



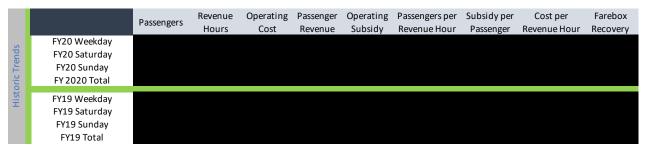


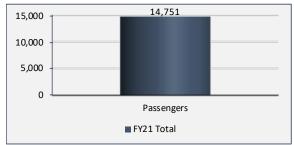


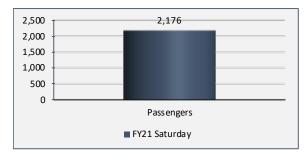


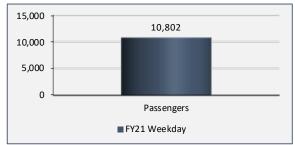


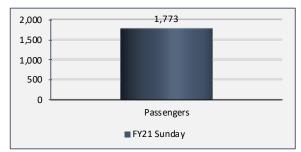
			Passengers			Revenue Ho	urs		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	10,802	900	43	365	30	1	4,343	362	17
	Saturday	2,176	181	9	60	5	0	739	62	3
	Sunday	1,773	148	16	68	6	1	656	55	6
	Total	14,751	1,229	41	493	41	1	5,738	478	16
		0	perating Cost	S	Pa	assenger Rev	enue	0	perating Subsid	у
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
-Y 2	Weekday	\$21,740	\$1,812	\$87	\$2,221	\$185	\$9	\$19,519	\$1,627	\$78
	Saturday	\$3,464	\$289	\$14	\$346	\$29	\$1	\$3,118	\$260	\$13
	Sunday	3,903	\$325	\$34	\$280	\$23	\$2	\$3,623	\$302	\$32
	Total	\$29,107	\$2,426	\$80	\$2,847	\$237	\$8	\$26,259	\$2,188	\$72
						Ī				
		Passengers	Subsidy per	Cost per	Farebox					
		per	Passenger	Revenue	Recovery					
	Weekday	30	\$1.81	\$59.56	10.2%					
	Saturday	36	\$1.43	\$57.73	10.0%					
	Sunday	26	\$2.04	\$57.40	7.2%					
	Total	30	\$1.78	\$59.04	9.8%					













			Passengers			Revenue Ho	ours		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	46,719	3,893	188	4,772	398	19	60,826	5,069	244
	Saturday	7,398	617	30	959	80	4	12,326	1,027	50
	Sunday	5,349	446	47	921	77	8	11,298	942	99
	Total	59,466	4,956	164	6,652	554	18	84,450	7,038	233
		0	perating Cost	ts	P	assenger Rev	enue	О	perating Subsid	у
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$266,676	\$22,223	\$1,071	\$3,658	\$305	\$15	\$263,018	\$21,918	\$1,056
_	Saturday	\$53,326	\$4,444	\$214	\$542	\$45	\$2	\$52,784	\$4,399	\$212
	Sunday	\$51,433	\$4,286	\$451	\$305	\$25	\$3	\$51,128	\$4,261	\$448
	Total	\$371,435	\$30,953	\$1,023	\$4,505	\$375	\$12	\$366,930	\$30,578	\$1,011
		Passengers	Subsidy per	Cost per	Farebox					

Passenger Revenue Recovery

\$55.88

\$55.61

\$55.84

\$55.84

\$5.63

\$7.13

\$9.56

\$6.17

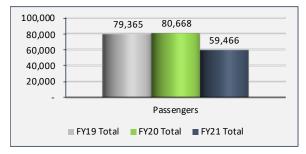
		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		r asserigers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	64,060	5,551	\$369,100	\$ 29,051	\$340,049	12	\$12	\$66.49	7.9%
bu	FY20 Saturday	9,789	981	\$ 66,398	\$ 2,929	\$63,469	10	\$10	\$67.68	4.4%
Tre	FY20 Sunday	6,819	951	\$ 64,808	\$ 3,775	\$61,033	7	\$7	\$68.15	5.8%
ric	FY20 Total	80,668	7,483	\$500,306	\$ 35,755	\$464,551	11	\$11	\$66.86	7.1%
stol										
₽	FY19 Weekday	63,605	5,155	\$323,093	\$ 40,054	\$283,039	12	\$12	\$62.67	12.4%
_	FY19 Saturday	9,249	918	\$ 58,265	\$ 5,707	\$52,558	10	\$10	\$63.48	9.8%
	FY19 Sunday	6,511	897	\$ 56,953	\$ 4,073	\$52,880	7	\$7	\$63.50	7.2%
	FY19 Total	79,365	6,970	\$438,311	\$ 49,834	\$388,477	11	\$11	\$62.88	11.4%

1.4%

1.0%

0.6%

1.2%



per

10

8

6

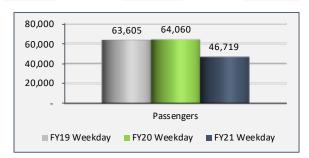
Weekday

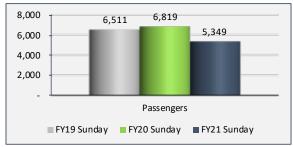
Saturday

Sunday

Total









			Passengers			Revenue Ho	ours		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	52,263	4,355	210	3,514	293	14	45,607	3,801	183
	Saturday	6,751	563	27	658	55	3	8,697	725	35
	Sunday	6,881	573	60	674	56	6	6,471	539	57
	Total	65,895	5,491	182	4,846	404	13	60,775	5,065	167
		0	perating Cost	:s	P	assenger Rev	enue	0	perating Subsid	У
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$197,970	\$16,498	\$795	\$3,797	\$316	\$15	\$194,173	\$16,181	\$780
_	Saturday	\$37,278	\$3,106	\$150	\$522	\$43	\$2	\$36,756	\$3,063	\$148
	Sunday	\$37,414	\$3,118	\$328	\$488	\$41	\$4	\$36,926	\$3,077	\$324
	Total	\$272,663	\$22,722	\$751	\$4,807	\$401	\$13	\$267,855	\$22,321	\$738
						_				
		Passengers	Subsidy per	Cost per	Farebox					
	l	per	Passenger	Revenue	Recovery					
	Weekday	15	\$3.72	\$56.34	1.9%					
	Saturday	10	\$5.44	\$56.65	1.4%					

		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		1 doscrigers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	67,666	4,120	\$274,879	\$ 29,051	\$245,828	16	\$16	\$66.72	10.6%
bua	FY20 Saturday	9,086	821	\$ 55,353	\$ 4,621	\$ 50,732	11	\$11	\$67.42	8.3%
Tre	FY20 Sunday	7,458	747	\$ 50,157	\$ 2,400	\$ 47,757	10	\$10	\$67.14	4.8%
oric	FY20 Total	84,210	5,688	\$380,388	\$ 36,072	\$344,316	15	\$15	\$66.88	9.5%
isto					4	4				
÷	FY19 Weekday	78,959	4,042	\$254,123	\$ 41,823	\$212,300	20	\$20	\$62.86	16.5%
_	FY19 Saturday	12,956	774	\$ 49,068	\$ 6,883	\$ 42,185	17	\$17	\$63.37	14.0%
	FY19 Sunday	9,174	726	\$ 45,687	\$ 5,301	\$ 40,386	13	\$13	\$62.96	11.6%
	FY19 Total	101,089	5,542	\$348,878	\$ 54,006	\$294,872	18	\$18	\$62.95	15.5%

1.3%

1.8%

\$5.37

\$4.06

\$55.51

\$56.27

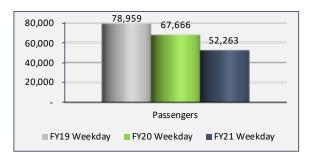


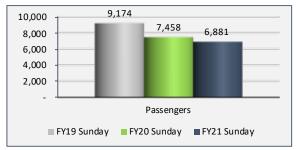
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Sunday

Total









Pass engers

■ FY22 Total

			Passengers			Revenue H	ours		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	1,753	146	7	1,784	149	7	12,673	1,056	51
	Saturday									
	Sunday	4		_			_			
	Total	1,753	146	5	1,784	149	5	12,673	1,056	35
		0	perating Cost	ts	P	assenger Re	venue	0	perating Subsidy	/
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$102,642	\$8,554	\$412	\$5	\$0	\$0	\$102,637	\$8,553	\$412
	Saturday									
	Sunday	¢402.642	ĆO EEA	6202	ć.	\$0	ćo	ć402.C27	60.553	6202
	Total	\$102,642	\$8,554	\$283	\$5	ŞU	\$0	\$102,637	\$8,553	\$283
		Passengers	Subsidy per	Cost per	Farebox					
		per	Passenger	Revenue	Recovery					
	Weekday	1	\$58.55	\$57.53	0.0%					
	Saturday									
	Sunday		4	4====	2.00					
	Total	1	\$58.55	\$57.53	0.0%					
		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		Passengers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday									
Genc	FY20 Saturday									
C Tr	FY20 Sunday FY20 Total									
Historic Trends										
His	FY19 Weekday									
	FY19 Saturday									
	FY19 Sunday FY19 Total									
	F119 IOtal									
2,000	+	1,753				2,000 -		1,753	3	
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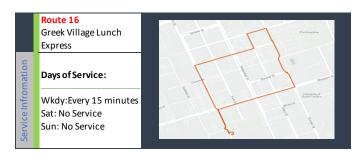
■ FY22 Total

			Passengers			Revenue H	ours		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	5,652	471	23	1,768	147	7	10,344	862	42
	Saturday Sunday									
	Total	5,652	471	16	1,768	147	5	10,344	862	28
		0	perating Cost	:s	P	assenger Re	venue	О	perating Subsid	у
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$101,033	\$8,419	\$406	\$0	\$0	\$0	\$101,033	\$8,419	\$406
	Saturday									
	Sunday Total	\$101,033	\$8,419	\$278	\$0	\$0	\$0	\$101,033	\$8,419	\$278
		Passengers per	Subsidy per Passenger	Cost per Revenue	Farebox Recovery					
	Weekday	3	\$17.88	\$57.15	0.0%					
	Saturday									
	Sunday	2	ć17.00	657.45	0.00/					
	Total	3	\$17.88	\$57.15	0.0%					
		Passengers	Revenue Hours	Operating Cost	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
S	FY20 Weekday									
end	FY20 Saturday									
C Tr	FY20 Sunday FY20 Total									
Historic Trends	FY19 Weekday									
王	FY19 Saturday									
	FY19 Sunday									
	FY19 Total									
6.00		5,652]	6.000		5,652	2	
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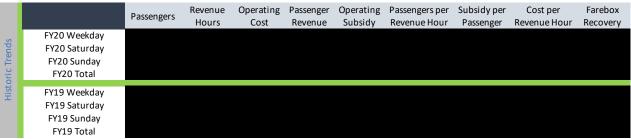
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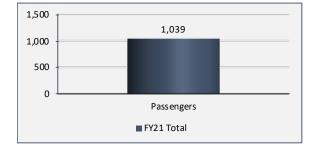


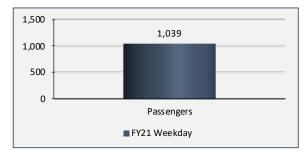




			Passengers			Revenue H	ours		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	1,039	87	4	547	46	2	4,321	360	17
	Saturday									
	Sunday		_							
	Total	1,039	87	3	547	46	2	4,321	360	12
		0	perating Cost	:s	P	assenger Re	venue	о	perating Subsid	v
17071		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
7	Weekday	\$32,474	\$2,706	\$130	\$0	\$0	\$0	\$32,474	\$2,706	\$130
	Saturday									
	Sunday						_			
	Total	\$32,474	\$2,706	\$89	\$0	\$0	\$0	\$32,474	\$2,706	\$89
		Passengers	Subsidy per	Cost per	Farebox	1				
		per	Passenger	Revenue	Recovery					
	Weekday	2	\$31.26	\$59.37	0.0%					
	Saturday									
	Sunday		_							
	Total	2	\$31.26	\$59.37	0.0%					
		_								
		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
			Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery







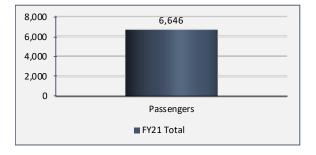


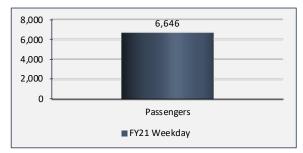
						•				
			Passengers			Revenue H	ours		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	3,378	282	14	1,310	109	5	10,301	858	41
	Saturday									
	Sunday Total	3,378	282	9	1,310	109	4	10,301	858	28
	iotai	3,376	202	3	1,310	103	4	10,301	838	20
		0	perating Cost	ts	P	assenger Re	venue	O	perating Subsid	у
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY	Weekday	\$75,308	\$6,276	\$302	\$1	\$0	\$0	\$75,307	\$6,276	\$302
	Saturday									
	Sunday Total	\$75,308	\$6,276	\$207	\$1	\$0	\$0	\$75,307	\$6,276	\$207
	Total	773,300	30,270	7207	7-	ŢŪ	Şū	773,307	30,270	7207
		Passengers	Subsidy per	Cost per	Farebox					
		per	Passenger	Revenue	Recovery					
	Weekday	3	\$22.29	\$57.49	0.0%					
	Saturday									
	Sunday Total	3	\$22.29	\$57.49	0.0%					
			,	70		l				
		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		T d33CHgCF3	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
ds	FY20 Weekday FY20 Saturday									
ren	FY20 Saturday FY20 Sunday									
ric T	FY20 Total									
Historic Trends	FY19 Weekday									
王	FY19 Saturday									
	FY19 Sunday									
	FY19 Total									
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,	_	3,378				,		3,37		
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			Passengers			Revenue Ho	ours		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	6,646	554	27	2,306	192	9	18,109	1,509	73
	Saturday Sunday									
	Total	6,646	554	18	2,306	192	6	18,109	1,509	50
		0	perating Cost	S	P	assenger Rev	enue	0	perating Subsid	У
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$131,950	\$10,996	\$530	\$9	\$1	\$0	\$131,941	\$10,995	\$530
	Saturday Sunday									
	Total	\$131,950	\$10,996	\$363	\$9	\$1	\$0	\$131,941	\$10,995	\$363
		Passengers	Subsidy per	Cost per	Farebox					
		per	Passenger	Revenue	Recovery					
	Weekday	3	\$19.85	\$57.22	0.0%					
	Saturday Sunday									
	Total	3	\$19.85	\$57.22	0.0%					
						•				

		Passengers	Revenue Hours	Operating Cost	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
storic Trends	FY20 Weekday FY20 Saturday FY20 Sunday FY20 Total									
Hist	FY19 Weekday FY19 Saturday FY19 Sunday FY19 Total									







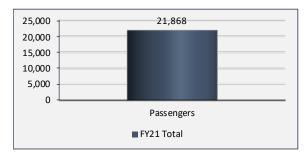
		Passengers					ours	Revenue Miles			
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
	Weekday	8,144	679	33	2,362	197	9	20,650	1,721	83	
	Saturday Sunday										
	Total	8,144	679	22	2,362	197	7	20,650 1,721 57			
		0	perating Cost	ts	Pa	assenger Re	venue	0	perating Subsid	у	
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
FY 2	Weekday	\$135,248	\$11,271	\$543	\$875	\$73	\$4	\$134,373	\$11,198	\$540	
	Saturday Sunday										
	Total	\$135,248	\$11,271	\$373	\$875	\$73	\$2	\$134,373	\$11,198	\$370	
		Paccongors	Subsidy per	Cost per	Farebox	Ì					
		per	Passenger	Revenue	Recovery						
	Weekday	3	\$16.50	\$57.26	0.6%						
	Saturday										
	Sunday										
	Total	3	\$16.50	\$57.26	0.6%						
		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox	
	FY20 Weekday	ű	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery	
spu	FY20 Weekday FY20 Saturday										
Trer	FY20 Sunday										
ric	FY20 Total										
Historic Trends	FY19 Weekday										
_	FY19 Saturday										
	FY19 Sunday										
	FY19 Total										
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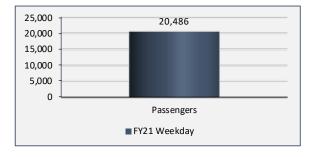


			Passengers			Revenue Ho	urs	1	Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	20,486	1,707	82	3,420	285	14	27,808	2,317	112
	Saturday	808	67	3	216	18	1	1,719	143	7
	Sunday	574	48	5	149	12	1	1,272	106	11
	Total	21,868	1,822	60	3,785	315	10	30,799	2,567	85
		Op	erating Cost	ts	P	assenger Rev	enue	O	perating Subsid	у
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$194,501	\$16,208	\$781	\$189	\$16	\$1	\$194,312	\$16,193	\$780
_	Saturday	\$12,899	\$1,075	\$52	\$0	\$0	\$0	\$12,899	\$1,075	\$52
	Sunday	\$8,829	\$736	\$77	\$0	\$0	\$0	\$8,829	\$736	\$77
	Total	\$216,229	\$18,019	\$596	\$189	\$16	\$1	\$216,040	\$18,003	\$595

	Passengers	Subsidy per	Cost per	Farebox
	per	Passenger	Revenue	Recovery
Weekday	6	\$9.49	\$56.87	0.1%
Saturday	4	\$15.96	\$59.72	0.0%
Sunday	4	\$15.38	\$59.26	0.0%
Total	6	\$9.88	\$57.13	0.1%

		Passengers	Revenue Hours	Operating Cost	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
storic Trends	FY20 Weekday FY20 Saturday FY20 Sunday FY20 Total									
Hist	FY19 Weekday FY19 Saturday FY19 Sunday FY19 Total									





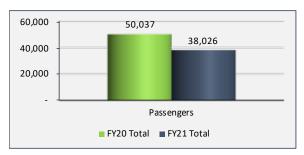


		Passengers			Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	30,301	2,525	122	2,963	247	12	35,850	2,988	144	
Saturday	4,664	389	19	630	53	3	7,359	613	30	
Sunday	3,061	255	27	613	51	5	7,114	593	62	
Total	38,026	3,169	105	4,206	351	12	50,323	4,194	139	
				•			•			
	C	Operating Costs		F	Passenger Revenue			Operating Subsidy		
•	Annual	Avg	Avg Daily	Annual	Avg	Avg Daily	Annual	Avg Monthly	Avg Daily	

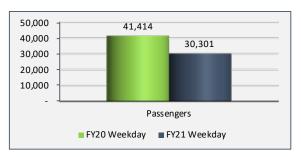
	U	Operating Costs			assenger kev	enue	Operating Subsidy			
	Annual Avg Monthly		Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	\$169,064	\$14,089	\$679	\$1,725	\$144	\$7	\$167,339	\$13,945	\$672	
Saturday	\$35,703	\$2,975	\$143	\$242	\$20	\$1	\$35,461	\$2,955	\$142	
Sunday	\$34,358	\$2,863	\$301	\$194	\$16	\$2	\$34,163	\$2,847	\$300	
Total	\$239,124	\$19,927	\$659	\$2,161	\$180	\$6	\$236,964	\$19,747	\$653	

	Passengers	Subsidy per	Cost per	Farebox
	per Revenue	Passenger	Revenue	Recovery
Weekday	10	\$5.52	\$57.06	1.0%
Saturday	7	\$7.60	\$56.67	0.7%
Sunday	5	\$11.16	\$56.05	0.6%
Total	9	\$6.23	\$56.85	0.9%

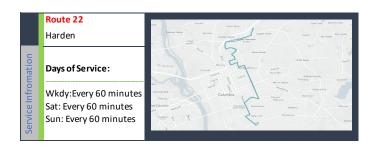
		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		1 doscrigers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	41,414	4,219	\$ 282,065	\$ 13,409	\$ 268,656	10	\$10	\$66.86	4.8%
ends	FY20 Saturday	5,173	664	\$ 44,386	\$ 1,597	\$ 42,789	8	\$8	\$66.85	3.6%
Tre	FY20 Sunday	3,450	648	\$ 43,851	\$ 1,417	\$ 42,434	5	\$5	\$67.67	3.2%
ric	FY20 Total	50,037	5,531	\$ 370,302	\$ 16,423	\$ 353,879	9	\$9	\$66.95	4.4%
istol	FY19 Weekday									
王	/									
	FY19 Saturday									
	FY19 Sunday									
	FY19 Total									







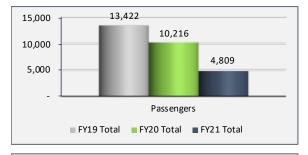


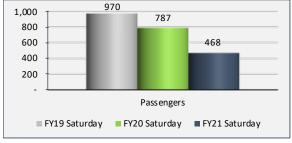


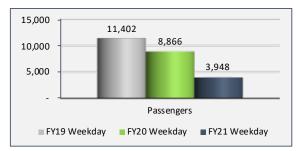
			Passengers			Revenue Ho	ours		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	3,948	329	16	1,082	90	4	13,505	1,125	54
	Saturday	468	39	2	184	15	1	2,339	195	9
	Sunday	393	33	3	187	16	2	2,333	194	20
	Total	4,809	401	13	1,453	121	4	18,177	1,515	50
		O	perating Cost	s	Pa	assenger Rev	enue	C	perating Subsid	У
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
: 4 2	Weekday	\$61,876	\$5,156	\$248	\$215	\$18	\$1	\$61,661	\$5,138	\$248
-	Saturday	\$10,420	\$868	\$42	\$0	\$0	\$0	\$10,420	\$868	\$42
	Sunday	\$10,545	\$879	\$93	\$0	\$0	\$0	\$10,545	\$879	\$93
	Total	\$82,842	\$6,904	\$228	\$215	\$18	\$1	\$82,627	\$6,886	\$228
		Passengers	Subsidy per	Cost per	Farebox					
		per Revenue	Passenger	Revenue	Recovery					
	Mookday	1	¢1E 62	¢ = 7 10	0.20/					

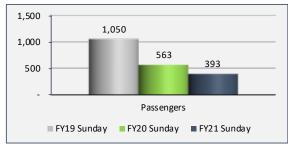
Passengers	Subsidy per	Cost per	Farebox
per Revenue	Passenger	Revenue	Recovery
4	\$15.62	\$57.19	0.3%
3	\$22.27	\$56.63	0.0%
2	\$26.83	\$56.39	0.0%
3	\$17.18	\$57.01	0.3%
	per Revenue 4 3 2	per Revenue Passenger 4 \$15.62 3 \$22.27 2 \$26.83	per Revenue Passenger Revenue 4 \$15.62 \$57.19 3 \$22.27 \$56.63 2 \$26.83 \$56.39

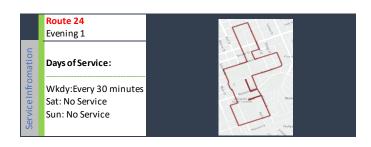
		Passengers	Revenue	Operating	Passeng	er Operating	Passengers per	Subsidy per	Cost per	Farebox
		rassengers	Hours	Cost	Revenu	e Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	8,866	2,738	\$ 183,464	\$ 4,6	30 \$178,834	3	\$3	\$67.01	2.5%
end	FY20 Saturday	787	303	\$ 20,762	\$ 3	22 \$ 20,440	3	\$3	\$68.52	1.6%
Tr	FY20 Sunday	563	274	\$ 18,947	\$ 3	93 \$ 18,554	2	\$2	\$69.15	2.1%
oric	FY20 Total	10,216	3,315	\$ 223,174	\$ 5,3	45 \$217,829	3	\$3	\$67.32	2.4%
Histor	FY19 Weekday	11,402	2,942	\$ 184,272	\$ 4,6	03 \$179,669	4	\$4	\$62.64	2.5%
_	FY19 Saturday	970	477	\$ 30,006	\$ 5	81 \$ 29,424	2	\$2	\$62.95	1.9%
	FY19 Sunday	1,050	462	\$ 29,094	\$ 4	27 \$ 28,667	2	\$2	\$62.97	1.5%
	FY19 Total	13,422	3,880	\$ 243,371	\$ 5,6	11 \$ 237,761	3	\$3	\$62.72	2.3%



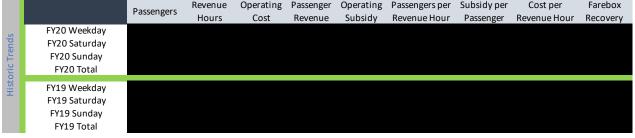




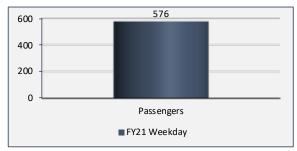




			Passengers			Revenue H	ours		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	576	48	2	848	71	3	8,787	732	35
	Saturday Sunday									
	Total	576	48	2	848	71	2	8,787	732	24
П		0	perating Cost	s	Р	assenger Re	venue	l o	perating Subsid	v
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$50,208	\$4,184	\$202	\$292	\$24	\$1	\$49,916	\$4,160	\$200
	Saturday Sunday									
	Total	\$50,208	\$4,184	\$138	\$292	\$24	\$1	\$49,916	\$4,160	\$138
		Passengers per	Subsidy per Passenger	Cost per Revenue	Farebox Recovery					
	Weekday	1	\$86.66	\$59.21	0.6%					
	Saturday Sunday									
	Total	1	\$86.66	\$59.21	0.6%					
		Passengers	Revenue Hours	Operating Cost	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
	FY20 Weekday					•				









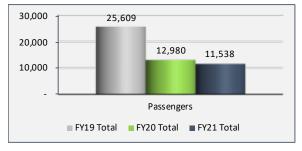
								ı		
			Passengers			Revenue H	ours		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	2,690	224	11	979	82	4	10,582	882	42
	Saturday									
	Sunday Total	2.600	224	7	979	82	3	10,582	882	29
	iotai	2,690	224	,	3/3	02	3	10,362	882	29
		0	perating Cost	:s	P	assenger Re	venue	0	perating Subsid	у
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$56,907	\$4,742	\$229	\$697	\$58	\$3	\$56,209	\$4,684	\$226
	Saturday									
	Sunday Total	\$56,907	\$4,742	\$157	\$697	\$58	\$2	\$56,209	\$4,684	\$155
	IOLAI	330,307	34,742	\$157	3097	330	32	350,205	34,064	\$133
		Passengers	Subsidy per	Cost per	Farebox					
		per	Passenger	Revenue	Recovery					
	Weekday	3	\$20.90	\$58.13	1.2%					
	Saturday									
	Sunday		ć20.00	ĆE0.43	4.20/					
	Total	3	\$20.90	\$58.13	1.2%	l				
		Passengers	Revenue Hours	Operating Cost	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
S	FY20 Weekday					,				,
end	FY20 Saturday									
Ė	FY20 Sunday									
Historic Trends	FY20 Total									
Hist	FY19 Weekday									
	FY19 Saturday									
	FY19 Sunday									
	FY19 Total									
3,00	0 +	2,690				3,000 -		2,690)	
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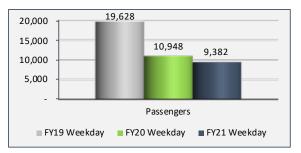
		Passengers			Revenue Ho	ours	Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	9,382	782	38	1,756	146	7	25,758	2,147	103
Saturday	1,204	100	5	378	32	2	5,458	455	22
Sunday	952	79	8	285	24	3	4,179	348	37
Total	11,538	962	32	2,419	202	7	35,395	2,950	98
	0	perating Cos	ts	P	assenger Rev	enue	О	perating Subsid	У
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	\$90,716	\$7,560	\$364	\$2,640	\$220	\$11	\$88,076	\$7,340	\$354
Saturday	\$19,826	\$1,652	\$80	\$314	\$26	\$1	\$19,512	\$1,626	\$78
Sunday	\$15,844	\$1,320	\$139	\$231	\$19	\$2	\$15,613	\$1,301	\$137
Total	\$126 386	\$10 522	\$3/18	\$2 19/	\$265	¢ο	\$123,202	\$10,267	\$339
	Saturday Sunday Total Weekday Saturday Sunday	Weekday 9,382 Saturday 1,204 Sunday 952 Total 11,538 O Annual Weekday \$90,716 Saturday \$19,826 Sunday \$15,844	Annual Avg Monthly	Annual Avg Avg Daily	Annual Avg Avg Daily Annual	Annual	Annual Avg Avg Daily Annual Avg Avg Daily	Annual Avg Avg Daily Annual Avg Avg Daily Annual Avg Monthly Avg Daily Annual Avg Avg Dai	Annual Avg Avg Daily Annual Avg Avg Daily

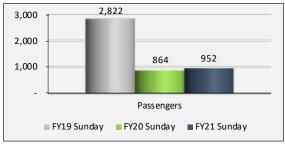
	Passengers	Subsidy per	Cost per	Farebox
	per Revenue	Passenger	Revenue	Recovery
Weekday	5	\$9.39	\$51.66	2.9%
Saturday	3	\$16.21	\$52.45	1.6%
Sunday	3	\$16.40	\$55.59	1.5%
Total	5	\$10.68	\$52.25	2.5%

		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		. assembers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	10,948	2,018	\$129,088	\$ 4,795	\$124,293	5	\$5	\$63.97	3.7%
rend	FY20 Saturday	1,168	389	\$ 24,923	\$ 847	\$ 24,076	3	\$3	\$64.07	3.4%
-	FY20 Sunday	864	318	\$ 20,595	\$ 256	\$ 20,339	3	\$3	\$64.76	1.2%
ric	FY20 Total	12,980	2,725	\$ 174,605	\$ 5,898	\$168,707	5	\$5	\$64.08	3.4%
istol				4		4		4.0	400.00	
÷	FY19 Weekday	19,628	2,245	\$ 155,691	\$ 11,441	\$144,250	9	\$9	\$69.37	7.3%
	FY19 Saturday	3,159	181	\$ 31,517	\$ 92	\$ 31,424	17	\$17	\$174.16	0.3%
	FY19 Sunday	2,822	401	\$ 47,786	\$ 928	\$ 46,859	7	\$7	\$119.23	1.9%
	FY19 Total	25,609	2,826	\$ 234,994	\$ 12,461	\$222,533	9	\$9	\$83.15	5.3%











			Passengers			Revenue Ho	urs	Revenue Miles		
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	26,492	2,208	106	3,221	268	13	50,795	4,233	204
	Saturday	3,773	314	15	581	48	2	8,157	680	33
	Sunday	4,093	341	36	541	45	5	7,885	657	69
	Total	34,358	2,863	95	4,343	362	12	66,837	5,570	184
		0	perating Cost	:s	P	assenger Rev	enue	0	perating Subsid	У
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
: \ 2	Weekday	\$186,840	\$15,570	\$750	\$1,247	\$104	\$5	\$185,593	\$15,466	\$745
-	Saturday	\$33,685	\$2,807	\$135	\$168	\$14	\$1	\$33,517	\$2,793	\$135
	Sunday	\$31,483	\$2,624	\$276	\$186	\$16	\$2	\$31,297	\$2,608	\$275
	Total	\$252,009	\$21,001	\$694	\$1,601	\$133	\$4	\$250,407	\$20,867	\$690
					•					
		Passengers	Subsidy per	Cost per	Farebox					
		per Revenue	Passenger	Revenue	Recovery					

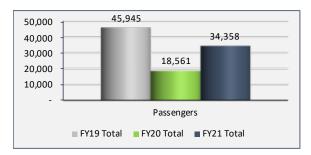
		Passengers	Revenue Hours	Operating Cost	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
S	FY20 Weekday	10,948	3,459	\$ 233,155	\$ 7,770	\$ 225,385	3	\$3	\$67.41	3.3%
bug	FY20 Saturday	3,704	706	\$ 47,606	\$ 1,178	\$ 46,428	5	\$5	\$67.43	2.5%
Tre	FY20 Sunday	3,909	691	\$ 46,896	\$ 441	\$ 46,455	6	\$6	\$67.87	0.9%
ric	FY20 Total	18,561	4,856	\$ 327,657	\$ 9,389	\$318,268	4	\$4	\$67.47	2.9%
istol										
÷	FY19 Weekday	33,356	3,652	\$ 237,622	\$ 13,230	\$ 224,393	9	\$9	\$65.07	5.6%
_	FY19 Saturday	7,338	748	\$ 48,780	\$ 1,931	\$ 46,850	10	\$10	\$65.25	4.0%
	FY19 Sunday	5,251	732	\$ 47,786	\$ 2,063	\$ 45,724	7	\$7	\$65.25	4.3%
	FY19 Total	45,945	5,132	\$ 334,189	\$ 17,223	\$316,966	9	\$9	\$65.12	5.2%

0.7%

0.5%

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8

\$7.01

\$8.88

\$7.65

\$7.29

\$58.01

\$57.98

\$58.19

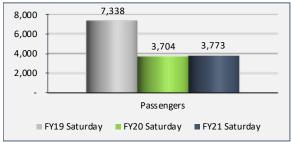
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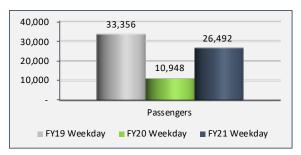
Weekday

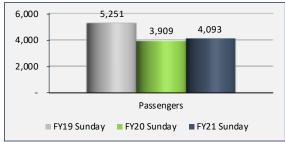
Saturday

Sunday

Total



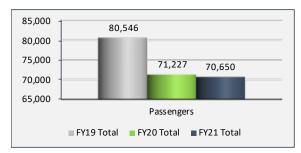


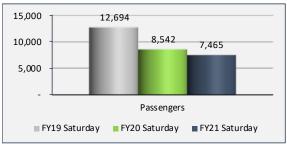


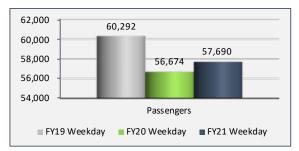


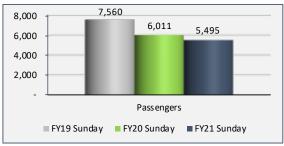
			Passengers			Revenue Ho	urs	Revenue Miles			
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
	Weekday	57,690	4,808	232	3,497	291	14	45,994	3,833	185	
	Saturday	7,465	622	30	654	55	3	8,642	720	35	
	Sunday	5,495	458	48	660	55	6	8,530	711	75	
	Total	70,650	5,888	195	4,811	401	13	63,166	5,264	174	
		0	perating Cost	S	Pa	assenger Rev	enue	0	perating Subsid	y	
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
FY 2	Weekday	\$194,832	\$16,236	\$782	\$7,232	\$603	\$29	\$187,600	\$15,633	\$753	
-	Saturday	\$36,555	\$3,046	\$147	\$966	\$80	\$4	\$35,590	\$2,966	\$143	
	Sunday	\$36,762	\$3,063	\$322	\$607	\$51	\$5	\$36,155	\$3,013	\$317	
	Total	\$268,149	\$22,346	\$739	\$8,804	\$734	\$24	\$259,344	\$21,612	\$714	
		Passengers	Subsidy per	Cost per	Farebox						
		per	Passenger	Revenue	Recovery						
	Weekday	16	\$3.25	\$55.71	3.7%						
	Saturday	11	\$4.77	\$55.90	2.6%						
	Sunday	8	\$6.58	\$55.70	1.7%						
	Total	15	\$3.67	\$55.74	3.3%						

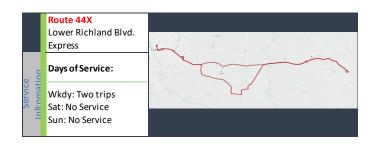
		Passengers	Revenue Hours	Operating Cost	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
S	FY20 Weekday	56,674	3,458	\$233,155	\$ 7,770	\$225,385	16	\$16	\$67.42	3.3%
rend	FY20 Saturday	8,542	651	\$ 43,744	\$ 299	\$ 43,445	13	\$13	\$67.19	0.7%
Tre	FY20 Sunday	6,011	643	\$ 43,564	\$ 2,686	\$ 40,878	9	\$9	\$67.75	6.2%
ric	FY20 Total	71,227	4,752	\$320,463	\$ 10,755	\$309,708	15	\$15	\$67.44	3.4%
istol										
-is	FY19 Weekday	60,292	3,655	\$230,855	\$ 32,909	\$197,947	16	\$16	\$63.16	14.3%
	FY19 Saturday	12,694	667	\$ 42,274	\$ 6,122	\$ 36,153	19	\$19	\$63.36	14.5%
	FY19 Sunday	7,560	659	\$ 41,772	\$ 4,108	\$ 37,664	11	\$11	\$63.35	9.8%
	FY19 Total	80,546	4,982	\$314,902	\$ 43,138	\$271,764	16	\$16	\$63.21	13.7%





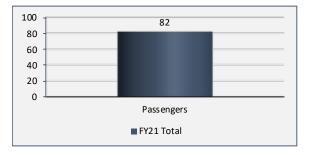


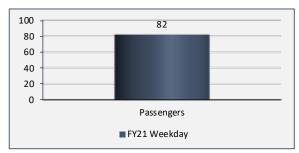


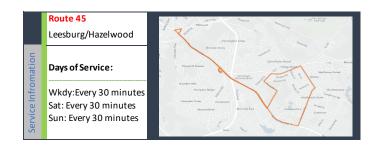


			Passengers			Revenue Ho	ours	Revenue Miles			
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
	Weekday	82	7	0	632	53	3	16,237	1,353	65	
	Saturday										
	Sunday										
	Total	82	7	0	632	53	2	16,237	1,353	45	
		0	perating Cost	S	P	assenger Rev	enue	О	perating Subsid	у	
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
FY 2	Weekday	\$36,964	\$3,080	\$148	\$16	\$1	\$0	\$36,948	\$3,079	\$148	
_	Saturday										
	Sunday										
	Total	\$36,964	\$3,080	\$102	\$16	\$1	\$0	\$36,948	\$3,079	\$102	
		_									
		Passengers	Subsidy per	Cost per	Farebox						
		per	Passenger	Revenue	Recovery						
	Weekday	0	\$450.58	\$58.49	0.0%						
	Saturday										
	Sunday										
	Total	0	\$450.58	\$58.49	0.0%						

		Passengers	Revenue Hours	Operating Cost	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
S	FY20 Weekday	33	557	\$43,097	\$69	\$43,028	0	\$0	\$77.37	0.2%
rends	FY20 Saturday									
\vdash	FY20 Sunday						_			
ric	FY 2020 Total	33	557	43,097	69	\$43,028	0	\$0	\$77.37	0.2%
Histori	FY19 Weekday FY19 Saturday FY19 Sunday FY19 Total									







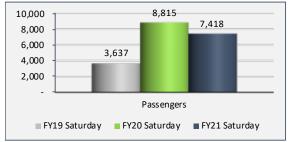
			Passengers			Revenue Hours			Revenue Miles			
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily		
	Weekday	67,270	5,606	270	4,077	340	16	44,820	3,735	180		
	Saturday	7,418	618	30	674	56	3	7,181	598	29		
	Sunday	6,766	564	59	639	53	6	6,312	526	55		
	Total	81,454	6,788	224	5,390	449	15	58,313	4,859	161		
		0	Operating Costs			Passenger Revenue			Operating Subsid	у		
)21		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily		

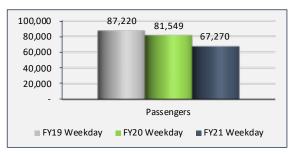
	operating costs						operating carety			
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	\$226,963	\$18,914	\$911	\$6,865	\$572	\$28	\$220,098	\$18,342	\$884	
Saturday	\$37,929	\$3,161	\$152	\$803	\$67	\$3	\$37,126	\$3,094	\$149	
Sunday	\$35,405	\$2,950	\$311	\$571	\$48	\$5	\$34,834	\$2,903	\$306	
Total	\$300,297	\$25,025	\$827	\$8,240	\$687	\$23	\$292,058	\$24,338	\$805	
				•						

	Passengers	Subsidy per	Cost per	Farebox
	per Revenue	Passenger	Revenue	Recovery
Weekday	16	\$3.27	\$55.67	3.0%
Saturday	11	\$5.00	\$56.28	2.1%
Sunday	11	\$5.15	\$55.41	1.6%
Total	15	\$3.59	\$55.71	2.7%

		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		rassengers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
	FY20 Weekday	81,549	7,530	\$507,301	\$ 36,756	\$470,545	11	\$11	\$67.37	7.2%
spu	FY20 Saturday	8,815	998	\$ 66,101	\$ 3,510	\$ 62,591	9	\$9	\$66.23	5.3%
rend	FY20 Sunday	7,026	950	\$ 63,060	\$ 3,343	\$ 59,717	7	\$7	\$66.38	5.3%
<u>.</u>	FY20 Total	97,390	9,478	\$ 636,462	\$ 43,609	\$592,853	10	\$10	\$67.15	6.9%
Histori										
His	FY19 Weekday	87,220	6,143	\$398,622	\$ 44,934	\$353,689	14	\$14	\$64.89	11.3%
	FY19 Saturday	3,637	1,018	\$ 66,150	\$ 5,635	\$ 60,516	4	\$4	\$64.99	8.5%
	FY19 Sunday	2,757	1,005	\$ 65,252	\$ 3,502	\$ 61,750	3	\$3	\$64.95	5.4%
	FY19 Total	93,614	8,166	\$ 530,025	\$ 54,071	\$475,954	11	\$11	\$64.91	10.2%









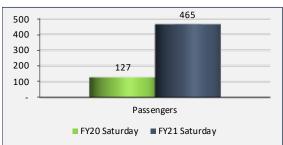


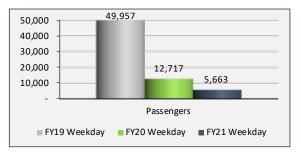
		Passengers				Revenue Ho	urs	Revenue Miles		
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	5,663	472	23	1,439	120	6	39,318	3,277	158
	Saturday	465	39	2	221	18	1	1,460	122	6
	Sunday									
	Total	6,128	511	17	1,660	138	5	40,778	3,398	112
					'			•		
		_	perating Cost		D	assenger Rev		_	perating Subsid	
		U	perating cost	.5	P	assenger kev	enue	·	perating subsid	у
021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
:Y 2021	Weekday		Avg			Avg				•
FY 2021	Weekday Saturday	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2021	,	Annual \$82,932	Avg Monthly \$6,911	Avg Daily \$333	Annual \$2,050	Avg Monthly \$171	Avg Daily \$8	Annual \$80,883	Avg Monthly \$6,740	Avg Daily \$325
FY 2021	Saturday	Annual \$82,932	Avg Monthly \$6,911	Avg Daily \$333	Annual \$2,050	Avg Monthly \$171	Avg Daily \$8	Annual \$80,883	Avg Monthly \$6,740	Avg Daily \$325
FY 2021	Saturday Sunday	Annual \$82,932 \$11,362	Avg Monthly \$6,911 \$947	Avg Daily \$333 \$46	Annual \$2,050 \$86	Avg Monthly \$171 \$7	Avg Daily \$8 \$0	\$80,883 \$11,276	Avg Monthly \$6,740 \$940	Avg Daily \$325 \$45

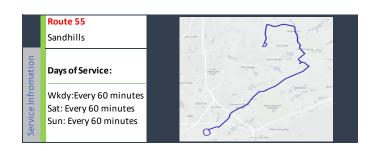
	Passengers	Subsidy per	Cost per	Farebox
	per Revenue	Passenger	Revenue	Recovery
Weekday	4	\$14.28	\$57.63	2.5%
Saturday	2	\$24.25	\$51.41	0.8%
Sunday				
Total	4	\$15.04	\$56.80	2.3%

		Passengers	Revenue Hours	Operating Cost	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
S	FY20 Weekday	12,717	2,527	\$167,528	\$ 6,591	\$160,937	5	\$5	\$66.30	3.9%
end	FY20 Saturday	127	1,600	\$ -	\$ 206	\$ (206)	0	\$0	\$0.00	#DIV/0!
Te	FY20 Sunday									
oric	FY20 Total	12,844	4,127	\$167,528	\$ 6,797	\$160,731	3	\$3	\$40.59	4.1%
Histor	FY19 Weekday	49,957	4,024	\$263,415	\$ 18,294	\$ 245,120	12	\$12	\$65.46	6.9%
	FY19 Saturday FY19 Sunday									
	FY19 Total	49,957	4,024	263,415	18,294	\$ 245,120	12	\$12	\$65.46	6.9%



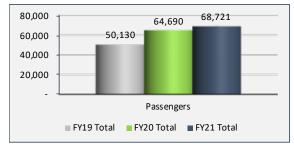


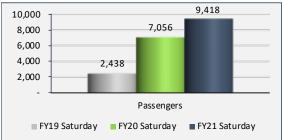


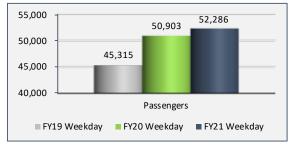


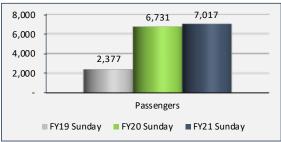
			Passengers			Revenue Ho	ours		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	52,286	4,357	210	6,240	520	25	81,855	6,821	329
	Saturday	9,418	785	38	1,362	114	5	6,658	555	27
	Sunday	7,017	585	62	1,303	109	11	16,889	1,407	148
	Total	68,721	5,727	189	8,905	742	25	105,402	8,784	290
		Ol	perating Cost	S	Pa	assenger Rev	renue	0	perating Subsid	У
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$346,195	\$28,850	\$1,390	\$6,577	\$548	\$26	\$339,618	\$28,302	\$1,364
-	Saturday	\$73,783	\$6,149	\$296	\$876	\$73	\$4	\$72,908	\$6,076	\$293
	Sunday	\$72,987	\$6,082	\$640	\$628	\$52	\$6	\$72,359	\$6,030	\$635
	Total	\$492,966	\$41,081	\$1,358	\$8,081	\$673	\$22	\$484,885	\$40,407	\$1,336
		Passengers	Subsidy per	Cost per	Farebox					
		per Revenue	Passenger	Revenue	Recovery					
	Weekday	8	\$6.50	\$55.48	1.9%					
	Saturday	7	\$7.74	\$54.17	1.2%					
	Sunday	5	\$10.31	\$56.01	0.9%					
	Total	8	\$7.06	\$55.36	1.6%					

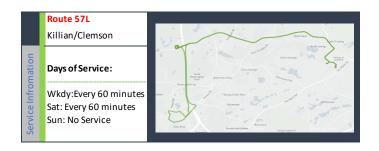
		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		1 doscrigers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	50,903	5,599	\$382,299	\$ 23,924	\$358,375	9	\$9	\$68.28	6.3%
end	FY20 Saturday	7,056	828	\$ 55,287	\$ 3,082	\$ 52,205	9	\$9	\$66.77	5.6%
Tre	FY20 Sunday	6,731	824	\$ 55,370	\$ 2,776	\$ 52,594	8	\$8	\$67.20	5.0%
oric	FY20 Total	64,690	7,251	\$492,956	\$ 29,782	\$463,174	9	\$9	\$67.98	6.0%
Histor	FY19 Weekday	45,315	4,111	\$259,120	\$ 23,759	\$235,361	11	\$11	\$63.02	9.2%
_	FY19 Saturday	2,438	1,412	\$ 88,513	\$ 2,403	\$ 86,110	2	\$2	\$62.71	2.7%
	FY19 Sunday	2,377	699	\$ 44,662	\$ 2,640	\$ 42,022	3	\$3	\$63.85	5.9%
	FY19 Total	50,130	6,222	\$392,295	\$ 28,802	\$363,494	8	\$8	\$63.05	7.3%







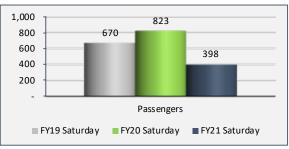




			Passengers			Revenue Ho	ours		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	2,576	215	10	2,029	169	8	43,713	3,643	176
	Saturday	398	33	2	323	27	1	6,658	555	27
	Sunday									
	Total	2,974	248	8	2,352	196	6	50,371	4,198	139
					_	_				
		0	perating Cost	S	Pi	assenger Rev	enue	0	perating Subsid	у
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
:Y 2	Weekday	\$120,801	\$10,067	\$485	\$100	\$8	\$0	\$120,701	\$10,058	\$485
-	Saturday	\$19,109	\$1,592	\$77	\$8	\$1	\$0	\$19,101	\$1,592	\$77
	Sunday									
	Total	\$139,909	\$11,659	\$385	\$108	\$9	\$0	\$139,801	\$11,650	\$385
						Ī				
		Passengers	Subsidy per	Cost per	Farebox					
	ļ .	per	Passenger	Revenue	Recovery					
	Weekday	1	\$46.86	\$59.54	0.1%					
	Saturday	1	\$47.99	\$59.16	0.0%					
	Sunday									
	Total	1	\$47.01	\$59.49	0.1%					

		Passengers	Revenue Hours	Operating Cost	enger enue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
S	FY20 Weekday	4,731	3,744	\$247,713	\$ 2,301	\$245,412	1	\$1	\$66.16	0.9%
rend	FY20 Saturday	823	660	\$ 43,744	\$ 299	\$ 43,445	1	\$1	\$66.28	0.7%
Tre	FY20 Sunday									
oric	FY20 Total	5,554	4,404	\$291,457	\$ 2,600	\$288,857	1	\$1	\$66.18	0.9%
Histor	FY19 Weekday	8,637	3,797	\$239,236	\$ 3,956	\$235,280	2	\$2	\$63.00	1.7%
	FY19 Saturday	670	1,136	\$ 69,866	\$ 722	\$ 69,144	1	\$1	\$61.48	1.0%
	FY19 Sunday									
	FY19 Total	9,307	4,934	\$309,102	\$ 4,678	\$304,424	2	\$2	\$62.65	1.5%







		Passengers				Revenue Hours			Revenue Miles		
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
	Weekday	56,054	4,671	225	4,416	368	18	57,190	4,766	230	
	Saturday	8,279	690	33	956	80	4	12,289	1,024	49	
	Sunday	5,423	452	48	898	75	8	11,032	919	97	
	Total	69,756	5,813	192	6,270	523	17	80,511	6,709	222	
		0	perating Cos	erating Costs		Passenger Revenue			Operating Subsidy		
021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	

\$4,213

\$426

\$266

\$351

\$36

\$22

\$409

\$17

\$2

\$2

\$14

\$243,654

\$53,007

\$50,066

\$346,727

\$20,305

\$4,417

\$4,172

\$28,894

\$979

\$213

\$439

\$955

Total	\$351,632	\$29,303	\$969	\$4,905
	Passengers	Subsidy per	Cost per	Farebox
	per	Passenger	Revenue	Recovery
Weekday	13	\$4.35	\$56.13	1.7%
Saturday	9	\$6.40	\$55.89	0.8%
Sunday	6	\$9.23	\$56.05	0.5%
Total	11	\$4.97	\$56.08	1.4%

\$20,656

\$4,453

\$4,194

\$995

\$215

\$442

\$247,867

\$53,433

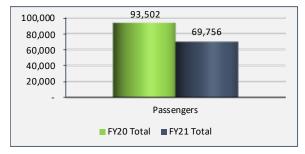
\$50,332

Weekday

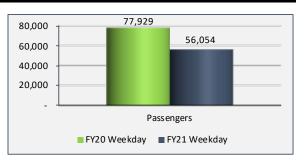
Saturday

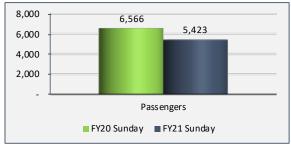
Sunday

		Passengers	Revenue Hours	Operating Cost	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
	FY20 Weekday	77,929	6,481	\$436,266	\$ 34,237	\$402,029	12	\$12	\$67.31	7.8%
Trends	FY20 Saturday	9,007	1,011	\$ 68,119	\$ 4,090	\$ 64,029	9	\$9	\$67.38	6.0%
Tre	FY20 Sunday	6,566	897	\$ 60,429	\$ 2,819	\$ 57,610	7	\$7	\$67.37	4.7%
ric	FY20 Total	93,502	8,389	\$564,813	\$ 41,146	\$523,667	11	\$11	\$67.33	7.3%
Historic	FY19 Weekday FY19 Saturday FY19 Sunday FY19 Total									







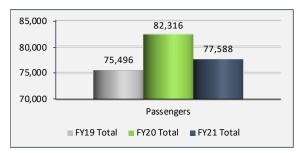




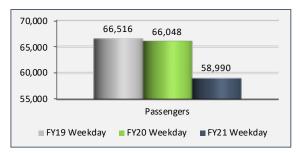
		Passengers			Revenue Hours			Revenue Miles			
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
	Weekday	58,990	4,916	237	3,128	261	13	42,395	3,533	170	
	Saturday	11,094	925	45	605	50	2	8,162	680	33	
	Sunday	7,504	625	66	626	52	5	8,538	712	75	
	Total	77,588	6,466	214	4,359	363	12	59,095	4,925	163	
	Operating Costs				P	Passenger Revenue			Operating Subsidy		
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
:42	Weekday	\$170,237	\$14,186	\$684	\$5,657	\$471	\$23	\$164,580	\$13,715	\$661	
_	Saturday	\$33,639	\$2,803	\$135	\$706	\$59	\$3	\$32,933	\$2,744	\$132	
	Sunday	\$34,952	\$2,913	\$307	\$774	\$65	\$7	\$34,178	\$2,848	\$300	
	Total	\$238,828	\$19,902	\$658	\$7,138	\$595	\$20	\$231,690	\$19,308	\$638	
		Passengers	Subsidy per	Cost per	Farebox						
		per	Passenger	Revenue	Recovery						

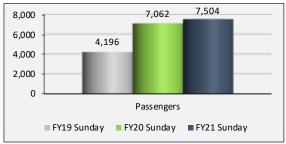
	Passengers Subsidy per		Cost per	Farebox
	per	Passenger	Revenue	Recovery
Weekday	19	\$2.79	\$54.42	3.3%
Saturday	18	\$2.97	\$55.60	2.1%
Sunday	12	\$4.55	\$55.83	2.2%
Total	18	\$2.99	\$54.79	3.0%
				•

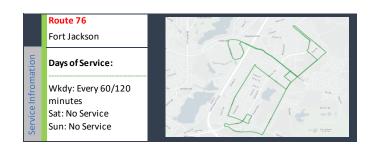
		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		rassengers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	66,048	5,268	\$371,508	\$9,606	\$361,902	13	\$13	\$70.52	2.6%
pu	FY20 Saturday	9,206	685	\$44,934	\$3,997	\$40,937	13	\$13	\$65.60	8.9%
Tre	FY20 Sunday	7,062	674	\$45,278	\$2,878	\$42,400	10	\$10	\$67.18	6.4%
toric	FY20 Total	82,316	6,627	\$461,720	\$16,481	\$445,239	12	\$12	\$69.67	3.6%
Histo	FY19 Weekday	66,516	5,328	\$35,667	\$31,619	\$4,048	12	\$12	\$6.69	88.7%
_	FY19 Saturday	4,784	694	\$43,175	\$3,726	\$39,449	7	\$7	\$62.17	8.6%
	FY19 Sunday	4,196	680	\$43,214	\$3,344	\$39,871	6	\$6	\$63.57	7.7%
	FY19 Total	75,496	6,702	\$122,056	\$38,689	\$83,367	11	\$11	\$18.21	31.7%





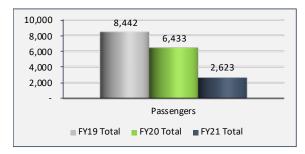


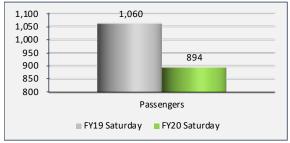


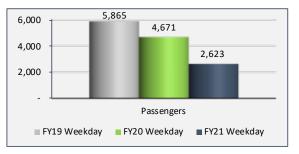


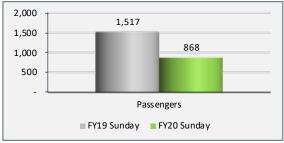
		Passengers				Revenue Hours			Revenue Miles			
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily		
	Weekday	2,623	219	11	951	79	4	15,329	1,277	62		
	Saturday Sunday											
	Total	2,623	219	7	951	79	3	15,329	1,277	42		
									Operating Subsidy			
		O _I	perating Cost	S	Pi	assenger Rev	enue	C	У			
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily		
FY 20	Weekday	\$55,960	\$4,663	\$225	\$1,606	\$134	\$6	\$54,354	\$4,529	\$218		
Ĺ.	Saturday Sunday											
	Total	\$55,960	\$4,663	\$154	\$1,606	\$134	\$4	\$54,354	\$4,529	\$150		
				·								
		Passengers	Subsidy per	Cost per	Farebox							
		per Revenue	Passenger	Revenue	Recovery							
	Weekday	3	\$20.72	\$58.84	2.9%							
	Saturday											
	Sunday											
	Total	3	\$20.72	\$58.84	2.9%							

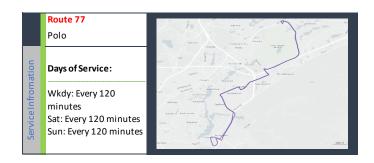
		Passengers	Revenue Hours	Operating Cost	Passeng		Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
	FY20 Weekday	4.671	2.148		\$ 2,5		2	\$2	\$69.81	1.7%
S	,	, -	, -	/	, کری		2	•		
end	FY20 Saturday	894	349	\$ 24,840	\$ 5	53 \$ 24,287	3	\$3	\$71.18	2.2%
F	FY20 Sunday	868	342	\$ 24,526	\$ 3	57 \$ 24,159	3	\$3	\$71.71	1.5%
ric	FY20 Total	6,433	2,839	\$199,318	\$ 3,4	\$195,870	2	\$2	\$70.21	1.7%
stol										
His.	FY19 Weekday	5,865	2,184	\$138,982	\$ 1,8	72 \$137,110	3	\$3	\$63.62	1.3%
	FY19 Saturday	1,060	358	\$ 23,929	\$ 6	33 \$ 23,296	3	\$3	\$66.84	2.6%
	FY19 Sunday	1,517	351	\$ 23,462	\$ 4	32 \$ 22,980	4	\$4	\$66.84	2.1%
	FY19 Total	8,442	2,893	\$186,373	\$ 2,9	\$183,386	3	\$3	\$64.41	1.6%









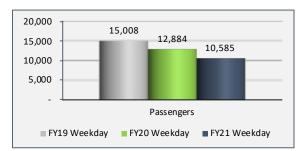


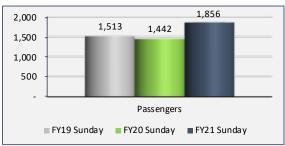
			Passengers			Revenue Ho	ours		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	10,585	882	43	2,446	204	10	44,323	3,694	178
	Saturday	2,117	176	9	512	43	2	9,291	774	37
	Sunday	1,856	155	16	504	42	4	8,933	744	78
	Total	14,558	1,213	40	3,462	289	10	62,547	5,212	172
		Oį	perating Cost	S	P	assenger Rev	enue	0	perating Subsid	У
021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 202:	Weekday	\$143,336	\$11,945	\$576	\$1,688	\$141	\$7	\$141,648	\$11,804	\$569
-	Saturday	\$29,815	\$2,485	\$120	\$242	\$20	\$1	\$29,573	\$2,464	\$119
	Sunday	\$29,717	\$2,476	\$261	\$205	\$17	\$2	\$29,512	\$2,459	\$259
	Total	\$202,869	\$16,906	\$559	\$2,135	\$178	\$6	\$200,734	\$16,728	\$553
		Passengers	Subsidy per	Cost per	Farebox					
		per Revenue	Passenger	Revenue	Recovery					
	Weekday	4	\$13.38	\$58.60	1.2%					
	Saturday	4	\$13.97	\$58.23	0.8%					
	Sunday	4	\$15.90	\$58.96	0.7%					
	Total	4	\$13.79	\$58.60	1.1%					

		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		· document	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	12,884	1,990	\$132,489	\$ 5,797	\$126,692	6	\$6	\$66.58	4.4%
pua	FY20 Saturday	1,632	309	\$ 20,213	\$ 590	\$ 19,623	5	\$5	\$65.41	2.9%
T	FY20 Sunday	1,442	303	\$ 19,915	\$ 659	\$ 19,256	5	\$5	\$65.73	3.3%
oric	FY20 Total	15,958	2,602	\$172,617	\$ 7,046	\$165,571	6	\$6	\$66.34	4.1%
Histo	FY19 Weekday	15,008	2,127	\$139,372	\$ 9,182	\$130,191	7	\$7	\$65.52	6.6%
	FY19 Saturday	2,089	311	\$ 19,102	\$ 837	\$ 18,264	7	\$7	\$61.48	4.4%
	FY19 Sunday	1,513	305	\$ 18,743	\$ 700	\$ 18,044	5	\$5	\$61.48	3.7%
	FY19 Total	18,610	2,743	\$177,217	\$ 10,719	\$166,498	7	\$7	\$64.61	6.0%











			Passengers			Revenue Ho	urs		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	36,663	3,055	147	3,758	313	15	57,327	4,777	230
	Saturday	4,346	362	17	741	62	3	11,182	932	45
	Sunday	3,438	287	30	673	56	6	9,910	826	87
	Total	44,447	3,704	122	5,172	431	14	78,419	6,535	216
		Ol	perating Cost	ts	P	assenger Rev	enue	0	perating Subsid	y
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$210,583	\$17,549	\$846	\$2,165	\$180	\$9	\$208,418	\$17,368	\$837

\$329

\$337

\$27

\$28

\$1

\$3

\$41,172

\$37,008

\$286,598

\$3,431

\$3,084

\$23,883

\$165

\$325

\$790

Total	\$289,429	\$24,119	\$797	\$2,831	\$236
	Passengers	Subsidy per	Cost per	Farebox	
	per Revenue	Passenger	Revenue	Recovery	
Weekday	10	\$5.68	\$56.04	1.0%	
Saturday	6	\$9.47	\$56.01	0.8%	
Sunday	5	\$10.76	\$55.49	0.9%	
Total	9	\$6.45	\$55.96	1.0%	

\$3,458

\$3,112

\$167

\$328

\$41,501

\$37,345

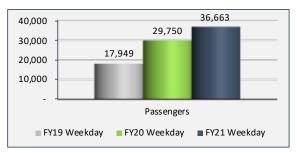
Saturday

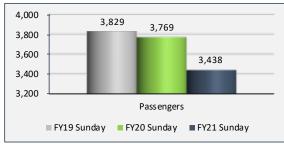
Sunday

		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		r asserigers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	29,750	4,053	\$275,232	\$ 14,578	\$260,654	7	\$7	\$67.91	5.3%
pu	FY20 Saturday	5,837	681	\$ 46,482	\$ 2,390	\$ 44,092	9	\$9	\$68.26	5.1%
Te	FY20 Sunday	3,769	645	\$ 44,183	\$ 2,047	\$ 42,136	6	\$6	\$68.50	4.6%
oric	FY20 Total	39,356	5,379	\$365,897	\$ 19,015	\$346,882	7	\$7	\$68.02	5.2%
Histor	FY19 Weekday	17,949	3,269	\$209,253	\$ 9,512	\$199,742	5	\$5	\$64.01	4.5%
_	FY19 Saturday	5,031	565	\$ 36,445	\$ 1,467	\$ 34,978	9	\$9	\$64.48	4.0%
	FY19 Sunday	3,829	554	\$ 35,744	\$ 1,158	\$ 34,586	7	\$7	\$64.48	3.2%
	FY19 Total	26,809	4,389	\$281,443	\$ 12,137	\$269,306	6	\$6	\$64.13	4.3%









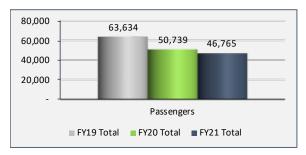


		Passengers			Revenue Ho	urs	Revenue Miles			
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	36,850	3,071	148	2,326	194	9	34,597	2,883	139	
Saturday	4,182	349	17	463	39	2	6,946	579	28	
Sunday	5,733	478	50	385	32	3	5,662	472	50	
Total	46,765	3,897	129	3,174	265	9	47,205	3,934	130	
	0	Operating Costs			Passenger Revenue			Operating Subsidy		

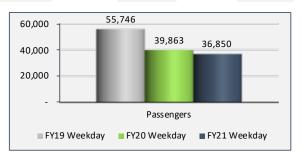
	Operating Costs			P	assenger Rev	enue	Operating Subsidy			
	Annual Avg Avg Daily Monthly Avg Daily		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily		
Weekday	\$130,641	\$10,887	\$525	\$2,863	\$239	\$11	\$127,778	\$10,648	\$513	
Saturday	\$25,813	\$2,151	\$104	\$339	\$28	\$1	\$25,474	\$2,123	\$102	
Sunday	\$21,874	\$1,823	\$192	\$196	\$16	\$2	\$21,677	\$1,806	\$190	
Total	\$178,327 \$14,861 \$491		\$3,398	\$283	\$9	\$174,929	\$14,577	\$482		

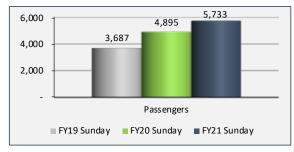
	Passengers	Subsidy per	Cost per	Farebox
	per Revenue	Passenger	Revenue	Recovery
Weekday	16	\$3.47	\$56.17	2.2%
Saturday	9	\$6.09	\$55.75	1.3%
Sunday	15	\$3.78	\$56.81	0.9%
Total	15	\$3.74	\$56.18	1.9%

		Passengers	Revenue Hours	Operating Cost	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
S	FY20 Weekday	39,863	3,293	\$218,914	\$ 13,632	\$ 205,282	12	\$12	\$66.48	6.2%
pua	FY20 Saturday	5,981	558	\$ 37,108	\$ 2,390	\$ 34,718	11	\$11	\$66.50	6.4%
Tre	FY20 Sunday	4,895	517	\$ 34,555	\$ 1,070	\$ 33,485	9	\$9	\$66.84	3.1%
oric	FY20 Total	50,739	4,368	\$ 290,577	\$ 17,092	\$ 273,485	12	\$12	\$66.52	5.9%
sto	FY19 Weekday	55.746	3.797	\$ 239.236	¢ 24 741	\$ 214.495	15	\$15	\$63.00	10.3%
王	'	,	-, -	,						
	FY19 Saturday	4,201	665	\$ 41,784	\$ 3,134	\$ 38,650	6	\$6	\$62.83	7.5%
	FY19 Sunday	3,687	652	\$ 40,981	\$ 2,538	\$ 38,442	6	\$6	\$62.83	6.2%
	FY19 Total	63,634	5,115	\$ 322,001	\$ 30,413	\$ 291,588	12	\$12	\$62.96	9.4%





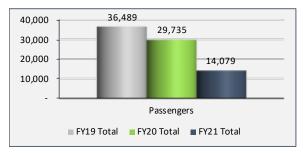


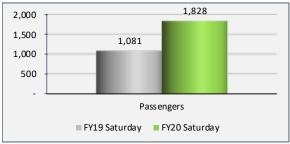


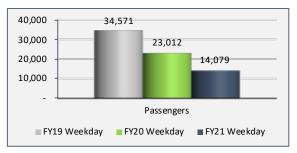


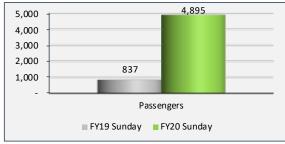
			Passengers			Revenue Ho	urs	Revenue Miles		
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	14,079	1,173	57	1,697	141	7	27,039	2,253	109
	Saturday Sunday									
	Total	14,079	1,173	39	1,697	141	5	27,039	2,253	74
		0	perating Cost	:s	P	assenger Rev	enue		perating Subsid	У
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$96,844	\$8,070	\$389	\$1,200	\$100	\$5	\$95,644	\$7,970	\$384
	Saturday									
	Sunday Total	\$96,844	\$8,070	\$267	\$1,200	\$100	\$3	\$95,644	\$7,970	\$263
		Passengers	Subsidy per	Cost per	Farebox					
		per Revenue	Passenger	Revenue	Recovery					
	Weekday	8	\$6.79	\$57.07	1.2%					
	Saturday									
	Sunday Total	8	\$6.79	\$57.07	1.2%					
	iOtal	0	Ş0./9	γ5/.U/	1.270					

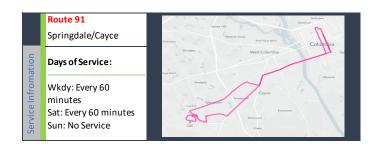
		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		Ū	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	23,012	3,716	\$ 249,270	\$ 11,830	\$ 237,440	6	\$6	\$67.08	4.7%
pua	FY20 Saturday	1,828	408	\$ 27,605	\$ 1,162	\$ 26,443	4	\$4	\$67.66	4.2%
Tre	FY20 Sunday	4,895	400	\$ 34,555	\$ 1,070	\$ 33,485	12	\$12	\$86.39	3.1%
oric	FY20 Total	29,735	4,524	\$311,430	\$ 14,062	\$ 297,368	7	\$7	\$68.84	4.5%
Histor	FY19 Weekday	34,571	4,006	\$ 255,945	\$ 18,580	\$ 237,365	9	\$9	\$63.90	7.3%
_	FY19 Saturday	1,081	945	\$ 59,735	\$ 871	\$ 58,864	1	\$1	\$63.21	1.5%
	FY19 Sunday	837	408	\$ 25,930	\$ 545	\$ 25,386	2	\$2	\$63.55	2.1%
	FY19 Total	36,489	5,359	\$ 341,611	\$ 19,996	\$ 321,615	7	\$7	\$63.75	5.9%





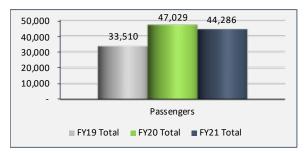


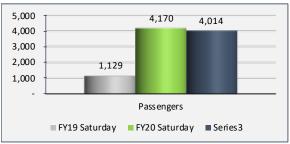


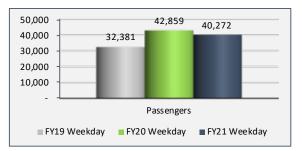


			Passengers			Revenue Ho	urs	Revenue Miles			
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
	Weekday	40,272	3,356	162	3,288	274	13	47,007	3,917	189	
	Saturday	4,014	335	16	560	47	2	7,484	624	30	
	Sunday										
	Total	44,286	3,691	122	3,848	321	11	54,491	4,541	150	
					_	_					
		Ol	perating Cost	S	Pa	assenger Rev	enue	0	perating Subsid	У	
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
:Y 2	Weekday	\$180,743	\$15,062	\$726	\$2,336	\$195	\$9	\$178,407	\$14,867	\$716	
-	Saturday	\$30,290	\$2,524	\$122	\$203	\$17	\$1	\$30,087	\$2,507	\$121	
	Sunday										
	Total	\$211,033	\$17,586	\$581	\$2,539	\$212	\$7	\$208,494	\$17,375	\$574	
						_					
		Passengers	Subsidy per	Cost per	Farebox						
		per Revenue	Passenger	Revenue	Recovery						
	Weekday	12	\$4.43	\$54.97	1.3%						
	Saturday	7	\$7.50	\$54.09	0.7%						
	Sunday										
	Total	12	\$4.71	\$54.84	1.2%						

		Passengers	Revenue	Operating	Passenger	Operating Subsidy	Passengers per	Subsidy per	Cost per	Farebox
			Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
ds	FY20 Weekday	42,859	3,867	\$ 258,184	\$ 12,263	\$ 245,921	11	\$11	\$66.77	4.7%
bu	FY20 Saturday	4,170	458	\$ 31,124	\$ 2,112	\$ 29,012	9	\$9	\$67.96	6.8%
Tre	FY20 Sunday									
oric	FY20 Total	47,029	4,325	\$ 289,308	\$ 14,375	\$ 274,933	11	\$11	\$66.89	5.0%
Histor	FY19 Weekday	32,381	4,225	\$ 263,909	\$ -	\$ 263,909	8	\$8	\$62.46	0.0%
_	FY19 Saturday	1,129	232	\$ 14,818	\$ -	\$ 14,818	5	\$5	\$63.75	0.0%
	FY19 Sunday									
	FY19 Total	33,510	4,458	\$ 278,727	\$ -	\$ 278,727	8	\$8	\$62.53	0.0%



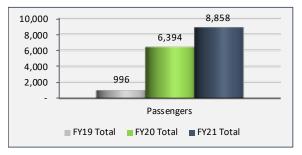


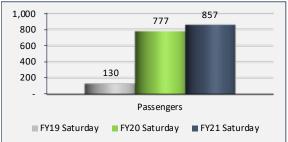


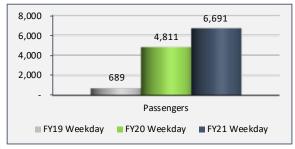


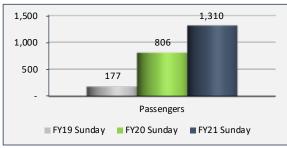
		Passengers				Revenue Ho	ours		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	6,691	558	27	810	68	3	11,724	977	47
	Saturday	857	71	3	136	11	1	1,961	163	8
	Sunday	1,310	109	11	172	14	2	2,518	210	22
	Total	8,858	738	24	1,118	93	3	16,203	1,350	45
		0	perating Cost	s	Pa	assenger Rev	renue	0	perating Subsid	у
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
:Y 2	Weekday	\$54,018	\$4,501	\$217	\$553	\$46	\$2	\$53,465	\$4,455	\$215
-	Saturday	\$9,307	\$776	\$37	\$70	\$6	\$0	\$9,237	\$770	\$37
	Sunday	\$11,062	\$922	\$97	\$110	\$9	\$1	\$10,952	\$913	\$96
	Total	\$74,387	\$6,199	\$205	\$733	\$61	\$2	\$73,654	\$6,138	\$203
		Passengers	Subsidy per	Cost per	Farebox					
		per	Passenger	Revenue	Recovery					
	Weekday	8	\$7.99	\$66.69	1.0%					
	Saturday	6	\$10.78	\$68.43	0.8%					
	Sunday	8	\$8.36	\$64.31	1.0%					
	Total	8	\$8.32	\$66.54	1.0%					

		Dassongers	Revenue	Operating	Passe	enger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		Passengers	Hours	Cost	Reve	enue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
ds	FY20 Weekday	4,811	771	\$62,398	\$ 3	,464	\$ 58,934	6	\$6	\$80.93	5.6%
end	FY20 Saturday	777	157	\$12,738	\$	650	\$ 12,088	5	\$5	\$81.13	5.1%
Tre	FY20 Sunday	806	154	\$12,568	\$	991	\$ 11,577	5	\$5	\$81.61	7.9%
ric	FY20 Total	6,394	1,082	\$87,704	\$ 5	,105	\$ 82,599	6	\$6	\$81.06	5.8%
stori	EV10 Weekdey	COO	225	¢ 24 7C4	ć	201	¢ 24.472	2	\$2	¢7C 10	1.20/
王	FY19 Weekday	689	325	\$ 24,764	Ş	291	\$ 24,473		Ş۷	\$76.10	1.2%
	FY19 Saturday	130	68	\$ 5,140	\$	75	\$ 5,065	2	\$2	\$76.10	1.5%
	FY19 Sunday	177	68	\$ 5,140	\$	122	\$ 5,018	3	\$3	\$76.10	2.4%
	FY19 Total	996	461	\$ 35,044	\$	488	\$ 34,556	2	\$2	\$76.10	1.4%





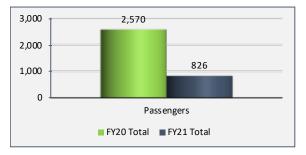


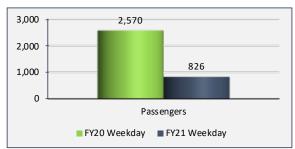




	Passengers			Revenue H	ours		Revenue Miles			
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	826	69	3	604	50	2	11,565	964	46
	Saturday Sunday									
	Total	826	69	2	604	50	2	11,565	964	32
		0	perating Cost	S	Pa	assenger Re	venue	0	perating Subsid	у
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 20	Weekday	\$36,477	\$3,040	\$146	\$614	\$51	\$2	\$35,862	\$2,989	\$144
Ĺ.	Saturday									
	Sunday									
	Total	\$36,477	\$3,040	\$100	\$614	\$51	\$2	\$35,862	\$2,989	\$99
						i				
		Passengers	Subsidy per	Cost per	Farebox					
		per	Passenger	Revenue	Recovery					
	Weekday	1	\$43.42	\$60.39	1.7%					
	Saturday									
	Sunday									
	Total	1	\$43.42	\$60.39	1.7%					

		Passengers	Revenue Hours	Operating Cost	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
S	FY20 Weekday	2,570	1,354	\$99,560	\$1,230	\$98,330	2	\$2	\$73.53	1.2%
Trends	FY20 Saturday FY20 Sunday									
oric.	FY20 Total	2,570	1,354	99,560	1,230	\$98,330	2	\$2	\$73.53	1.2%
Histori	FY19 Weekday FY19 Saturday FY19 Sunday FY19 Total									



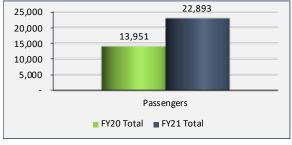


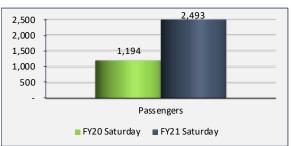


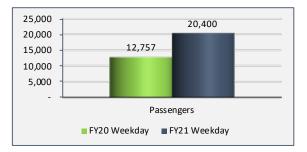
		Passengers				Revenue Ho	urs	Revenue Miles		
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	20,400	1,700	82	2,727	227	11	43,732	3,644	176
	Saturday	2,493	208	10	414	35	2	6,553	546	26
	Sunday									
	Total	22,893	1,908	63	3,141	262	9	50,285	4,190	139
					•					
		O	perating Cos	ts	Р	assenger Rev	enue	0	perating Subsid	У
121		O l Annual	Avg Monthly	Avg Daily	Annual	assenger Rev Avg Monthly	enue Avg Daily	Annual	perating Subsid Avg Monthly	Avg Daily
r 2021	Weekday		Avg			Avg				•
FY 2021	Weekday Saturday	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2021	,	Annual \$158,711	Avg Monthly \$13,226	Avg Daily \$637	Annual \$6,415	Avg Monthly \$535	Avg Daily \$26	Annual \$152,296	Avg Monthly \$12,691	Avg Daily \$612

	Passengers per Revenue	Subsidy per Passenger	Cost per Revenue	Farebox Recovery
Weekday	7	\$7.47	\$58.20	4.0%
Saturday	6	\$9.60	\$59.78	3.3%
Sunday				
Total	7	\$7.70	\$58.41	3.9%

		Passengers	Revenue Hours	Operating Cost	senger venue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
S	FY20 Weekday	12,757	2,934	\$ 185,683	\$ 6,895	\$178,788	4	\$4	\$63.29	3.7%
end	FY20 Saturday	1,194	527	\$ 37,062	\$ 860	\$ 36,202	2	\$2	\$70.33	2.3%
Tre	FY20 Sunday									
ric	FY20 Total	13,951	3,461	\$ 222,744	\$ 7,755	\$214,989	4	\$4	\$64.36	3.5%
Histori	FY19 Weekday FY19 Saturday FY19 Sunday FY19 Total									



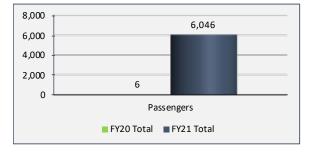


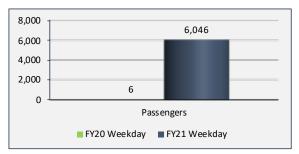




		Passengers				Revenue Ho	urs	Revenue Miles		
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	6,046	504	24	762	64	3	13,654	1,138	55
	Saturday									
	Sunday		,							
	Total	6,046	504	17	762	64	2	13,654	1,138	38
		0	perating Cost	S	Pa	assenger Rev	enue	0	perating Subsid	у
FY2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
:Y2	Weekday	\$44,142	\$3,678	\$177	\$3,565	\$297	\$14	\$40,576	\$3,381	\$163
_	Saturday									
	Sunday									
	Total	\$44,142	\$3,678	\$122	\$3,565	\$297	\$10	\$40,576	\$3,381	\$112
						•				
		Passengers	Subsidy per	Cost per	Farebox					
		per	Passenger	Revenue	Recovery					
	Weekday	8	\$6.71	\$57.93	8.1%					
	Saturday									
	Sunday									
	Total	8	\$6.71	\$57.93	8.1%					

		Passengers	Revenue Hours	Operating Cost	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Sp	FY20 Weekday	6	117	\$7,423	\$17	\$7,406	0	\$0	\$63.45	0.2%
Trends	FY20 Saturday									
	FY20 Sunday									
ric	FY20 Total	6	117	7,423	17	\$7,406	0	\$0	\$63.45	0.2%
Histo	FY19 Weekday FY19 Saturday FY19 Sunday FY19 Total									





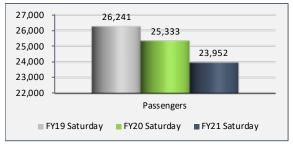


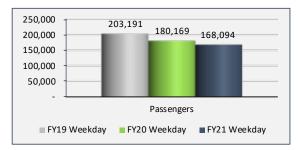
		Passengers			Revenue Ho	urs	Revenue Miles			
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	168,094	14,008	675	7,221	602	29	71,300	5,942	286
	Saturday	23,952	1,996	96	1,167	97	5	11,903	992	48
	Sunday	20,543	1,712	180	1,134	95	10	11,399	950	100
	Total	212,589	17,716	586	9,522	794	26	94,602	7,884	261
		O	perating Cos	ts	P	assenger Rev	enue	0	perating Subsid	У
.021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
20	Weekday		Avg			Avg				•
FY 2021	Weekday Saturday	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
20	•	Annual \$403,536	Avg Monthly \$33,628	Avg Daily \$1,621	Annual \$13,465	Avg Monthly \$1,122	Avg Daily \$54	Annual \$390,071	Avg Monthly \$32,506	Avg Daily \$1,567
20	Saturday	Annual \$403,536 \$65,433	Avg Monthly \$33,628 \$5,453	Avg Daily \$1,621 \$263	Annual \$13,465 \$1,817	Avg Monthly \$1,122 \$151	Avg Daily \$54 \$7	Annual \$390,071 \$63,616	Avg Monthly \$32,506 \$5,301	Avg Daily \$1,567 \$255

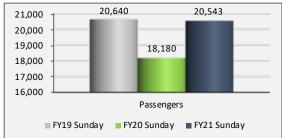
	Passengers	Subsidy per	Cost per	Farebox
	per Revenue	Passenger	Revenue	Recovery
Weekday	23	\$2.32	\$55.88	3.3%
Saturday	21	\$2.66	\$56.07	2.8%
Sunday	18	\$3.01	\$55.96	2.4%
Total	22	\$2.43	\$55.92	3.2%

		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		r asserigers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	180,169	9,574	\$651,391	\$ 74,736	\$ 576,656	19	\$19	\$68.04	11.5%
end	FY20 Saturday	25,333	1,299	\$ 87,315	\$ 11,220	\$ 76,095	20	\$20	\$67.22	12.9%
Tre	FY20 Sunday	18,180	1,163	\$ 79,100	\$ 8,007	\$ 71,093	16	\$16	\$68.01	10.1%
oric	FY20 Total	223,682	12,036	\$817,807	\$ 93,963	\$ 723,844	19	\$19	\$67.95	11.5%
Histor	FY19 Weekday	203,191	8,575	\$ 544,371	\$ 95,330	\$449,041	24	\$24	\$63.49	17.5%
_	FY19 Saturday	26,241	913	\$ 57,720	\$ 12,270	\$ 45,450	29	\$29	\$63.19	21.3%
	FY19 Sunday	20,640	1,392	\$ 87,854	\$ 10,484	\$ 77,369	15	\$15	\$63.14	11.9%
	FY19 Total	250,072	10,880	\$ 689,944	\$ 118,084	\$ 571,860	23	\$23	\$63.42	17.1%











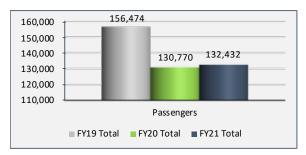
			Passengers			Revenue Ho	ours	Revenue Miles			
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
	Weekday	109,185	9,099	438	6,663	555	27	90,016	7,501	362	
	Saturday	13,775	1,148	55	707	59	3	9,815	818	39	
	Sunday	9,472	789	83	669	56	6	9,014	751	79	
	Total	132,432	11,036	365	8,039	670	22	108,845	9,070	300	
		O	perating Cost	s	Pa	assenger Rev	enue	0	perating Subsid	У	
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
FY 2	Weekday	\$372,389	\$31,032	\$1,496	\$12,900	\$1,075	\$52	\$359,489	\$29,957	\$1,444	
-	Saturday	\$39,231	\$3,269	\$158	\$1,553	\$129	\$6	\$37,678	\$3,140	\$151	
	Sunday	\$37,059	\$3,088	\$325	\$1,113	\$93	\$10	\$35,946	\$2,996	\$315	
	Total	\$448,679	\$37,390	\$1,236	\$15,565	\$1,297	\$43	\$433,113	\$36,093	\$1,193	
		Passengers	Subsidy per	Cost per	Farebox						
		per Revenue	Passenger	Revenue	Recovery						
	Weekday	16	\$3.29	\$55.89	3.5%						

		Passengers	Revenue Hours	Operating Cost	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
S	FY20 Weekday	111,096	7,358	\$ 489,443	\$ 44,029	\$ 445,413	15	\$15	\$66.52	9.0%
end	FY20 Saturday	11,357	685	\$ 45,839	\$ 5,245	\$ 40,594	17	\$17	\$66.92	11.4%
Te	FY20 Sunday	8,317	579	\$ 39,293	\$ 3,272	\$ 36,022	14	\$14	\$67.86	8.3%
ric	FY20 Total	130,770	8,622	\$ 574,575	\$ 52,546	\$ 522,029	15	\$15	\$66.64	9.1%
istori										
H _{is}	FY19 Weekday	136,818	8,157	\$513,477	\$ 65,561	\$447,916	17	\$17	\$62.95	12.8%
	FY19 Saturday	11,698	737	\$ 46,308	\$ 6,569	\$ 39,739	16	\$16	\$62.87	14.2%
	FY19 Sunday	7,958	642	\$ 40,738	\$ 5,053	\$ 35,686	12	\$12	\$63.42	12.4%
	FY19 Total	156,474	9,536	\$ 600,524	\$ 77,183	\$523,341	16	\$16	\$62.97	12.9%

4.0%

3.0%

3.5%



19

14

16

\$2.74

\$3.79

\$3.27

\$55.49

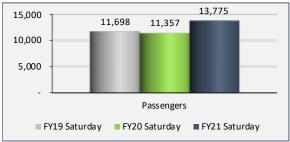
\$55.39

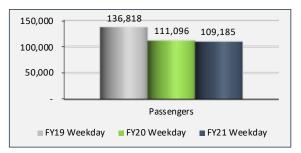
\$55.81

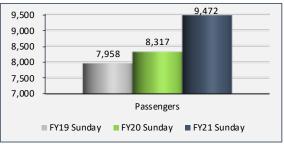
Saturday

Sunday

Total







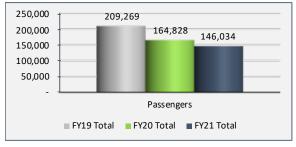


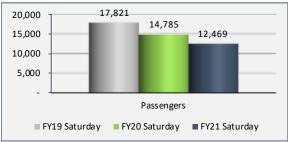
			Passengers			Revenue Ho	urs		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	121,699	10,142	489	6,909	576	28	70,144	5,845	282
	Saturday	12,469	1,039	50	782	65	3	8,072	673	32
	Sunday	11,866	989	104	720	60	6	7,333	611	64
	Total	146,034	12,170	402	8,411	701	23	85,549	7,129	236
			noratina Cos	+ -		laccom gor Dov			perating Subsid	
		U	perating Cos	ıs	r	assenger Rev	enue	U	peracing subsid	у
7707		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
7 -	Weekday	\$388,497	\$32,375	\$1,560	\$9,411	\$784	\$38	\$379,086	\$31,591	\$1,522

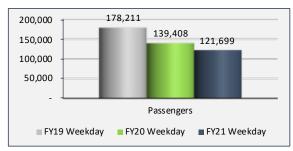
	Annual	Monthly	Avg Daily	Annual	Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	\$388,497	\$32,375	\$1,560	\$9,411	\$784	\$38	\$379,086	\$31,591	\$1,522
Saturday	\$43,974	\$3,665	\$177	\$1,020	\$85	\$4	\$42,954	\$3,579	\$173
Sunday	\$40,749	\$3,396	\$357	\$793	\$66	\$7	\$39,956	\$3,330	\$350
Total	\$473,219	\$39,435	\$1,304	\$11,224	\$935	\$31	\$461,996	\$38,500	\$1,273
				•					
	Passengers	Subsidy per	Cost per	Farebox					

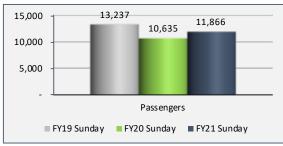
	Passengers	Subsidy per	Cost per	Farebox
	per Revenue	Passenger	Revenue	Recovery
Weekday	18	\$3.11	\$56.23	2.4%
Saturday	16	\$3.44	\$56.23	2.3%
Sunday	16	\$3.37	\$56.60	1.9%
Total	17	\$3.16	\$56.26	2.4%

		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		rassengers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	139,408	7,860	\$532,864	\$ 36,076	\$ 496,789	18	\$18	\$67.79	6.8%
end	FY20 Saturday	14,785	748	\$ 50,918	\$ 4,558	\$ 46,360	20	\$20	\$68.07	9.0%
Tr	FY20 Sunday	10,635	673	\$ 46,316	\$ 3,145	\$ 43,171	16	\$16	\$68.82	6.8%
oric	FY20 Total	164,828	9,281	\$ 630,099	\$ 43,779	\$ 586,320	18	\$18	\$67.89	6.9%
Histor	FY19 Weekday	178,211	8,461	\$ 533,934	\$ 46,275	\$487,660	21	\$21	\$63.11	8.7%
_	FY19 Saturday	17,821	765	\$ 48,642	\$ 5,816	\$ 42,826	23	\$23	\$63.57	12.0%
	FY19 Sunday	13,237	749	\$ 47,639	\$ 4,354	\$ 43,285	18	\$18	\$63.58	9.1%
	FY19 Total	209,269	9,975	\$ 630,215	\$ 56,444	\$ 573,771	21	\$21	\$63.18	9.0%











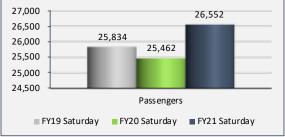
			Passengers			Revenue Ho	urs		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	179,461	14,955	721	7,788	649	31	105,103	8,759	422
	Saturday	26,552	2,213	107	1,213	101	5	16,328	1,361	66
	Sunday	18,958	1,580	166	1,229	102	11	16,139	1,345	142
	Total	224,971	18,748	620	10,230	853	28	137,570	11,464	379
		0	perating Cos	ts	P	assenger Rev	enue	0	perating Subsid	у
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
72	Weekday	\$442,404	\$36,867	\$1,777	\$21,508	\$1,792	\$86	\$420,896	\$35,075	\$1,690

		/			/				į.
Weekday	\$442,404	\$36,867	\$1,777	\$21,508	\$1,792	\$86	\$420,896	\$35,075	T
Saturday	\$69,533	\$5,794	\$279	\$2,635	\$220	\$11	\$66,898	\$5,575	
Sunday	\$69,913	\$5,826	\$613	\$2,018	\$168	\$18	\$67,894	\$5,658	
Total	\$581,850	\$48,488	\$1,603	\$26,161	\$2,180	\$72	\$555,689	\$46,307	
	Passengers	Subsidy per	Cost per	Farebox					
	per Revenue	Passenger	Revenue	Recovery					
Modeday	2.2	לים זר	¢EC 01	4.00/					

	per Revenue	Passenger	Revenue	Recovery
Weekday	23	\$2.35	\$56.81	4.9%
Saturday	22	\$2.52	\$57.32	3.8%
Sunday	15	\$3.58	\$56.89	2.9%
Total	22	\$2.47	\$56.88	4.5%
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		_		_

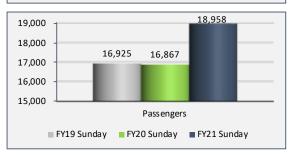
		Dassangers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		Passengers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	185,810	10,655	\$ 722,217	\$ 71,625	\$ 650,592	17	\$17	\$67.78	9.9%
end	FY20 Saturday	25,462	1,640	\$ 111,900	\$ 11,795	\$ 100,105	16	\$16	\$68.23	10.5%
Tre	FY20 Sunday	16,867	1,628	\$ 111,174	\$ 6,565	\$ 104,609	10	\$10	\$68.29	5.9%
ric	FY20 Total	228,139	13,923	\$ 945,291	\$ 89,985	\$855,306	16	\$16	\$67.89	9.5%
istol	FM O M - alalas	207.450	0.000	ć 570 COC	ć 02.504	ć 470 042	22	622	¢64.42	4.6.20/
茔	FY19 Weekday	207,158	8,899	\$ 570,606	\$ 92,594	\$478,012	23	\$23	\$64.12	16.2%
	FY19 Saturday	25,834	1,219	\$ 78,214	\$ 13,093	\$ 65,120	21	\$21	\$64.17	16.7%
	FY19 Sunday	16,925	1,080	\$ 69,313	\$ 8,696	\$ 60,617	16	\$16	\$64.15	12.5%
	FY19 Total	249,917	11,198	\$ 718,132	\$ 114,383	\$ 603,749	22	\$22	\$64.13	15.9%







\$269 \$596 **\$1,531**





		Passengers			Revenue Ho	urs	Revenue Miles			
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	120,375	10,031	483	8,714	726	35	123,111	10,259	494
	Saturday	18,870	1,573	76	861	72	3	12,110	1,009	49
	Sunday	16,286	1,357	143	822	69	7	11,642	970	102
	Total	155,531	12,961	428	10,397	866	29	146,863	12,239	405
		O	perating Cos	ts	P	assenger Rev	enue	0	perating Subsid	У
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
: 4 2	Weekday	\$497,996	\$41,500	\$2,000	\$7,614	\$634	\$31	\$490,382	\$40,865	\$1,969
	Saturday	\$49,199	\$4,100	\$198	\$977	\$81	\$4	\$48,223	\$4,019	\$194

\$975

\$81

\$797

\$9

\$26

\$45,757

\$584,361

\$3,813

\$48,697

\$401

\$1,610

\$410

\$1,636 \$9,566

	Passengers	Subsidy per	Cost per	Farebox
	per Revenue	Passenger	Revenue	Recovery
Weekday	14	\$4.07	\$57.15	1.5%
Saturday	22	\$2.56	\$57.14	2.0%
Sunday	20	\$2.81	\$56.85	2.1%
Total	15	\$3.76	\$57.12	1.6%

\$593,927 \$49,494

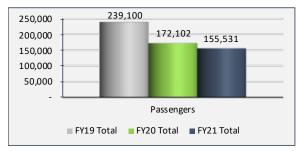
\$3,894

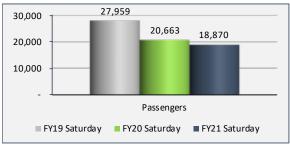
\$46,732

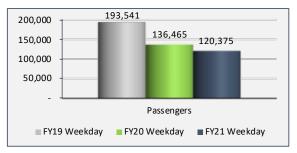
Sunday

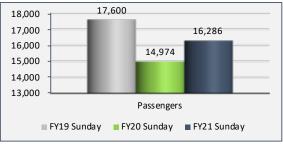
Total

		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
			Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	136,465	8,176	\$ 545,955	\$ 39,266	\$506,689	17	\$17	\$66.78	7.2%
bua	FY20 Saturday	20,663	792	\$ 53,797	\$ 6,513	\$ 47,284	26	\$26	\$67.93	12.1%
Tre	FY20 Sunday	14,974	771	\$ 51,855	\$ 4,952	\$ 46,904	19	\$19	\$67.26	9.5%
Historic	FY20 Total	172,102	9,739	\$651,608	\$ 50,731	\$ 600,877	18	\$18	\$66.91	7.8%
	FY19 Weekday	193,541	8,359	\$523,003	\$ 57,946	\$ 465,057	23	\$23	\$62.57	11.1%
	FY19 Saturday	27,959	1,234	\$ 78,405	\$ 8,851	\$ 69,554	23	\$23	\$63.53	11.3%
	FY19 Sunday	17,600	790	\$ 50,144	\$ 5,888	\$ 44,256	22	\$22	\$63.45	11.7%
	FY19 Total	239,100	10,384	\$651,553	\$ 72,685	\$ 578,868	23	\$23	\$62.75	11.2%







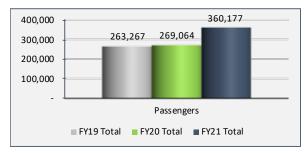




		Passengers			Revenue Hours			Revenue Miles		
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	284,155	23,680	1,141	23,062	1,922	93	291,940	24,328	1172
	Saturday	44,903	3,742	180	3,563	297	14	36,613	3,051	147
	Sunday	31,119	2,593	273	2,844	237	25	33,205	2,767	291
	Total	360,177	30,015	992	29,469	2,456	81	361,758	30,147	997
		Operating Costs			Passenger Revenue			Operating Subsidy		
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$1,309,130	\$109,094	\$5,258	\$76,820	\$6,402	\$309	\$1,232,309	\$102,692	\$4,949
_	Saturday	\$159,464	\$13,289	\$640	\$8,833	\$736	\$35	\$150,630	\$12,553	\$605
	Sunday	\$154,451	\$12,871	\$1,355	\$7,298	\$608	\$64	\$147,153	\$12,263	\$1,291
	Total	\$1,623,045	\$135,254	\$4,471	\$92,952	\$7,746	\$256	\$1,530,093	\$127,508	\$4,215
		Passengers	Subsidy per	Cost per	Farebox					
		per Revenue	Passenger	Revenue	Recovery					
	Weekday	12	\$4.34	\$56.77	5.9%					
	Saturday	13	\$3.35	\$44.76	5.5%					
	Sunday	11	\$4.73	\$54.31	4.7%					

		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
			Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	213,470	13,255	889,768	102,109	\$787,659	16	\$16	\$67.13	11.5%
end	FY20 Saturday	32,488	1,606	75,669	15,285	\$60,384	20	\$20	\$47.12	20.2%
Tre	FY20 Sunday	23,106	1,575	105,623	12,662	\$92,961	15	\$15	\$67.06	12.0%
istoric	FY20 Total	269,064	16,436	1,071,059	130,056	\$941,003	16	\$16	\$65.17	12.1%
	FY19 Weekday	213,643	13,457	854.581	119.792	\$734.790	16	\$16	\$63.50	14.0%
王	rii9 weekuay	213,043	15,457	654,561	119,792	\$754,790	10	210	\$65.50	14.0%
	FY19 Saturday	27,769	1,204	24,585	17,322	\$7,262	23	\$23	\$20.42	70.5%
	FY19 Sunday	21,855	1,039	65,409	13,263	\$52,146	21	\$21	\$62.95	20.3%
	FY19 Total	263,267	15,700	944,574	150,377	\$794,198	17	\$17	\$60.16	15.9%

5.7%

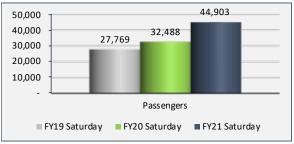


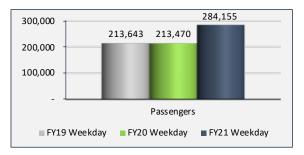
12

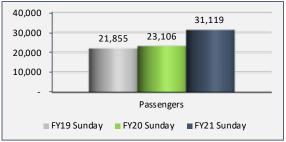
\$4.25

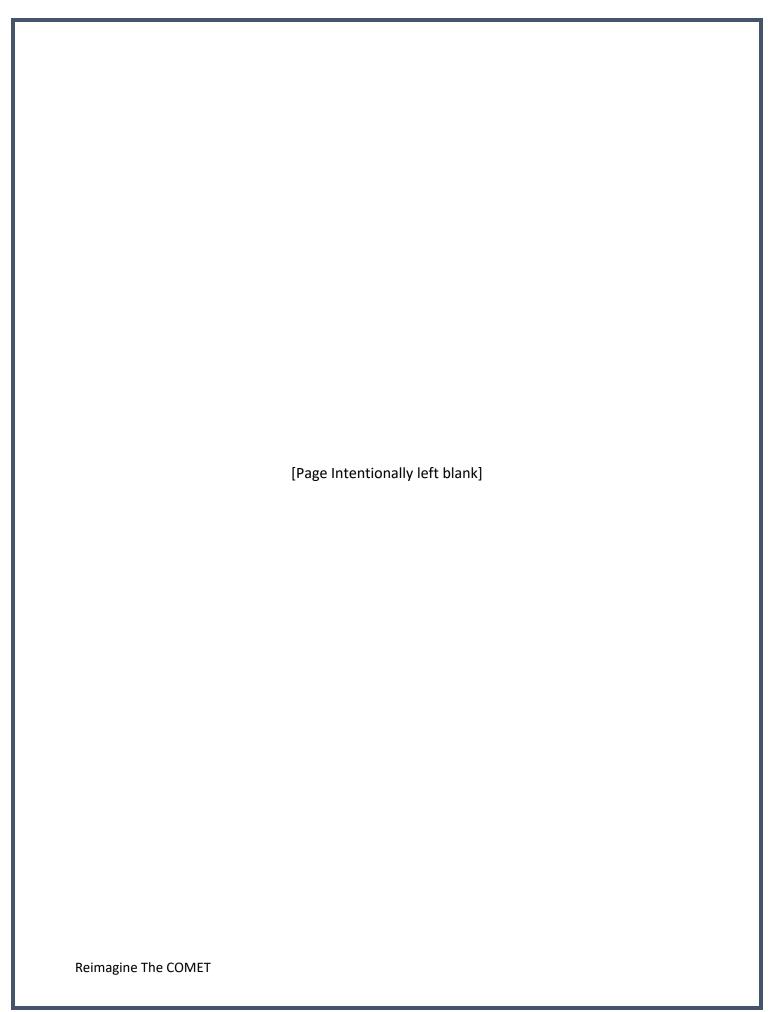
\$55.08

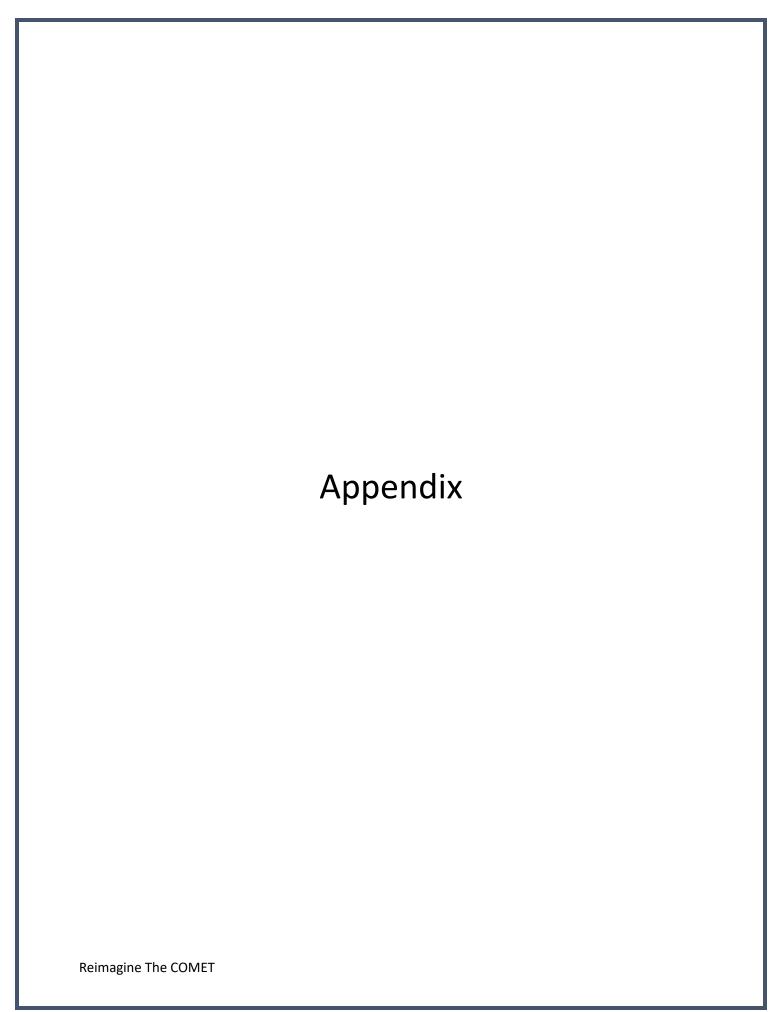
Total













Memo

To: Central Midlands Transit Authority Board of Directors

From: Scudder Wagg, Jarrett Walker + Associates

Date: March 18, 2021

Subject: Summary of Concepts and Ridership-Coverage Policy Decision

As part of Short Range Transit Plan, The COMET is considering a full redesign of the bus system. An analysis of the existing network, demographics, and land use in the region was conducted to assess the markets and needs for transit within the Central Midlands Region. This analysis was summarized in the <u>Choices and Concepts Report</u>.

A key question in this process is how The COMET should balance the competing goals of **Ridership** and **Coverage**.

- A high **ridership** network allocates frequent service to areas with favorable urban development patterns, forming a connected network and leads to many people having quick and easy access to most of the region, so that the high ridership network can also be described as the highly useful network.
- If The COMET were pursuing only **coverage**, meaning getting a little bit of service to everyone, it would spread out transit service so that every neighborhood and town had some service. All routes would then be infrequent, even on the main roads, and therefore most service would be less useful for getting places in a reasonable amount of time. A transit agency can pursue ridership and provide coverage within the same budget, but not with the same dollar. The more it does of one, the less it does of the other.

To help everyone better understand how this trade-off would affect The COMET service, our team, in collaboration with The COMET and local jurisdictions staff, developed two "Network Concepts" that show everyone how a higher ridership or a higher coverage network might look in the Central Midlands and what outcomes each might achieve. These concepts are just that, concepts, meant to facilitate conversation and understanding of how different choices would result in different transit network designs and each are compared to the Existing Network, which puts about 45% of resources toward ridership goals, and 45% toward coverage goals, and 10% in duplication.

The two network concepts are:

- Coverage Concept: This concept shifts more resources toward coverage of places and streets, putting 50% of resources toward ridership goals, and 50% toward coverage goals.
- Ridership Concept: This concept shifts more resources toward ridership goals, putting 80% of resources toward ridership goals, and 20% toward coverage goals.

Maps of the two concepts are available on the Reimainge The COMET webpage: https://reimaginethecomet.org/.

Measures of Success

In comparing the two networks, it is critical to keep in mind how they differ in outcomes on the two primary measures of success:

- Proximity to service: how many people or jobs are near service, no matter how frequent. This measure aligns with higher coverage goals.
- Usefulness of service: how much access to opportunity the network provides. This measure aligns with higher ridership goals.

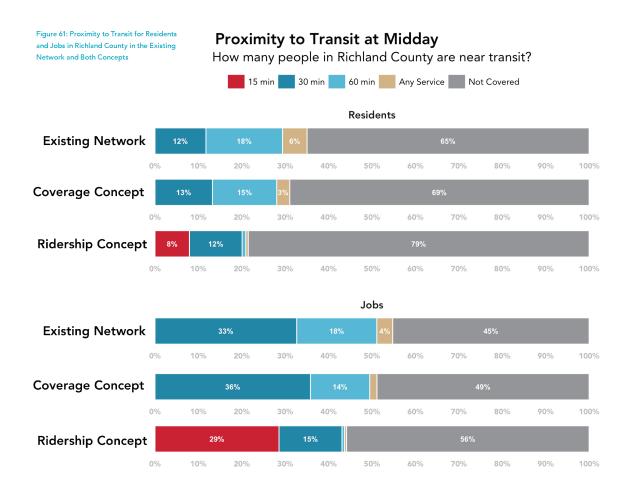
PROXIMITY TO SERVICE

The number of people and jobs within a certain distance from transit is the simplest measure of transit outcomes. Many people have varying levels of willingness to walk to transit, but most research shows that most people are willing to walk up to ¼ mile to reach a transit stop.

The bar charts on the following page show how many residents and jobs in Richland County would be "close enough" to frequent (i.e. 15-minute) service, 30-minute, or 60-minute transit service for the Existing Network and the Coverage and Ridership Concepts. These charts assume that someone is near transit service if they are within ¼ mile of a bus stop as the crow flies. Walking ¼ mile over flat ground takes the average person about 5 minutes.

Today, 35% of residents are near transit service and in the Coverage Concept that would decline slightly to 31%, but more of those residents would be near 30-minute service. In the Ridership Concept, the percent of residents near service declines to 21%, but of those, 8% would be near frequent transit. So the trade-off for the Ridership Concept is that while fewer people are near service, those that are near service have relatively high frequency service.

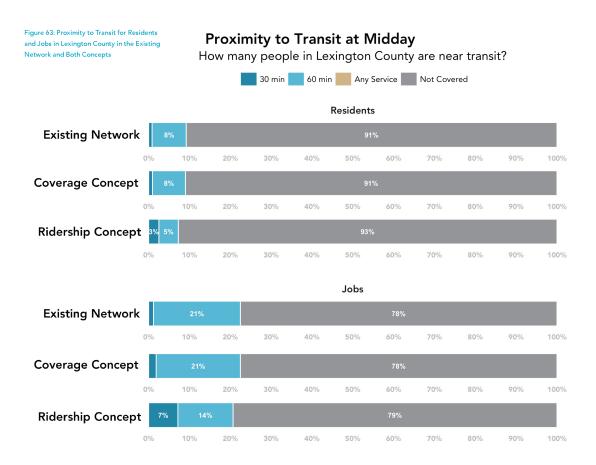
For jobs, in today's network, 55% of jobs are near some service, with 33% near 30-minute service. In the Coverage Concept this declines slightly to 51% of jobs, but more of those jobs (36%) would be near 30 minutes service. In the Ridership Concept fewer jobs are near any service, with only 44% near some service, but many jobs are served by high frequency service, with 29% of jobs near a bus route coming every 15 minutes.



The bar charts on the following page show the same proximity analysis for Lexington County. Today very few people in Lexington County are near transit service at all mostly because there is very little transit service in the County. The County and municipalities within it provide very little funding for service and such limited resources can reach only a few people. Since there is so little service to adjust, the Ridership and Coverage Concepts are only marginally different in Lexington County.

The Coverage Concept does not substantially change how many residents or job are near transit, leaving only 9% of residents and 22% of jobs with service and mostly hourly service.

In the Ridership Concept, the percent of residents near service declines slightly to 7% and the percent of jobs near service declines slightly to 21% since Routes 83L, 91, 96L are simplified. Yet the percent of people near 30-minute service increases from 1% to 3% and the percent of jobs near 30-minute service increases from 1% to 7% with the Ridership Concept.



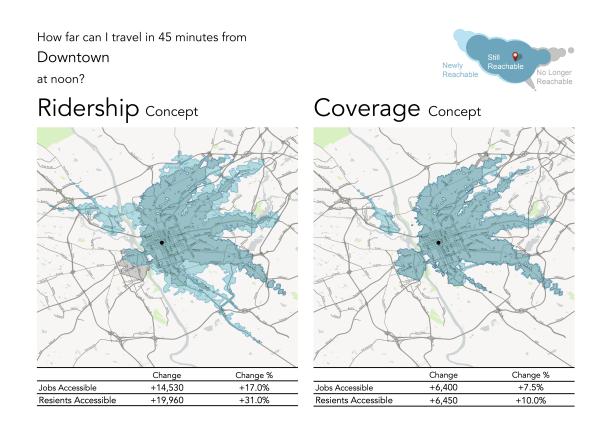
USEFULNESS OF SERVICE

People ride transit if they find it useful. High transit ridership results when transit is useful to large numbers of people. A helpful way to illustrate the usefulness of a network is to visualize where a person could go using public transit and walking, from a certain location, in a certain amount of time.

The maps in the figure below show someone's access to and from the Downtown Columbia in 45 minutes, at noon on a weekday in the Ridership and Coverage Concepts. Each concept is compared to the Existing Network. The technical term for this illustration is isochrone. A more useful transit network is one in which these isochrones are larger, so that each person is likely to find the network useful for more trips.

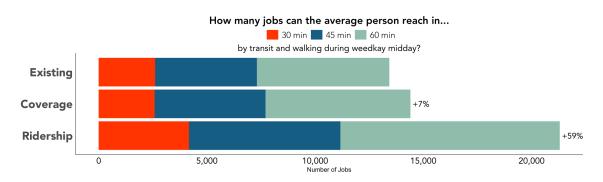
The dark blue represents areas that are reachable today and would remain reachable in the corresponding concept. Areas that are newly reachable are shown in light blue, and areas that would no longer be reachable are shown in gray. The maps show that for trips beginning in Downtown Columbia, the Ridership Concept would increase access to residents and jobs over the existing network by over 17%. The Coverage Concept would slightly increase access to jobs by 7.5%. We measure the jobs and people you can reach in these isochrones because it is not just the area you can reach that matters, but what is in that area: the job opportunities, the shopping destinations, the medical facilities. The

total number of jobs reachable is a key proxy for all of those things that are important to reach by transit.



CHANGE IN JOB ACCESS

By adding up all the increases and decreases in job access across the region for each concept and weighting those changes by population, we can estimate how each concept changes the access to jobs for the average person. The chart below shows that today, the average Central Midlands resident can reach 13,000 jobs by walking and transit in 45 minutes. The Coverage Concept would increase this by 7%. The Ridership Concept would dramatically increase the number of jobs reachable in 45 minutes to over 20,000, a 59% increase. It does this by reducing waiting time with higher frequency service in the busiest areas of the region.



These are the basic trade-offs in outcomes between a higher coverage system and a higher ridership system. In a higher coverage system, more people and jobs are near some service, but more of that service is infrequent and less useful. In a higher ridership system, a smaller percentage of residents and jobs are near any service, but far more are near frequent and useful service.

Public and Stakeholder Engagement

The consultant team and The COMET staff actively engaged the public from November 2020 through January 2021 to ask riders and the general public which of these concepts they preferred. People were encouraged to take the online survey, or take a paper survey at in-person tabling events.

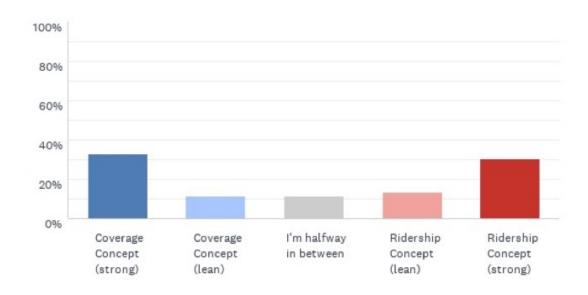
The COMET and consultant staff did interviews with local media to spread the word about the concepts and the project and ask people to take the online survey. Media coverage included

- WOLO,
- WIS News 10 Sunrise,
- WLTX,
- Cola Today Online Publication,
- SCETV Public Radio, and
- Onpoint! with Cynthia Hardy.

The team held a pair of stakeholder meetings with more than 20 representatives of key stakeholder groups across the region on November 10th and 12th. We held two virtual town hall meetings on December 2nd and 9th with about 20 total participants. The consultant team held seven tabling events at The COMET Central and other key transit stops in December and January. This effort resulted in 352 survey responses.

On the question of which network concept they preferred, survey respondents were split. About 33% strongly preferred the Coverage Concept, 11% leaned toward the Coverage Concept, 11% were halfway in between, 13% leaned toward the Ridership Concept, and about 30% strongly preferred the Ridership Concept.

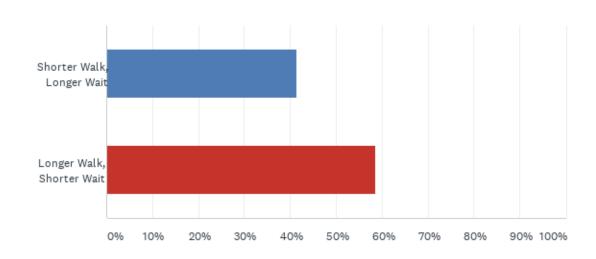
Q1 Which concept do you prefer?



The result above suggests a wide variance in the opinion of respondents on the question of whether to pursue a higher ridership or a higher coverage network design.

The survey also asked respondents if the preferred a shorter walk with a longer wait or a longer walk with a shorter wait. The first option is more like a high coverage network. The second option is more like a high ridership network.

Q2 Walking vs. Waiting

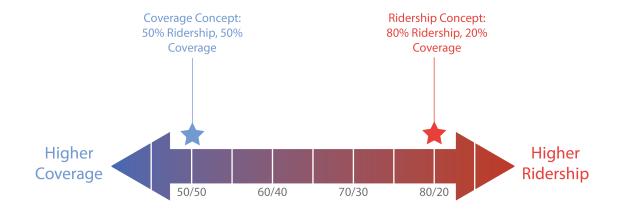


On this question, a majority of respondents said they would prefer a longer walk with a shorter wait, the more high ridership option. Still, about 40% said they would prefer a shorter walk, even if it meant a longer wait, which is a high coverage approach.

What are the next steps?

The question of how to balance how The COMET investments in bus service between Ridership goals and Coverage goals is a value question about what The COMET and its partners want to prioritize. As such, it is best left to policymakers to decide the answer. The public input from the survey provides some perspective on what existing riders and the general public think, but as the appointed representatives of jurisdictions who fund The COMET, the Board of Directors is the body empowered to decide these key value questions.

The decision spectrum can be imagined as a range between higher coverage and higher ridership, as shown below.



A recommended policy resolution is provided on the following page where the Board can add its preference for the percent of the budget that should maximize ridership and the percent that should maximize coverage. Once the Board has made its decision on this key value choice, The COMET and consultant staff can proceed with developing a draft recommended network and complete the Short Range Transit Plan process.

Recommended Policy Resolution regarding the balance between Ridership and Coverage Goals for The COMET

WHEREAS, The COMET, in partnership with the Central Midland Council of Governments, the City of Columbia, and other regional partners has engaged in a Comprehensive Operations Analysis and Short Range Transit Plan process called Reimagine The COMET to study the entire transit system in the region and recommend changes to better align the transit system with the values and goals of the region; and

WHEREAS, The COMET, through Reimage The COMET, has studied the existing transit system, existing transit ridership patterns, population, employment and other demographic patterns and has distilled the major trade-offs and challenges with the existing transit system into a "Choices and Concepts Report", published in November 2020; and

WHEREAS, transit operations can serve many goals, but within a finite budget certain of these goals come into conflict with one another and in particular the goals of maximizing ridership and providing broad geographic coverage come into conflict; and

WHEREAS, The COMET created two transit network concepts to help the general public, stakeholders and elected officials visualize how different goals would result in different transit system designs and has discussed these different concepts with the general public, key stakeholders and elected officials; and

WHEREAS, The COMET has surveyed existing riders, the general public and key stakeholders about their preferences with respect to the goals of maximizing ridership or providing broad geographic coverage.

NOW, THEREFORE,

BE IT RESOLVED BY THE BOARD OF DIRECTORS FOR THE CENTRAL MIDLAND TRANSIT AUTHORITY:

That The COMET balance the goals of ridership and coverage deliberately within its operating budget for transit services and that the achieved balance will be that ____% of the transit operating budget is spent to maximize ridership relative to cost, while ____% of the transit operating budget is spent covering places where ridership is low but other values, such as equity and need, justify the provision of service.