

Transportation Penny Advisory Committee Meeting Monday, September 27, 2021 at 5:30 PM Via Zoom and on Richland County YouTube

Streamed on the Richland County YouTube Channel

Meeting Agenda

1.	Call to Order	Mr. John P. Epting
2.	Public Comments	Mr. John P. Epting
3.	Office of Small Business Opportunities (Page 2-9)	GCS/OSBO
4.	Transportation Program (Pages 10-12)	Ms. Allison Steele
5.	<u>The Comet Program (Page 13-98)</u>	Mr. Eric Harris
6.	Other Business	Mr. John P. Epting
	• Next scheduled meeting: October 25, 2021	
	• TPAC Membership Update New Members: John Black, Connor Parker	
7.	Adjournment	Mr. John P. Epting



Transportation Penny Advisory Committee Report

OSBO Manager's Report	September 23, 2021
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1. <u>Executive Summary:</u>

This report is submitted pursuant to Ordinance (s) 049-13HR and 058-16HR to ensure that the OSBO team provides support to the County to ensure that the SLBE has equal opportunity to participate in County contracts for all six (6) Industry Categories.

Primary Industry Category										
Construction	Professional	Non-Professional	Engineering	Architectural	Wholesale					
Services	Services	Services	Services	Services	Operations					

2. Purpose:

The purpose of this report is to manage the ongoing requirements of the Ordinance(s), and ensuring payment to contracted SLBEs.

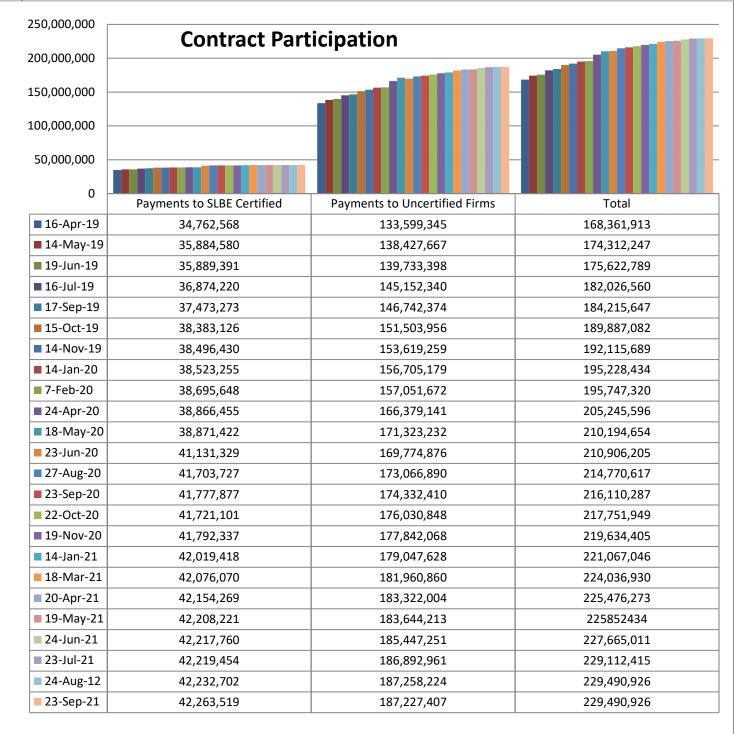
3. Office of the Small Business Opportunity Cross Functional Team

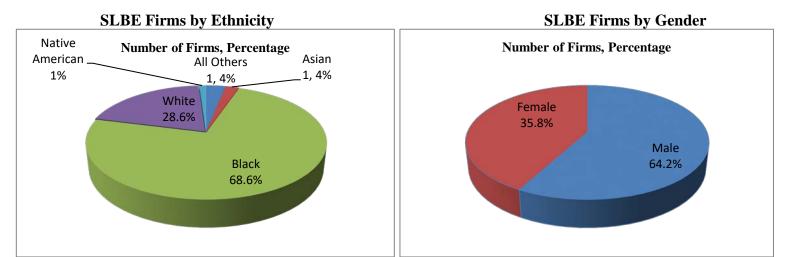
	Team Matrix	
Name	Department	Title
Christine Keefer	GCS	Director of GCS
Vacant	Transportation	Director of Transportation
Bryant Davis	GCS	Asst. Director of GCS
Erica Wade	OSBO	Manager of OSBO
Pam Green	OSBO	Assistant Manager of OSBO
Michelle Rosenthal	OSBO	Business Development Coordinator
Annjanette Dunbar	OSBO	Project Coordinator
Jennifer Wladischkin	Procurement	Manager of Procurement
Yolanda Davis	Procurement	Contract Specialist
Allison Steele	Transportation	Deputy Director
Alicia Aull	Transportation	Senior Accountant
Nathaniel Miller	Transportation	Contract & Budget Manager

4. Goal Setting Committee (GSC)

	Team Matrix	K
Name	Department	Title
Erica Wade	OSBO	Manager of OSBO
Project Managers	Transportation	Project Manager
Michelle Rosenthal	OSBO	Business Development Coordinator
Margaret Jones	OSBO	Certification & Compliance Specialist
Jennifer Wladischkin	Procurement	Manager of Procurement
Vacant	Transportation	Estimator

5. Analysis:





SLBE Certified Firm Status

Number	120 100 80 60 40 20 0	1112 ₄ 6 6 3 4 4 0 2 0 0 2 7 8108	98979290959393949596979796959540001	
	Ū	Pending Certification (Not in Directory)	Renewing Certification (Less than 3 months)	Certified (Active Certification)
■ 15-	Jan-20	11	12	98
7-F	eb-20	12	13	97
23-	Apr-20	4	13	92
■ 18-	-May-20	6	12	90
23-	Jun-20	6	9	95
27-	27-Aug-20 3 12		93	
23-	3-Sep-20 4 13		93	
22-	2-Oct-20 4 9		94	
1 9-	Nov-20	0	8	95
■ 14-	Jan-21	2	12	96
1 8-	-Mar-21	0	22	97
20-	Apr-21	0	22	97
19-	-May-01	2	21	96
24-	4-Jun-21 7 26		95	
23-	3-Jul-21 8 24		95	
24-	Aug-21	10	24	100
23-	-Sep-21	8	18	101

SLBE GOAL PARTICIPATION UPDATE 2018-2021

Project Name	Sheltered	SLBE	DATE
	Market	Goal	

TRANSPORTATION PROJECTS			
2017 Dirt Roads Package H	No	4.05%	February 6, 2018
2017 Dirt Roads Package G	Yes	4.98%	February 22, 2018
Sidewalk Package S-8	Yes	100%	April 19, 2018
Pedestrian Improvements at Intersections	No	12%	July 3, 2018
2018 Sidewalks - Koon Rd. & Farmview St.	Yes	100%	July 18, 2018
2016 PDT Sidewalks-Clemson Road	Yes	100%	October 2, 2018
2018 Richland County Dirt Roads Package I	No	5.95%	October 19, 2018
SERN NIP	No	17.3%	November 15, 2018
2018 Richland County Dirt Roads Project 7 Road Group	No	11%	December 31, 2018
Sidewalks S-13	No	25%	January 17, 2019
Sidewalk Package S-11	No	22%	January 28, 2019
North Springs and Harrington Intersection Improvements	No	15%	March 13, 2019
Atlas Road Widening Project	No	14%	April 4, 2019
Lakeside Subdivision (Incl. Sienna Dr.) Resurfacing	No	3%	August 1, 2019
Decker Woodfield NIP-Faraway Drive Sidewalk	No	25%	September 15, 2020
Green Street Phase II	No	8.1%	September 18, 2019
Sidewalk S-12	No	19%	September 24, 2019
2019 Richland County Dirt Road Package K	No	23%	October 17, 2019
Dirt Road Paving Package L	No	24%	June 18, 2021
Bull Street & Elmwood Ave. Intersection Improvement	No	18%	May 24, 2021
PUBLIC WORKS			
Lakeside at Ballentine Resurfacing (Non-Transportation)	No	3%	August 1, 2019
Knollwood and Planters Drainage Improvement	Yes	100%	January 21, 2020
Miles Rd/3Bears Road Intersection Resurfacing	No	18%	February 27, 2020
Riverwalk Way and Stockland Road Resurfacing	No	34%	February 28, 2020
Wildewood Subdivision Selected Roadways	No	3%	May 18, 2020
Kneece Road Sidewalk	No	23%	January 7, 2021
Summit Parkway Resurfacing	No	9%	April 27, 2021
Summit Ridge Road Resurfacing	No	9%	April 27, 2021

Total Certified SLBE's by Industry

Total Continua SLIDL 5 by Industry								
Industry	Total Numbers							
Architectural & Engineering Services	8							
Construction Services	39							
Non-Professional	11							
Professional	34							
Wholesale	9							

6. Department Outlook:

- i. OSBO is reestablishing our collaboration efforts with our business and community partners and members of Richland County Council.
- ii. The Office has set a goal of expanding our SLBE Certification list by 60. Especially in specialty categories highly utilized at Richland County.

- iii. OSBO will continue to work with all county departments encouraging the utilization of our SLBEs.
- iv. OSBO is seeking ways to identify and increase contracting opportunities not just with Richland County Government, but also with our partners.
- v. OSBO is continuously setting SLBE utilization goals on a contract-by-contract basis on Richland County projects to include Transportation projects.
- vi. OSBO is in the process of upgrading our Business Development area. We will offer 1:1 business coaching and counseling services, access to capital coaching, business plan development, marketing coaching and assistance with various certification processes.

vii.OSBO will continue to offer technical trainings and workshops for our small business community. OSBO is reviewing and updating the current SOPs, Policy and Procedure Manuals and the Ordinances.

• Business Development

- i. OSBO Website Highlights
- ii. Highlighted Article
 - Featured Story
 - EJW Cole Realty, LLC
- iii. Manage and coordinate workshops and events
 - Upcoming workshops will focus on providing information to our internal departments about OSBO, and encouraging them to utilize our SLBEs as they make their purchases in the upcoming FY21/22
 - Working with our partners on collaborative efforts for our technical workshops and trainings
- iv. Coordinated and participated in Save My Business Crisis Preparedness 2021 Summit, Sep 8
- v. Participated in Councilwoman Cheryl English, Back to School Backpack Drive, the event also provided exposure and awareness of the services the OSBO Office provides and resulted in ten (10) new potential small business owners certification, Aug 28
- vi. Participated in Small Business Breakout and Northeast Connection, Sep 21
- vii. Participated in 1 Million Cups Columbia weekly meetings networking with entrepreneurs and exchanging of information and ideas resulting in four (4) new contact leads.
- viii. Visited two small local business owners in the Cottontown/Bellevue area to make them aware of the OSBO Office and services we provide, Sep 15
- ix. Participated in SC Commerce 2021 Workforce & Retention Series virtual training, Sep 22

2021 Office of Small Business Opportunity Business Academy

		No.
Title of Workshop/Event	Date	Attended
Funding Opportunities for 2021- Are You Ready	Jan 28	203
Let's Talk Procurement Opportunities. Securing Your Slice of the Pie	Mar 11	63
The WWH (Why, When, and How) of Financial Planning	May 26	20
Save My Business, 2021 Crisis Preparedness Summit	Sep 8	108
(Schedule subject to change)		

(Schedule subject to change)

Certification and Compliance Report

September 2021 Report

- i. Received one (1) new SLBE Certification Applications- Application was review in the area of Professional Services
- ii. Completed five (5) renewals Approved 5 certification renewals in the areas of Construction and Professional Services
- iii. Conducted two (2) Site Visits for Certification- Site visits provide validation of business, owner equipment, etc. and allows OSBO opportunity to interview owner and answer questions. The site visits was in area of Professional Services
- iv. Contacted and sent renewal (22 pending) notices to SLBEs OSBO reporting provides a 30/60/90 days of implementing renewals to help retain our SLBEs
- v. Built a prime contact in B2G Building contracts allows the prime to post payments and list subcontractors which allows OSBO to track payments.
- vi. Attended Save My Business Crisis Preparedness Summit (September 8, 2021
- vii. Attended OBO Virtual Small Business Week Conference (September 16, 2021)
- viii. Attended Clemson Road Sidewalk Weekly Meetings (Sept. 7, 13, 20, 27, 2021-Weekly updates was provide from the Project Manager.

• Program Development Coordinator

- i. Monitored Eventbrite and Zoom for registrants for the 3rd Annual Summit. Manually transferred registrants over from Eventbrite to Zoom
- ii. Sent Post event survey to 187 registered attendees for the Summit
- iii. Drafted 6 page program guidelines for CDBG Seed Grant along with PowerPoint for workshops; submitted to Community Development for approval
 - Conducted revisions after edited by CPD.
- iv. Drafted 5 page program guidelines for CDBG CV-19 Relief Grant along with Power point presentation for workshops; submitted to CD for approval
- v. Attended 1 Million cups small business networking event on, 9/1 and 9/22. Networked with small businesses and introduced them to OSBO
 - Follow up with small businesses that I met during networking event via email and phone calls
- vi. Conducted site visits for SLBE Applicants, M. Dillion, ALR, Kurtis Logistics. Captured photos of business equipment and uploaded into O Drive
- vii. Drafted and Sent Monthly Newsletter to over 6,000 businesses in Richland County
- viii. Called 4 SLBE's to encourage them to update/renew their certification
- ix. Sent 18 emails to SLBE's to remind them to update/renew their certifications

- x. Following up with applicants wanting to certify their businesses OSBO initiative to increase pool or create diverse pool for contracting opportunities
 - Locate numbers and call businesses to encourage them to complete SLBE application
- xi. Responding to emails in OSBO inbox
 - Responding to questions on funding and other topics
- xii. Drafting flyer and contacting PIO to complete flyer for Grant Workshops
- xiii. Reserving locations around Richland County to host Grant workshops schedule evening and weekend Grant workshops

Transportation Update- September 27, 2021

General Information

• Transportation has hired a new Project Manager, who will start October 11th

Committee\Council Approvals

Upcoming Committee\Council Items

- Clemson Rd. Ph. 1 Sidewalk Additional Contingency Committee on September 28th
- Dirt Road Package L Construction Award Committee on September 28th
- Lower Richland Blvd. Widening Rescope Committee on September 28th
- Mitigation Credit Sales Encompass Health Rehabilitation Hospital Committee on September 28th

Pre-Construction Update

- <u>Atlas Rd. Widening</u> The City has been working with CSX to obtain approval to perform their utility relocation work in the railroad ROW. The City has requested CSX change some of the language and the railroad has refused. We are waiting to hear back from the City on how they plan to move forward.
- <u>Blythewood Rd. Widening</u> ROW on all but four properties has now been obtained. There is some final coordination to perform on the Town of Winnsboro waterline.
- Dirt Road Paving
 - Package M is being finalized and will be advertised by the end of September. This will include the following roads: Bow String Rd., Maggie Hipp Rd., Rosa Dowdy Rd., and Tall Oaks Dr.
 - Package N is being finalized and is anticipated to be advertised this winter. This will include the following roads: Larger St., Nathan Ridge Ln., Sara Matthews Rd.
- <u>Garners Ferry\Harmon Intersection</u> Our Utility Coordinator has been unable to get a response from Segra, which is the only utility conflict left to resolve. Everything else is ready to go, and this project can be advertised once we obtain Segra's final utility relocation plans.
- Lower Richland Blvd. Widening The OET was asked to update the traffic study for this project due to the recent construction of a new gas station at the intersection with Garners Ferry Rd. They have updated the study and have provided cost estimates for several options to complete this project. These options will be presented to the Ad Hoc Committee on the 28th for approval to move forward with widening the road to 5 lanes from Garners Ferry to the Sheriff's Substation, widen to 3 lanes from the Substation to Rabbit Run, and install a roundabout at the intersection of Lower Richland and Rabbit Run.
- <u>Spears Creek Church Road Widening</u>- A Public Input Meeting has been scheduled for October 14th at Pontiac Elementary School.
- <u>Three Rivers\Saluda River Greenway Ph. 2</u> The River Alliance has reached out to the department to discuss funding options to complete phase 2 of this project, which would include extending the greenway

under the interstate and installing a bridge across the Saluda River. The Boyd family has expressed interest in donating funds to construct the bridge. Administration has decided to not move forward with this project at this time.

Construction Update

- Innovista Phase II- Approximately 54% complete. Substantial completion estimated for May 2022.
- <u>North Main Street</u> Approximately 96% complete. Due to an unforeseen issue at the intersection with Monticello Rd., a significant rework of the area now has to be completed. We have submitted a request to the CTC for additional funding for this change.
- <u>Three Rivers Greenway</u> Temporary permission from CSX to enter their property to construct Phase 1B has been obtained. This construction will begin once the river recedes enough to install the coffer dam.
- <u>Dirt Road Package K</u>- Approximately 40% complete. There has been a temporary delay on this project due to several contractor crew members testing positive for COVID.
- <u>Resurfacing Package R</u>- This project started September 23rd.
- <u>Clemson Rd. Ph. 1 Sidewalk</u> Construction began mid-July and is approximately 45% complete.
- <u>Old Garners Ferry Rd TIP 2</u> Anticipated start date is the beginning of October

Open Solicitations:

Upcoming Solicitations:

- Alpine Road Sidewalk- Fall 2021
- Percival Road Sidewalk: Fall 2021
- Sunset Drive Sidewalk: Fall 2021
- Atlas Road Widening Phase 1: Winter 2021\2022
- Garners Ferry\Harmon Intersection: Fall 2021
- Bull\Elmwood Intersection: Fall 2021
- Blythewood Widening: Winter 2021\2022
- Dirt Road Package M: Fall 2021
- Dirt Road Package N: Winter 2021\2022

September 2021	RI	EFERENDUM		CURRENT ESTIMATE		OUTSIDE FUNDING/ EIMBURSEME NTS		VARIANCE	EXPENDED TO DATE	*PHASE
Report Ending September 23, 2021										
WIDENINGS										
Hardscrabble Road Widening	\$	29,860,800	\$	28,441,312	\$	-	\$	1,419,488	\$ 28,441,312	CO
Clemson Road Widening	\$	23,400,000	\$	13,031,007	\$	980,000	\$	11,348,993	\$ 15,039,942	CO
Leesburg Road Widening	\$	4,000,000	\$	4,000,000	\$	-	\$	-	\$ -	SCDOT
North Main Street Widening (includes \$5.4M Intersection)	\$	35,400,000	\$	55,028,433	\$	26,517,908	\$		\$ 52,968,869	CO
Bluff Road Widening Phase 2	\$	-	\$	3,500,000	\$	1,800,000	\$	(1,700,000)	\$ 9,724,498	Design
Bluff Road Area Improvements	\$	16,700,000	\$	9,724,498	\$	-	\$	6,975,502	\$ 1,612,671	Design
Shop Road Widening	\$	33,100,000	\$	32,000,000	\$	-	\$	1,100,000	\$ 3,041,770	RW
Atlas Road Widening	\$	17,600,000	\$	36,300,000	\$	-	\$	(18,700,000)	\$ 586,246	RW
Pineview Road Area Improvements Blythewood Road Widening (Syrup Mill Road to I-77)	\$ \$	8.000.000	\$	\$8,000,000 13,208,127	\$ \$	-	\$ \$	10,200,000 (5,208,127)	\$ 3,921,046 \$ 252,174	Design RW
Broad River Road Widening	э \$	29,000,000	φ \$	30,000,000	ֆ \$		φ \$	(1,000,000)	\$ 1,531,976	Design
Spears Creek Church Road Widening	\$	26,600,000	φ	\$20,000,000	\$	-	\$	6,600,000	\$ 251,411	Design
Lower Richland Boulevard Widening	\$	6.100.000	\$	5,000,000	\$	-	\$	1,100,000	\$ 343,090	Design
Polo Road Widening	\$	12,800,000	\$	10,600,000	\$		\$	2,200,000	\$ 811,959	Design
Blythewood Road Area Improvements	\$	21.000.000	\$	13.000.000	\$	_	\$	8.000.000	425091.89+	Design
	\$	281,760,800	\$	281,833,378	\$	29,297,908	\$	29,225,330	\$ 118,526,965	Doolgii
INTERSECTION IMPROVEMENTS	÷	201,100,000	Ψ	201,000,010	Ŷ	20,201,000	Ŷ	10,110,000	¥ 110,020,000	
Clemson Rd. & Rhame Rd./North Springs Rd.	\$	3,500,000	\$	4,096,203	\$	-	\$	(596,203)	\$ 3,857,479	Complete
Broad River Rd. and Rushmore Rd.	\$	3,700,000	\$	1,213,739	\$	-	\$	2,486,261	\$ 1,198,504	
Farrow Rd. and Pisgah Church Rd.	\$	3,600,000	\$	2,243,860	\$	-	\$	1,356,140	\$ 2,068,722	
North Springs Rd. and Risdon Way	\$	1,800,000	\$	1,936,802	\$	-	\$	(136,802)	\$ 2,034,669	
Summit Pkwy and Summit Ridge Rd.	\$	500,000	\$	1,425,120	\$	-	\$	(925,120)	\$ 1,407,819	Complete
Kennerly Rd. & Coogler Rd./Steeple Ridge Rd.	\$	1,900,000	\$	2,736,144	\$	-	\$	(836,144)	\$ 2,598,629	Complete
Wilson Blvd. and Pisgah Church Rd.	\$	3,600,000	\$	-	\$	-	\$	3,600,000		Complete
Wilson Blvd. and Killian Rd.	\$	2,600,000	\$	-	\$	-	\$	2,600,000		Complete
Clemson Rd. and Sparkleberry Ln.	\$	5,100,000	\$	12,780,946	\$	-	\$	(7,680,946)	\$ 4,424,344	RW
Bull St. and Elmwood Ave.	\$	2,000,000	\$	3,798,811	\$	-	\$	(1,798,811)	\$ 847,132	RW
North Main St / Monticello Rd (constructed with N. Main Widening)	\$	-	\$	-	\$	-	\$	-	<u>\$</u> -	CO
Hardscrabble & Kelly Mill Rd (constructed with Hardscrabble Widening)	\$	3,000,000	\$		\$	-	\$	3,000,000	\$ -	CO
Garners Ferry Rd. and Harmon Rd.	\$	2,600,000	\$	1,583,878	\$	-	\$	1,016,122	\$ 376,186	RW
North Springs Rd. and Harrington Rd.	\$	2,000,000	\$	1,352,631	\$	-	\$	647,369	\$ 765,167	CO
Screaming Eagle Rd. and Percival Rd.	\$	1,000,000	\$	1,600,000	\$	-	\$	1	\$ 377,186	RW
Total Intersection Improvements	\$	36,900,000	\$	34,768,133	\$	-	\$	2,131,867	\$ 19,956,647	
SPECIAL PROJECTS Riverbanks Zoo Transportation Related Projects	\$	4,000,000	¢	3,345,525	\$	-	\$	6E4 47E	\$ 3,345,525	Complete
Innovista 1 (Greene St. Phase 1)	\$ \$	50,000,000	\$ \$	3,345,525	<u>ֆ</u> \$	-	ֆ \$	654,475 8,644,207	<u>\$ 3,345,525</u> \$ 17,897,970	
Innovista 2 (Greene St. Phase 2)	φ	50,000,000	\$	23,236,029	ֆ \$	-	φ	0,044,207	\$ 5,128,474	Complete
Innovista 3 (Williams St.)			\$	23,230,029	\$	-		-	<u>\$ 3,120,474</u> \$ -	NS
Shop Road Extension Phase 1	\$	71.800.000	\$	35,163,888	\$	3,476,675	\$	13.112.788	\$ 32,446,866	
Shop Road Extension Phase 2	Ψ	71,000,000	\$	27,000,000	\$	- 3,470,073	Ψ	10,112,700	\$ 1,157,573	Design
Kelly Mill Road	\$	4,500,000	\$	4,500,000	\$	-	\$	-	\$ -	NS
Commerce Drive Improvements	\$	5.000.000	\$	5.000.000	\$	-	\$	-	\$ -	NS
Neighborhood Improvement Projects	\$	63,000,000	\$	63,701,248	\$	994.090	\$	292.842	\$ 11,219,742	Various
Total Special Projects	- T	198,300,000	\$	180,066,454	Ŧ	4,470,765	\$	- 1-	\$ 71,196,150	
INTERCHANGE (I-20 / Broad River Road)	\$	52,500,000	\$	52,500,000	\$	-	\$		\$ -	NS
DIRT ROAD PAVING	\$	45,000,000	\$	45,000,000	\$	-	\$	-	\$ 22,948,805	Various
RESURFACING	\$	40,000,000	\$	41,400,000	\$	1,400,000	\$	-	\$ 30,205,712	Various
PROGRAM (traffic studies / plans / mitigation bank)	\$	1,559,844	\$	-	\$	-	\$	1,559,844	\$ 14,135,574	-
	\$	656,020,644	\$	635,567,965	\$	35,168,674	\$		\$ 276,969,854	
				CURRENT		OUTSIDE FUNDING /			EXPENDED	

OUTSIDE

다 고 고 BIKE/PED/GREENWAY (Referendum Total = \$80.9M) 소 호	RE	FERENDUM	CURRENT ESTIMATE	OUTSIDE FUNDING / EIMBURSEME NTS	١	ARIANCE	XPENDED IO DATE	*PHASE
GREENWAY PROJECTS								
Three Rivers Greenway Extension 1A/1B	\$	7,902,242	\$ 7,902,242	\$ -	\$	-	\$ 7,741,723	CO
Lincoln Tunnel Greenway	\$	892,739	\$ 1,496,947	\$ 323,680	\$	(280,528)		Complete
Gills Creek A (Lake Katherine to Congaree)	\$	822,601	\$ 5,376,724	\$ -	\$	(4,554,123)	\$ 615,095	Design
Smith/Rocky Branch C (Rocky Branch to Harden)	\$	362,800	\$ 2,747,621	\$ -	\$	(2,384,821)	\$ 300,585	Design
Gills Creek B (Wildcat Creek/Fort Jackson)			\$ -	\$ -	\$	-	\$ -	Design
Smith/Rocky Branch B (Clement Rd to Colonial Dr)			\$ -	\$ -	\$	-	\$ -	Design
Smith/Rocky Branch A (Three Rivers to Clement Rd)- Removed			\$ -	\$ -	\$	-	\$ -	
Gills Creek North C (Trenholm to Lake Katherine)- Removed			\$ -	\$ -	\$	-	\$ -	
Crane Creek A (Monticello Rd to Three Rivers)-Removed			\$ -	\$ -	\$	-		
Crane Creek B (to Smith Branch)	\$	256,000	\$ 2,796,039	\$ -	\$	(2,540,039)	\$ 124,583	Design
Columbia Mall Greenway	\$	648,456	\$ 648,456	\$ -	\$	-	\$ 6	Design
Polo Road / Windsor Lake Boulevard Connector	\$	398,545	\$ 490,741	\$ -	\$	(92,196)	\$ -	NS
Woodbury / Old Leesburg Connector-Removed	\$	129,217		\$ -	\$	129,217	\$ -	
Crane Creek C (Crane Forest)- Removed			\$ -	\$ -	\$	-	\$ -	
Dutchman Boulevard Connector- Removed			\$ -	\$ -	\$	-	\$ -	
Total Greenway Projects	\$	11,412,600	\$ 21,458,770	\$ 323,680	\$	(9,722,490)	\$ 8,781,993	
BIKEWAY PROJECTS	\$	22,008,773	\$ 22,008,773	\$ -	\$	-	\$ 327,409	Various
SIDEWALK PROJECTS	\$	26,926,370	\$ 26,926,370	\$ 2,794,002	\$	2,794,002	\$ 9,081,468	Various
PEDESTRIAN IMPROVEMENT PROJECTS	\$	2,836,080	\$ 1,136,080	\$ -	\$	1,700,000	\$ 580,895	Complete
Undesignated	\$	8,146,354	\$ -	\$ -	\$	8,146,354	\$ -	
TOTAL BIKE / PED / GREENWAY	\$	71,330,177	\$ 71,529,994	\$ 3,117,682	\$	2,917,866	\$ 18,771,764	

\$ 333,091,000 \$ 352,299,369 \$ - \$ (19,208,369) \$ 869,475

TOTAL PROGRAM

OTHER PROGRAM COSTS

 TOTAL PROGRAM
 \$ 1,060,441,821
 \$ 1,059,397,327
 \$ 38,286,356
 \$ 39,330,850
 \$ 296,611,093

 * Approved CTIP is through 2020 and amounts listed are for approved phases of work in that time period; approval of 2017 CTIP is pending.
 \$ 2017 CTIP is pending.



Financial Highlights FY 2022 Month End July 2021

8% of fiscal year completed

- Net Income (Loss):
 - Excluding depreciation Month = ~\$4.27M
- Total Revenue:
 - PTD = \$6.35M
 - Actual YTD ~ \$6.35M Compared to 1/12th of annual budget of ~\$46.12M; total YTD collections represent an average ~14% of annual budgeted amount
- Total Expenses (w/depreciation):
 - PTD = \$4.01M

Actual YTD ~ \$4.01M

Actual YTD = ~\$4.27M

compared to 1/12th of annual budget of ~ \$46.12M; total YTD expenditures represent an average ~ 5% of annual budgeted amount

- YTD paid to contract operator RATP Dev 7/1/2020 to reporting month: ~\$13,109,412
- Professional Contract Svcs, Marketing & Security (4203, 4361, 4509):

 ABLE South Carolina Burr Forman McNair Brownstone Chernoff Newman, LLC 	3,794 10,160 24,017 1,500	 Swiftly 1,733 The LeFlore Group 2,820
iT1 SolutionsNatavis Harris (planner consultant)	5,500 6,065	• Security (4509) 52,232
• Nexsen Pruitt	4,000	 Marketing, Adv & Promotion (4203) 15,133 (Flock & Rally (F&R) included) Brain Injury Assc Ad Employment Ad On Point Media Tailor Made Sponsorship Facebook Ads Auntie Karen Foundation Sponsorship WP Engine

Total collections of Penny Revenue since 2013 to present:

- ✓ \$140,461,357 of \$300,991,000 allocation; remaining balance = \$160,529,643
- ✓ Payments received from Richland County.

• Billed in July 2021 - \$5,902,769.72 (pymt expected in Aug)

Central Midlands Regional Transit Authority Condensed Statement of Financial Position Period Ended 07/31/21

	Actual PTD 7/31/2021	Actual YTD 7/31/2021	Budget YTD FY 2022
Revenues:			
Passenger Fares/Revenue Contracts	378,183	378,183	242,043
Special (Advertising, Interest, Rental, Etc)	10,858	10,858	36,853
Admin/Misc	45	45	450
Local Revenue (The Penny)	5,965,858	5,965,858	1,523,911
Reimbursement (RTAP, UofSC, etc)	-	-	76,363
State (SCDOT)	-	-	78,357
CBDG & Hospitality	-	-	417
Federal	-	-	1,179,328
Total Revenue	\$ 6,354,944	\$ 6,354,944	\$ 3,137,722
Expenses:			
Contract Operator	1,529,466	1,529,466	1,742,011
Federal/State	167,919	167,919	1,367,283
Fuel	142,874	142,874	266,247
Administrative (includes Salaries & Benefits)	125,932	125,932	146,699
Professional Services	73,724	73,724	177,017
Utilities	24,787	24,787	30,330
Other Operating Expenses	16,971	16,971	111,520
Depreciation	264,498	264,498	-
Total Expenses	\$ 2,346,170	\$ 2,346,170	\$ 3,841,108
Net Income (Loss) From Operations + Depreciation add back:	\$ 4,273,271	\$ 4,273,271	\$ (703,385)
Cash:			
Wells Fargo			
Petty Cash		170	
Operating Acct		1,585,429	
OPTUS Bank			
Operating Reserve Funds	3,799,329		
Capital Reserve Funds	2,758,963	6,558,292	
Local Gov't Investment Pool			
Emergency Reserve	8,563,410		
Operating Reserve	8,563,410	17,126,819	
Security Federal Bank			
Operating/Sweeps Acct		4,571,709	_
Total Cash		\$ 29,842,420	=
Total Assets		\$ 76,430,039	
			=
Total Liabilities		\$ 13,408,483	=

M/DBE Tracking July 1, 2020 - July 31, 2021

Month Summ (as of July 31, 2			Vendor Name	Service Description	ne COMET Paid Vendor YTD	,	Amount DBE Paid YTD**	M/DBE Requirement	Percentag e of Goal Achieved
Vendors Paid - Contracts with M/DBE Goal			A James Global Services	Landscaping	\$ 38,450.37	\$	38,450.37	100%	100%
# M/DBEs Paid	\$ 5,904,617.14	2	AOS Specialty	Bus Stop Amenities	\$ 1,404,863.70	\$	1,404,863.70	100%	100%
M/DBE Goal Percentage Achieved	31.2%	3	Able South Carolina	Certification/Mobility Management	\$ 135,957.12	\$	2,900.00	2%	2%
# Vendors with M/DBE Goal	21	4	Amerigas	Propane Fuel	\$ 530,568.22	\$	9,360.00	2%	2%
Note: Data reviewed from The (Financial Roster from July 202	0-July 2021	5	Apollo Video/Luminator Tech	Bus Security Cameras	\$ 34,163.59	\$	-	10%	0%
*Payments paid by The COMET thru June 2021	to RATP Dev	6	B & C Associates	Janitorial	\$ 47,006.50	\$	47,006.50	100%	100%
		7	Brownstone Construction Group (MBE)	Architectural & Engineering	\$ 386,901.35	\$	358,058.85	2%	93%
		8	Burr Furman McNair	Legal Services	\$ 388,432.00	\$	73,730.00	2%	19%
		9	Capital Building Services	Janitorial/Landscaping	\$ 116,854.61	\$	116,854.61	100%	100%
		10	Chernoff Newman	PR/Website	\$ 55,418.75	\$	4,050.00	2%	7%
		11	CR Jackson Inc	Parking Lot Repair	\$ 644,178.30	\$	73,340.00	5%	11%
XCO	IET	12	Flock and Rally	Marketing	\$ 336,364.50	\$	336,364.50	100%	100%
CENTRAL M	AIDLANDS TRANSIT	13	IT1 Solutions	IT	\$ 115,501.00	\$	-	2%	0%
		14	New Age Protection	Security	\$ 261,933.80	\$	261,933.80	100%	100%
		15	RATP Dev*	Fixed Route/Paratransit Oper	\$ 11,802,128.52	\$	2,991,211.99	20.06%	25%
		16	RLS & Associates	Safety Plan	\$ 8,316.56	\$	8,316.56	100%	100%
		17	Strategic Mapping	ITS	\$ 1,703,422.00	\$	91,950.00	7%	5%
		18	The LeFlore Group	Procurement Assist	\$	\$	22,415.34	100%	100%
		19	Tolar Manufacturing	Bus Shelters	\$ 532,158.00	\$	11,948.00	2%	2%
		20	Transit Mgmt Oversight & Solutions	Triennial Review Prep	\$ 17,014.92	\$	17,014.92	100%	100%
		21	Walker White	HVAC Replacement	\$ 360,770.00	\$	34,848.00	12%	10%
			Total Payments		\$ 18,942,819.15	\$	5,904,617.14	25%	31.2%



TO:	Transportation Penny Advisory Committee, et al
FROM:	Natavis Eric Harris, Planning & Development Specialist
CC:	LeRoy DesChamps, Interim Executive Director
DATE:	September 24, 2021
SUBJECT:	The COMET – Planning Activities Update

Over the past couple of months, The COMET has focused its planning efforts on adjusting to the "New Normal" of transit. The following planning activities from 08/30/2021 through 09/27/2021 are listed below:

- Completed OpSTATS Report
- Started QA checking Service Route Analysis for public distribution
- Coordinated with UofSC for budget revisions
- Met with Coalition of Downtown Neighborhoods
- Revisited Swiftly Training Module
- Continued the schedule auditing process with Swiftly
- Interviewed with Chatham Area Transit to provide feedback on Uber & Lyft services
- Met with Thomas Kowalski from Urban Transport Associates to discuss training plans and staff system access
- Conducted site plan reviews
- Continued work to install advertisement benches throughout service area
- Continued verifying turn-by-turns in Remix with Strategic Mapping Dispatch Portal
- Sent draft of LEP signage for areas with high concentrations of LEP individuals
- Verified UofSC schedules to ensure that internal and public facing schedules match

Central Midlands Regional Transit Authority 3613 Lucius Road Columbia, SC 29201

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Board Members:

Ridership Report

	July	20	20		2021			Dif		from Previous Tear
Route	Description	Boardings	Boardings per vehicle hour	Boardings	Boardings Per hour or Trip (Efficiency)	Subsidy per passenger	Farebox Recovery Ratio	Во	ardings	Efficiency
	All Boardings Total	164,857		116,388				-	-48,469	
stemwide totals	Fixed-Route Total	158,571	7.6	110,148	8.2	\$ 6.93	13.6%	-	-48,423	a 0.6
ls Mi	Weekday Service	129,619	9.1	88,732	8.5	\$ 6.66	14.1%	-	-40,887	-0.6
stemwi totals	Saturday Service	15,932	7.5	13,748	9.0	\$ 6.24	14.9%	-	-2,184	a 1.5
	Sunday Service	13,020	6.3	7,668	5.3	\$ 11.30	8.8%	-	-5,352	-0.9
S	Flex Route	1,061	2.9	901	2.5	\$ 25.75	4.1%	-	-160	▼ -0.4
	DART	2,662	1.7	5,096	3.2	\$ 21.47	24.8%		2,434	A 1.5

Reimagine The COMET

- The COMET officially launched the Reimagine The COMET planning effort on July 6, 2020 where local planners and staff representatives discussed community needs for transit. Elected officials were welcomed to join a daily 4 p.m. call to provide any additional feedback.
 - Using the project timeline listed below, The COMET is in the final stages of the public outreach phase. The Reimagine The COMET website was released to the public on September 1, 2020.
 - $\circ~$ JWA is in the process of receiving input from the Board of Directors.
 - The board voted to design service to support 60% ridership and 40% coverage.
 - The COMET is now preparing to meet with City of Columbia to discuss next steps and how to incorporate Lucius & River SuperStop.
 - o Online survey remains open to the public for feedback until further notice.



Project Timeline

Central Midlands Regional Transit Authority 3613 Lucius Road Columbia, SC 29201

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Board Members:

WORK COMPLETED THIS PERIOD:

- Site Designs, Status Reports, Effort Review, and Project Management
- Designing and permitting priority bench sites as designated by COMET.
- Bi-Weekly Meeting with Eric Harris/Blake Gibbons to discuss new work requests and review pending questions needing COMET input

WORK IN PROGRESS:

AOS has the following stops under construction (13): Stop #1186 Assembly Flora SB(under legal review), Stop #772 Beltline Withers SB (awaiting amenities order), Stop #1292 Garners Atlas EB(awaiting amenities order), Stop #349 Gervais Oak WB(awaiting amenities order), Stop #409 Two Notch Polo NB(awaiting amenities order), Stop #410 Two Notch Evergreen NB(awaiting amenities order), Stop #752 Laurel Henderson WB(awaiting amenities order), Stop #1038 Forest Lakeshore WB(awaiting amenities order), Stop #1095 Harden Gervais SB(awaiting amenities order), Stop #1561 Parklane Two Notch NB(awaiting amenities order), Stop #324 Wilkes Main NB (awaiting amenities order), Stop #7616 Fort Jackson Gate 2 (awaiting amenities order), Stop #1236 VA Hospital (awaiting amenities order)

UNRESOLVED ISSUES:

• Stop 1224 Main Confederate SB – Property owner is installing fence that will cause the removal of a bench that property owner previously placed for use by COMET passengers. Property owner is requesting COMET to provide bench at this location.

PENDING ITEMS REQUIRING CLIENT ACTION:

• Shelter and bench inventory is needed for 13 sites to be completed

For information regarding this staff report, please contact Eric Harris at (803) 255-7137 or email <u>nharris@thecometsc.gov</u>.

Natavis Eri¢ Harris

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Board Members:



Service Route Analysis

08|25|2021

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Page TBA	Service Route Rankings
Page TBA	Pandemic Ridership Trends
Page TBA	Performance Metrics Breakdown
Page TBA	Service Route Profiles

*Page numbers are removed for Board Packet formatting.



DATE:	August 20, 2021	AGENDA ITEM #
TO:	Central Midlands Regional Transit Au	uthority Board of Directors
FROM:	LeRoy DesChamps, Interim Executive	e Director
SUBJECT:	Service Route Analysis FY 2021	

Requested Action: Staff recommends that the Service Committee review The COMET's Service Analysis.

Background and Summary: The Service Route Analysis was created in an effort to become more aligned with the interest of the community. Trying to determine whether to focus more on coverage area or ridership is often the challenge many transit agencies have to face, but through this report, the Service Committee will have an opportunity to find the balance between the two concepts.

The attached report observes service routes provided by the COMET in from FY 2019 through FY 2021. All data provided was delineated into a route profile where it was reviewed through performance indicators and compared to annual data.

Information within the Service Route Analysis will be modified as needed. Because the report is focused on performance, the data is presented by fiscal year (FY).

The COMET Service Route Analysis is made up of elements required by NTD that includes:

- Yearly Ridership Data
- Rural Route Data
- Revenue Hours
- Revenue Miles

Staff is presenting the draft Route Analysis for Service Committee's review. This report will help guide The COMET through its long-range plan, "Reimagine The COMET" and shall be updated yearly and presented to the board.

Fiscal Impacts: None.

Legal Counsel Review: None.

Recommended Motion: That the Board of Directors finalize approval of the 60% ridership and 40% coverage concept recommended from the "Reimagine the COMET" Choices Report.

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Attachments: The COMET Service Route Analysis.

For information regarding this staff report, please contact Natavis Eric Harris, Planning & Development Contractor at (404) 664-7994 or email <u>nharris@thecometsc.gov</u>, or LeRoy DesChamps, Interim Executive Director at (803) 255-7081 or email <u>ldeschamps@thecometsc.gov</u>.

Approved for Submission,

Sefon Dear for

LeRoy DesChamps, Interim Executive Director

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Board Members:

System Performance Summary Analysis

System Performance Summary for FY 2019 – 2021

This report provides a detailed analysis of service routes provided by The COMET from FY 2019 to FY 2021. The results from this data will be used to modify services to better support the needs of the community.

There are three primary performance indicators used in this report:

Ridership – The number of passengers that enter a transit vehicle during service hours.

Service Route Rankings – This is a true efficiency analysis aggregated by population within a 3/4 mile radius of a service route divided by average fiscal year ridership. The higher the number, the more efficient the route. The lower the number, the least efficient the route. This data metric should be used with caution for routes exclusively serving a central business district.

Boardings Per Hour – The average number of riders boarding a given transit bus within one hour of service. This data will provide insight of the hourly load that each route is carrying. Due to the elasticity of this performance measurement, this should not justify the removal of a route, but changes in the frequency or times of a route.

Ridership Trends

In FY 2021, 23% of service routes increased in ridership. Through the analysis, it was found that a surge in weekday ridership is merely associated to overall service performance. In other words, there was 20% of service routes with an increase in weekday ridership. As for Weekend service level, both Saturday & Sunday services increased by 40%. Despite the improvement, the entire system has not mirrored the same performance. 77% percent of all service routes are down in ridership, with limited growth throughout rural areas; route 97 (Batesburg-Leesville) remains the anomaly.

Considering some routes returned to service at various parts of the year, the pandemic analysis, delineated by service tiers, shows ridership trends from January 2020 to June 2021. In the 3/4th mile radius from a fixed route, COMET Central to Broad River/Harbison corridor are shown to be the most highly concentrated areas in ridership improvement. This is further shown in other urbanized areas such as Two Notch, Sandhills, North Main, and parts of West Columbia.

To date, The COMET has mitigated some of the service impacts by planning around Reimagine The COMET, long-range plan. It was recommended by the Board of Directors to implement a system revamp with interest of 60% of service to be ridership incentivized and the remaining 40% catering to coverage opportunities. This effort would help to reduce service cost, which was one of the objectives of last years' Service Route Analysis and design a system dedicated to modern community needs.

In FY 2021 the following activities were completed:

- 1st Quarter (July 2020 September 2020)
 - RATPDEV was named operations contractor
 - o Start of agreement to operate UofSC service routes
 - Welcomed Strategic Mapping as new AVL system

• 2nd Quarter (October 2020 - December 2020)

- Held public meetings for service changes
- Aligned service plans with Reimagine The COMET
- Explored on-demand service opportunities in low performing areas
- Verified data from automatic passenger counters (APC) to meet federal regulations and to encourage a seamless integration with Strategic Mapping
- Conducted traffic analysis for Lucius & River SuperStop

• 3rd Quarter (January 2021 - March 2021)

- Experienced reduction in bus operators
- Revested plans to implement microtransit in Irmo, Pontiac and Lake Carolina
- Finalized plans for Lucius & River SuperStop service redesign
- o Completed public meetings for Reimagine The COMET
- 4th Quarter (April 2021 June 2021)
 - Implemented service changes by part of FY20 Service Route Analysis
 - Started OTP improvement process and continued software integration with Trillium, Remix, Solutions for Transit, and Strategic Mapping

FY 2022 Performance Outlook

Aggressive prediction: 40% increase in ridership contingent upon the implementation of Reimagine The COMET, increased service reliability, marketing, and COVID-19 restrictions.

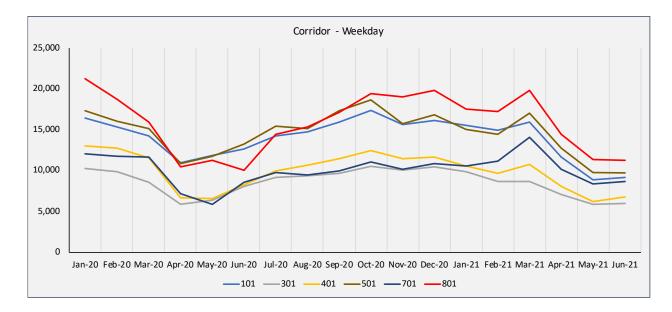
Moderate prediction: 30% increase in ridership contingent upon the implementation of Reimagine The COMET and extent of COVID-19 restrictions.

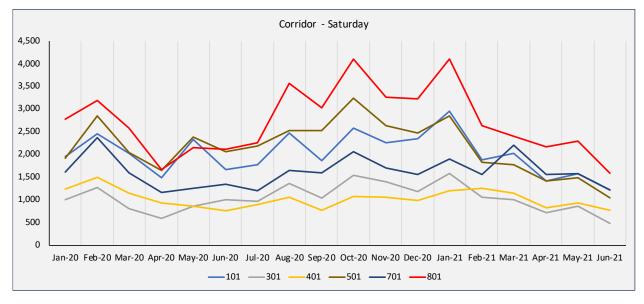
Low prediction: 20% increase in ridership contingent upon COVID-19 restrictions.

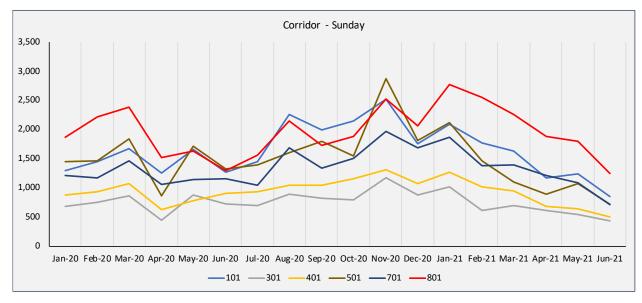
Service Route Rankings

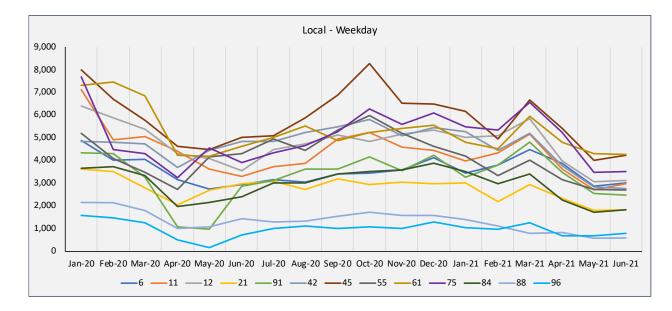
Rankings	Service Routes	Population 3 Quarters of Mile	Percentage of Population Served
1st	101 North Main	19,914	2.96%
2nd	501 Two Notch	29,878	2.04%
3rd	801 Broad River	38,571	1.82%
4th	701 Forest	26,925	1.64%
5th	401 Devine	29,515	1.33%
6th	301 Farrow	28,669	1.22%
7th	45 Leesburg-Hazelwood	19,643	1.19%
8th	75 Decker / Parkland	24,636	0.90%
9th	12 Edgewood	22,710	0.85%
10th	6 Eau Claire	17,807	0.84%
11th	84 Dutch Square	15,515	0.82%
12th	61 Shop	25,260	0.81%
13th	11 Fairfield	21,460	0.80%
14th	32 North Main / Hardscrabble	17,044	0.57%
15th	42 Millwood	37,622	0.50%
16th	55 Sandhills	36,973	0.50%
17th	91 Springdale / Cayce	31,737	0.41%
18th	83L St Andrews Local	35,595	0.36%
19th	21 Rosewood	34,585	0.32%
20th	1 Soda Cap Connector	18,232	0.32%
21st	4 Soda Cap Connector Orbit	15,335	0.18%
22nd	31 Denny Terrace ReFlex	17,224	0.15%
23rd	77 Polo	26,130	0.14%
24th	96L West Columbia / Cayce	35,887	0.10%
25th	47 Eastover / Gadsden ReFlex	18,006	0.10%
26th	92X 12th Street Extension Express	27,743	0.09%
27th	88 Beltline Crosstown	63,844	0.07%
28th	22 Harden	33,218	0.04%
29th	57L Killian / Clemson Local	23,982	0.04%
31st	76 Fort Jackson	18,356	0.01%
32nd	93X I-26 Express	39,579	0.00%
33rd	44X Lower Richland Express	51,889	0.00%

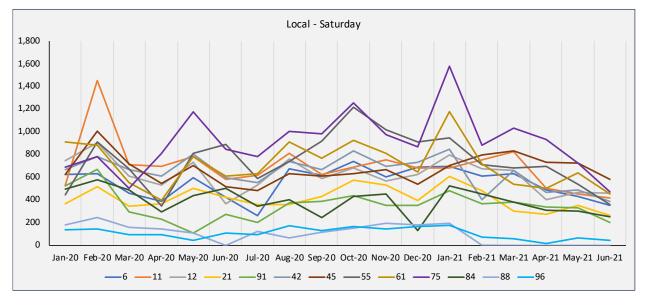
Pandemic Ridership Trends

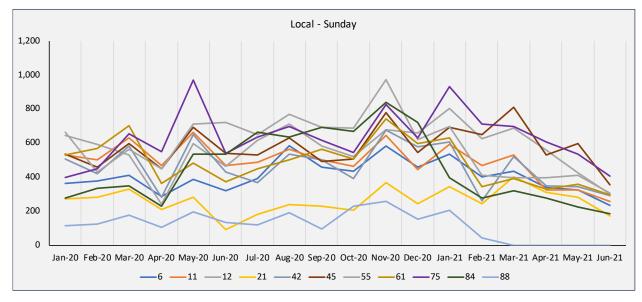


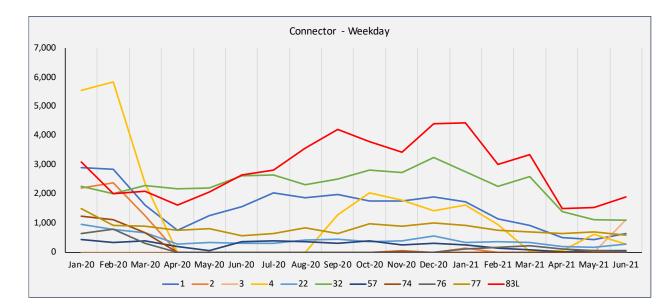


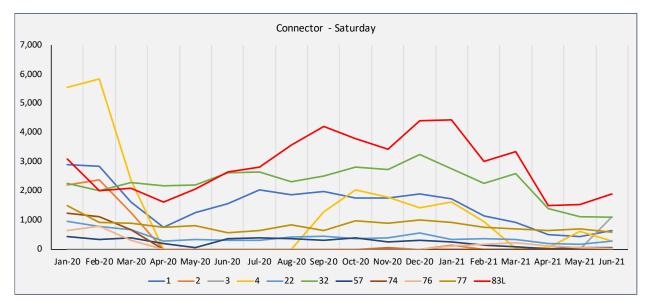


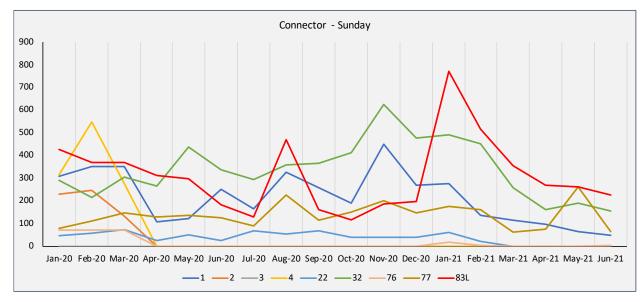


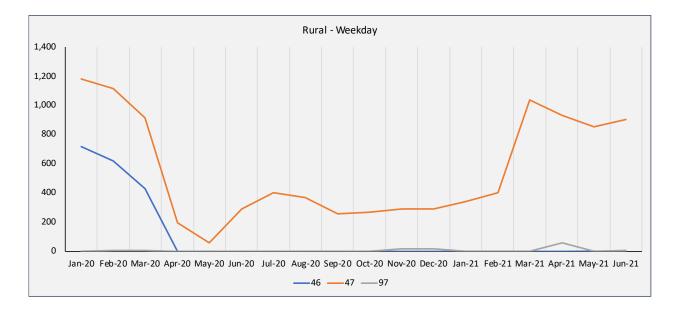


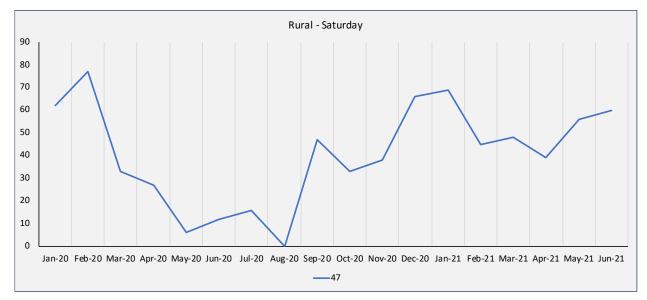




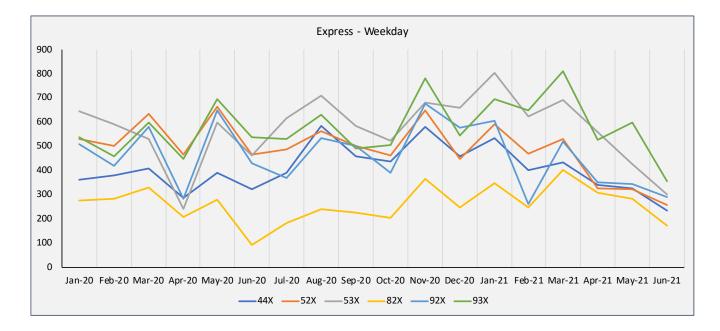


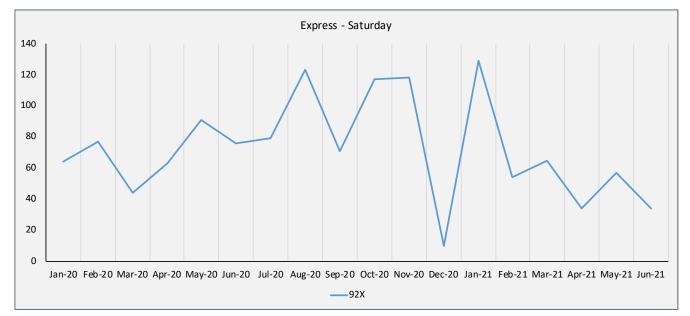


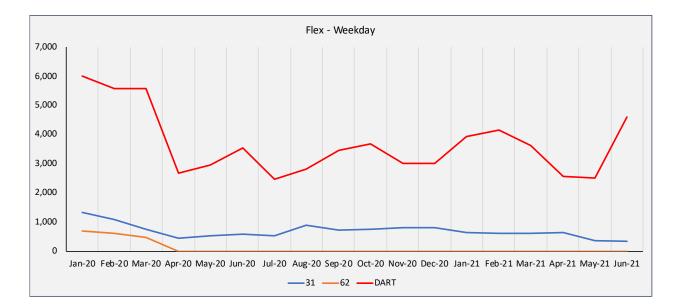


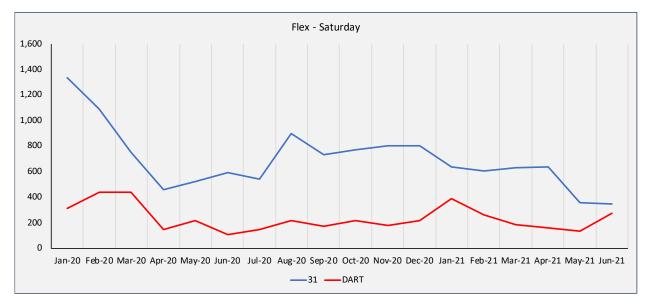


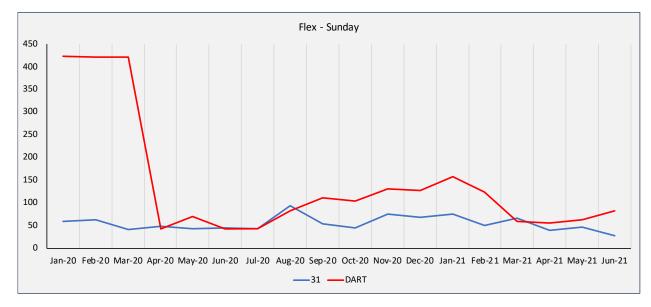


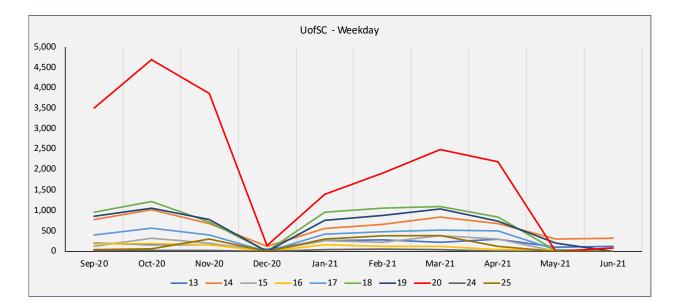


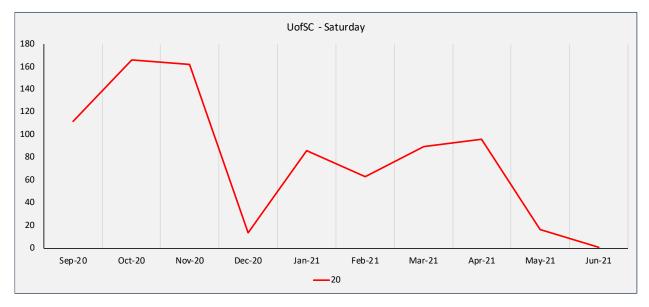


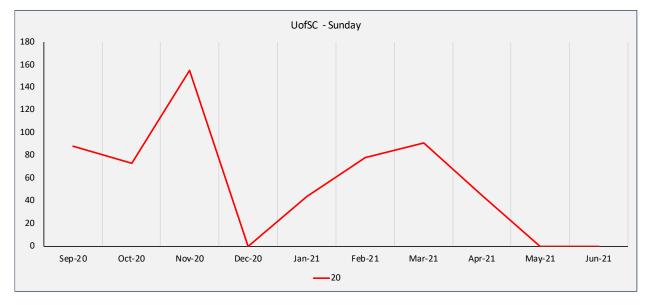












Performance Metrics

	DART	801	701	501	401	301	5 5	97	96	94	93X	92X	91	88	84	83L	77	76	75	74	62	61	57L	55	47	46	45	44X	40 6	2 G		5 N 7 4	23	22	21	20	19	18	17	1 0	14	13	12	1	7	6	4 (ωr	v -	-	Route	Τ
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1,797,727		284,155	120.375	179,461	121 60	109.18	168,004	6.046	20,400		968	6.69	40,27	14,07	36,85	36,66	10,58	2,623	58,990			56,054	2,57	52,286	5,66	•	070 FA	C8 060,10	57 AC	282,9 282,9	N,0	0/0		3,94	30,301	20,48	8,14	6.64		1,0	- 5,6C	1,75	52,26	46,71	10,80	42,326	10.08	3.0	1 20	16 0/	Boardings	
27 175,2	30 19,814										26 674								90 3,146			54 4,580								3 4 50					01 3,124											26 3,277					^{3S} Hours	
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463.11 2,2	113	48	23	19	18	5 :	÷,	υ	10	c	د	9	N	4	4	6	10	4	-	-		8	10	7	13	ľ	יורט	о c	л =	± 5	4 4	4 4		ω	8	8	œ ·	7 0	ט רכ	46	۰ u	יט יו	- 7	8	N	N	ω	0 0	+ c	4		
2,231,048.22	328,783	291,940	123,111	105,103	70 144	90.016	71 200	13.654	43,732	11,000	11 565	11.724	47,007	27,039	34,597	57,327	44,323	15,329	42,395	3,122		57,190	43,713	81,855	47,980		44 820	16 237	45 004	20,0705		40 500		13,505	35,850	27,808	20,650	18.109	10.301	4 3 3 4	10,344	12,673	45,607	60,826	4,343	42,037	11.505	3.428	1 902	200 002	Revenue Miles Total	
105,740.8	16,146	11,969	5,838	5,038	3 359	4.310	3 118	638	2,077	001	534	563	2,254	1,307	1,652	2,764	2,146	712	2,041	142		2,755	2,120	3,931	2,276]	2 130	2,200 767	0.00 0.24 (1	0 428	1 049	454		658	1,729	1,349	1,097	975	580	202 270	503	619	2,200	2,926	201	2,014	611	156	1,011	1 011	Revenue Miles	
299,784.9	48,801	28,356	11.068	9,760	7 857	5.845	л <u>ј</u> 00	2.584	4,743	1,76	1 421	3.515	1,501	1,890	1,919	3,298	5,849	2,066	1,912	727		3,640	7,583	5,776	366'08		3 244	1 031	30,0	4 383	1,320	1,092		1,259	3,483	3,478	2,806	2.779	1 853	1 1,1	2,013	2,070	2,759	3,547	655	1,048	1.084	56	204	370 C	Deadhead Deadhead Miles Total Miles	Weekd
1									~									0,	10						з																				0.						Deadhe:	ay
7.4 \$229,846.38		18 \$76,8	27 \$7.6	.68 \$21.5	176 . \$9 4	281 \$12,899.75		123 \$3.5	25 \$6,4		95 99		71 \$2,3	0		-		96 \$1,6	92 \$5,6	33		176 \$4,2			,707 \$2,C		155 366		114 \$7 9	-		50			169 \$1,7										33 \$2,2	50 \$6,3	58 0	3 0 50 e	9 C		\ _	ņ
846.38	\$0.00	\$76,820.47	13.94	\$21,507.65	10 50	99.75	20 20	65.27	.14.99	11.10	14 49	52.50	\$2,336.03	99.70	63.04	64.50	87.98	\$1,606.44	\$5,657.35	\$7.00		\$4,212.89	00.00	77.24	49.59		\$6 864 97	918 00 90.104, ¥	2 2 2	\$2,039.74 \$1 047 35	927.760¢	\$291.76		15.38	\$1,724.86	\$189.15	\$874.86	\$9.00	\$1.00		\$0.00	\$5.00	\$3,796.96	\$3,657.73	\$2,221.40	\$6,371.87	\$162.15	\$2.215.74	\$199 49			
9,835	229	251	251	251	27	25 2	2 1	251	251		107	229	251	251	251	251	251	126	251	12		229	229	251	251		25.7	27 - 27 -	2 2	2 2	201	169		229	229	207	169	169	147	147	58L	185	251	251	103	251	167	43 F	201	-	Operating Days (
\$9,305,487.37	\$921,970.28	\$1,309,129.79	\$497,996.00	\$442,403.94	\$388 406 63	\$372,388,90	\$103 536 0.	\$44.141.62	\$158,711.23	φου,τ <i>ι</i> ο.ο	\$3647688	\$54.017.71	\$180,742.94	\$96,843.95	\$130,640.81	\$210,582.54	\$143,336.28	\$55,960.08	\$170,237.17	\$12,609.96		\$247,866.89	\$120,800.71	\$346,195.36	\$93,851.72		\$226.963.04	90 530 35%	\$104,040.10	\$90,716.19 \$186.840.10	\$00,710.04	\$50,207.67		\$61,876.48	\$169,063.84	\$194,501.33	\$135,247.50	\$131.949.97	\$75.307.98	\$78,010.14 \$22,474.16	\$70,033.38	\$102,642.37	\$197,970.42	\$266,675.76	\$21,740.00	\$177,369.10	\$87.635.43	\$14.504.16	\$14 720 64	¢113 065 7	Operational Per Rev Veh Passengers	
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34.00	0.08	0.97	0.98	1.71	1 73	1.21	32	0.44	0.47	0.01	0.07	0.57	0.86	0.52	1.07	0.64	0.24	0.17	1.39	0.02		0.98	0.06	0.64	0.12		1 50	0.1	1 05	0.3/	0.20	0.07		0.29	0.85	0.74	0.39	0.37	0.24	0.19	0.55	0.14	1.15	0.77	2.49	1.01	0.88	0.88	0.68	0	/Veh Pa	
7481.75	118.60	1132.09	479.58	714.98	484 86	435.00	02.13	24.09	81.27		7 72	29.22	160.45	56.09	146.81	146.07	42.17	20.82	235.02	3.18		244.78	11.25	208.31	22.56		268.01	90 U	000.00	105 55	10.92	4 5 00		17.24	132.32	98.97	48.19	39.33	22 08	7 07	30.55	9.48	208.22	186.13	104.87	168.63	60.36	70.28	58 64	- 11		A
\$7.54	\$0.00	\$0.27	\$0.06	\$0.12		\$0.12	\$0.08	\$0.59	\$0.31	φ0	\$0.20	\$0.08	\$0.06	\$0.09	\$0.08	\$0.06	\$0.16	\$0.61	\$0.10	\$0.10		\$0.08	\$0.04	\$0.13	\$0.3		\$0.10		40.00	\$0.28	\$0.20	\$0.51		\$0.0	\$0.06	\$0.0	\$0.11	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.07	\$0.08	\$0.21	\$0.15	\$0.02	\$0.73	\$0.07	the passengers	per	
	0 \$0.56								1 \$4.30		4 \$0.58		~						£A			8 \$15.40					5 \$20 74	4				9 \$0.53			5 \$8.70				5 40.70 \$1.80										5 36 32 × 1	N	p a	
																																																	÷		Cost Per Passenger	
\$1,304.18 13									\$7.78 16						\$3.55 14		\$13.54 18	\$21.33 16.1	\$2.89 13						\$16.57 29		33.37 110 \$3.37 110			\$9.07 14 \$7.05 15					\$5.58 12					\$42.52 /				\$5.71 12					\$11.41 7		nger MPH	
13.3	16.5	12.7	<u>-</u>	13.5	10.2	13.5		17.9	16.0		191	5	14.3	15.9	14.9	15.3	18.1	5.1	13.6	15.4		13.0	21.5	13.1	29.0		5	27.0	300	17.0	10.0	10.4		5.5	12.1	8.1	8.7	9.9	7.9	òċ	, .	7.1	13.0	12.7	11.9	13.0	7.3	9 i	7.4	Ĭ	Ŧ	

Т	DART	801	701	501	401	301	101	97	96	94	93X	92X	19	2 8	gg	84	83L	77	76	75	74	62	2	27	57 8	55	47	46	45	44X	42	32	31	25	24	23	13	21	20	19	18	17	16	15	14	13	12	11	7	6	4	ω	N -	-	Route	
TOTAL	Paratransit	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Express	Express	FIXED	E Xod		Fixed	Local	Fixed	Fixed	Fixed	Fixed	ReFlex		Eixed		Fixed	ReFlex	ReFlex	Fixed	Express	Fixed	Fixed	Flex	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Eivord	Туре	
245.389	2000	44.903	18.870	26,552	12,469	13,775	23,952		2,493			857	4,014	4,004	1 064	4,182	4,346	2,117	388	11,094			0,213	08C 8	806 01±'0	9.418	465		7,418		7,465	3,773	1,204				468	4,664	808								6,751	7,398	2,176	6,866		355	2,000	030 c	Boardings	
23.758	1 772	3.119	909	1,285	813	725	1,209		457			172	000	E 20	071	477	767	551	239	622			301	0.87	353	1.363	250		701		675	622	433				193	660	238								689	985	64	676		54	ť	2012	Total Hours	
336.006.7	35 585	39,394	13.182	18,054	8,777	10,218	12,733		7,427			2,645	0.000	1,000	235 1	7,286	11,781	10,530	3,556	8,735			12,340	100/0	7 805	18.891	6,879		7,804	·	9,075	8,708	6,250				2,531	8,145	2,126								9,331	12,889	815	7,892		662	7,077	1 677	Total Miles	
23.769.83	1 605	3.563	861	1,213	782	707	1,167		414			136	000		070	463	741	512	218	605			900	056	-,00F	1.362	221		674		654	581	378				184	630	216								658	959	60	672		620	000	985	Hours	Devenue
5.623.92	381	831	204	287	186	168	276		98			32	131	2	2	110	174	121	52	143			077	3 2 2 2	75	322	51		159		154	137	91				44	150	50								155	225	15	160		158	91	01	Hours	,
1.428.64	143	122	48	71	31	20	42		31			35	-	. :	:	14	28	40	20	18			20	200	30	30	338		26		22	38	55				8	30	23								32	27	σ	7		0	1	17	Hours D	hoodhood
	34	26	1	17	7	σ	10		7			8		5 0	۵	ω	6	9	ъ	4			a	- a	7 -	7	69		6		сл	9	13				2	7	5								7	7	-	2		0	4	4	Deadhead F Hours M	
307.435.15	29 112	36.613	12.110	16,328	8,072	9,815	11,903		6,553			1,961	/,484	7,004	1 061	6,946	11,182	9,291	3,025	8,162			12,203	10,000	6,77	17.747	6,249		7,181	·	8,642	8,157	5,458				2,339	7,359	1,719								8,697	12,326	739	8,504		648	7,222	CCC /	Revenue F Miles Total	
72.441.3	6 964	8.258	2.878	3,861	1,924	2,331	2,812		1,544			463	1,/52	1 900	220	1,644	2,635	2,207	721	1,927			2,090	303 c	1 , - CC	4.189	1,460		1,699		2,030	1,926	1,312				554	1,747	397								2,051	2,898	185	2,012		186	907	780	Revenue D Miles M	Out
26.532.9	3 160	2.781	1.071	1,725	710	423	1,011		874			692	691	100	200	340	644	1,238	532	574			000	1,207	1 227	1.137	726		617		432	754	785				192	786	407								639	557	75	144		14	440	116	Deadhead D Miles Total	Janarany
		620 (204			162		8 2	Zh	81	153	291	123	136			101	157	2010	268	171		145		103	174	187				45	184	94								151	131	19	35		11	104		Deadhead F	
\$27.674.00	\$0.00	\$8,833.24	\$976.78	\$2,635.11	\$1,020.47	\$1,552.65	\$1,817.06		\$827.40			\$70.00	\$202.75	\$000 7E	¢112 00	\$338.75	\$329.35	\$242.06	\$269.88	\$706.33			\$420.IO	81 3619 00.00	00.010	\$875.51	\$86.00		\$803.47		\$965.56	\$168.00	\$314.10				\$0.00	\$241.70	\$0.00								\$521.95	\$542.15	\$346.00	\$757.21		\$308.25	د	лл Л	Revenue O	5
		51	51	51	51	51	51		51			47	4/	1 0	ac	51	47	51	31	51				4 4					51		51	47	51				34	47	35								47	47	17	51		5	1	47	Operating Days	
\$1.259.153.85	\$84 348 00	\$159,463.50	\$49,199,41	\$69,533.38	\$43,974.12	\$39,230.51	\$65,433.24		\$24,748.53			\$9,307.02	\$30,289.88	00 000 00	¢11 670 21	\$25,812.53	\$41,501.38	\$29,815.25	\$12,934.68	\$33,638.83			\$JO,4JO.22	\$13,100.03	03 00,1 00 AD	\$73,783,42	\$11,361.59		\$37,929.46	·	\$36,555.35	\$33,685.37	\$19,826.42				\$10,420.26	\$35,702.96	\$12,898.96								\$37,277.86	\$53,326.06	\$3,463.68	\$36,580.79		\$2,938.72	21,014	21 81/	Cost for Boute	nerational
25.16	80.0	1.23	1.56	1.63	1.54	1.40	2.01		0.38			0.44	0.54		20.0	0.60	0.39	0.23						0.00					1.03			0.46							0.47								0.78		2.94			0.55		0 / 0	per Rev Veh Hr	Dacconnero
л		880.45							48.88			18.23		20.00										176 15		184.67			145.45			80.28) 13.76		23.09										128.00			71.00		20 21	P	
		5 \$0.20							8 \$0.33			3 \$0.08		0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0										5 0 05 0 0 5 0 0 5 0 0 5 0 0 5 0 0 5 0 0 5 0 0 5 0 5 0 0 5					5 \$0.11			8 \$0.04							9 \$0.00										0 \$0.16			0 \$0.87		2 0000		Aug Ears
0						11 \$32.59			33 \$2.85			08 \$1.24	"			~		11 \$1.71						07 07 07 20					11 \$12.03			04 \$5.00							00 \$1.99											11 \$47.76		87 \$25.36			per Rev	
		15 \$3.55							35 \$9.93			24 \$10.86							73 \$33.34					52 0+0.0-1		28 \$7.83			03 \$5.11			\$8.93	60				44 \$22.27												39 \$1.59			36 \$8.28		20 010 50	Passenger	Ĭ
52 12.9						85 13.9			93 15.8			36 14.4			70 157					03 13.5				100			43 28.3		11 10.7		90 13.2						27 12.7													33 12.6			Ja 10.a		r MPH	

÷.	DART	801		401 1	301	101	97	96	92	93X	92X	91	8	82	831	7	76	33	74	62 -	2,5	57	1 4	36	4 5	44X	3 8	ς <u>α</u>	25	24	88	3 2	3 12	er B	5 78	17	5	± 1	: చ	12	₫	7	6	ن 4	0 13	, <u> </u>		Route
TOTAL	Paratransit	Fixed	Exed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Express	Express	Fixed	Fixed	Fixed	Local	Fixed	Fixed	Fixed	Fixed	ReFlex	Fixed	Local	Herlex	ReFlex	Fixed	Express	Fixed	Flex	Fixed	Fixed	Fixed	Exod	Fixed	FIXED	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	Fixed	:	-ype
		31.119	980 91 006'01	11,866	9,472	20,543					1,310		1,344	5 733	3,438	1.856	258	7.504		J,72J	5 423	7 10,7	1		6,766	0,700	4,093	952			აყა	100,0	3 DE1							6,881	5,349	1,773	5,211			2,350		
20,527	874	2.967	257'I	4 202	685	1,172					204		263	404	069	549	167	646		200	066	1,349			654	010	582	344			CEI	1050	163							691	950	72	689			459	Hours	
2				47 0021							3,236		4.260	6.110	10.449	10,108	2,943	9.161			11 771	18,255			6,289	0,000	785,8	5,118					1,559									735				5,432		
19,52				1 220							i 172						155				ROR	1,303) 639			285					149									68				439		
4,26				157							38						36				192	283			137			63					1 32									18				94	Hours	
921.13	108	7E	202	e 31	16	38					32		12	20	18	45	14	22			33	46			16	50	20 20	59			0	0 22	33							16	29	4	5			21	Total	
201.94	25	21	0 0	4 7	4	8					7		ω.	4	4	9	ы (IJ.			7	10			3		× (c	, 13			2	5 0	лω	,						3	6	-	1			4	Hours	
248,943.29	13,996	33.205	11,139	7,333	9,014	11,399					2,518		4.033	5.662	9.910	8.933	2,557	8.538			11 032	16,889			6,312	0,000	7,885	4,179			ددد,∠	0,114	1,272							6,471	11,298	656	8,351			5,291	Miles Iotal	
54,188.0	3,057	7.284	0,4/9	1,607	1,977	2,457					550		855	1.219	2.128	1.912	590	1.837		د, <i>م</i> رم	2 353	3,660			1,353	1,002	1,665	916			491	1,330	1 520							1,390	2,412	174	1,821			1,143	Miles	
21,041.3	1,731	2.350	1,002	- 693	380	845					718		227	455	540	1.134	387	618		101	737	1,368			487	700	460 /02	939			244	222	287							421	695	79	149			438	Miles I otal	
4,586.3	373	520	100	353	83	183					153		49	66	117	238	86	134			159	662	000		105		101	205			22	102	167							89	147	25	34			94	MIII	
#VALUE!	\$0.00	\$7.298.24	\$074 07	\$792.60	\$1,113.06	\$1,520.82					\$110.00		\$52.00	\$196.29	\$337.13	\$205.11	\$214.00	\$774.21		φευμ.τσ	\$265 79	\$628.16	****		\$571.09	\$000. <i>00</i>	\$186.05	\$230.61			\$U.UU	\$194.27	\$0.00	** **						\$488.12	\$304.75	\$280.00	\$540.47			82	Collected	
1,455	52	56	л U	56	56	56					52		43	52	52	56	27	56		75	52	99	1		52	00	л 5 Б	56			SC SC	302	7 G							52	52	9	56			56	Days	5
\$1,095,794.70	\$41,084.44	\$154,451,44	01-71 6/00	\$40,748.57	\$37,059.21	\$63,454.62					\$11,062.13		\$14.247.63	\$21,873,68	\$37,344.96	\$29.717.29	\$9,038.04	\$34,952.32		ψυυ,υυε. I 1	\$50.332.14	\$72,987.31	10000		\$35,404.76	\$00,701.00	\$31,483.23	\$15,843.85			\$10,343.Zo	004,007.04	\$8,829.14	*****						\$37,414.24	\$51,432.94	\$3,903.13	\$37,279.48			\$24,840.54	Route	
				1.62		1.80					0.52		0.33				0.10				0 49	0.42			1.07			0.23					0.45							1.06			0.62			0.44	Hr	
ш				211.89							25.19		31.26		66.12			3 134.00		104.20	104 29	125.30			/ 130.12		08 13						17.39								102.87		93.05			41.96	Hr per Day	•
				\$0.07							9 \$0.08		\$0.04				\$0.83				\$0.05	\$0.09			2 \$0.08			\$0.24					\$0.00								\$0.06		5 \$0.10			\$0.03	Passengers	
ŝ		3 \$13.24		7 \$17.13							8 \$1.82		4 \$5.92			1 \$1.64		0 \$12.14			5 57.35	9 \$5.13			8 \$13.88			4 \$1.01					0 \$2.00							7 \$16.34			0 \$35.07			3 \$5.37		
	~			4 S3.43							2 \$8.44		2 \$10.60				7 \$35.03				5 \$0 28	3 \$10.40			8 \$5.23			1 \$16.64					0 \$15.38 e e11.33								0 \$9.62		7 \$7.15			7 \$10.57	Passenger	
				10.2							14.6						3 16.5				123	-0 13.0			9.9			14.6					1 85									9.6				7 12.0		

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Reimagine The COMET

Service Route Profiles

Reimagine The COMET

Soda Cap Connector 1 West Columbia/Cayce

Days of Service:

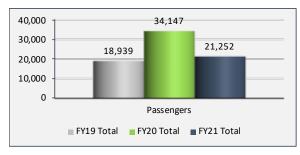
Wkdy Every 30 minutes Sat: Every 30 minutes Sun: Every 30 minutes

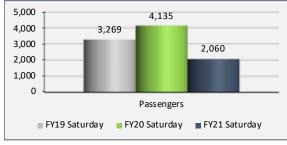


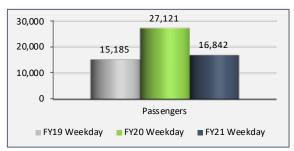
			Passengers			Revenue Ho	urs		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	16,842	1,404	68	2,011	168	8	20,903	1,742	84
	Saturday	2,060	172	8	386	32	2	4,222	352	17
	Sunday	2,350	196	21	439	37	4	2,591	216	23
	Total	21,252	1,771	59	2,836	236	8	27,716	2,310	76
		0	perating Cost	:S	P	assenger Rev	enue	0	perating Subsid	y
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Υ 2	Weekday	\$113,866	\$9,489	\$457	\$1,194	\$100	\$5	\$112,672	\$9,389	\$452
	Saturday	\$21,814	\$1,818	\$88	\$55	\$5	\$0	\$21,759	\$1,813	\$87
	Sunday	\$24,841	\$2,070	\$218	\$82	\$7	\$1	\$24,759	\$2,063	\$217
	Total	\$160,521	\$13,377	\$442	\$1,331	\$111	\$4	\$159,190	\$13,266	\$439
		Passengers	Subsidy ner	Cost per	Farebox	1				

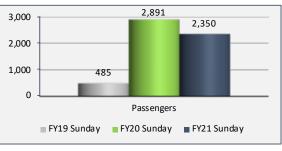
	Passengers	Subsidy per	Cost per	Farebox
	per Revenue	Passenger	Revenue	Recovery
Weekday	8	\$6.69	\$56.62	1.0%
Saturday	5	\$10.56	\$56.51	0.3%
Sunday	5	\$10.54	\$56.58	0.3%
Total	7	\$7.49	\$56.60	0.8%

		Passengers	Revenue Hours	Operating Cost	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
S	FY20 Weekday	27,121	2,315	\$158,850	\$507	\$158,343	12	\$12	\$68.62	0.3%
rend	FY20 Saturday	4,135	747	\$50,426	\$85	\$50,341	6	\$6	\$67.51	0.2%
	FY20 Sunday	2,891	468	\$ 32,321	0	\$32,321	6	\$6	\$69.06	0.0%
storic	FY20 Total	34,147	3,530	\$241,598	\$592	\$241,006	10	\$10	\$68.44	0.2%
Histo	FY19 Weekday	15,185	2,999	\$195,980	\$1,131	\$194,848	5	\$5	\$65.35	0.6%
-	FY19 Saturday	3,269	755	\$ 48,802	\$184	\$48,617	4	\$4	\$64.64	0.4%
	FY19 Sunday	485	177	\$ 11,429	\$77	\$11,352	3	\$3	\$64.57	0.7%
	FY19 Total	18,939	3,931	\$ 256,211	\$1,393	\$254,818	5	\$5	\$65.18	0.5%











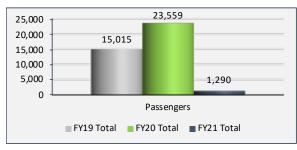
Total



			Passengers			Revenue Ho	urs		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	1,290	108	5	264	22	1	1,902	159	8
	Saturday									
	Sunday									
	Total	1,290	108	4	264	22	1	1,902	159	5
		C	Operating Cost	ts	Pa	assenger Rev	enue	C	perating Subsid	у
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$14,721	\$1,227	\$59	\$199	\$17	\$1	\$14,521	\$1,210	\$58
	Saturday									
	Sunday		_						_	
	Total	\$14,721	\$1,227	\$41	\$199	\$17	\$1	\$14,521	\$1,210	\$40
		Passengers	Subsidy per	Cost per	Farebox					
		per	Passenger	Revenue	Recovery					
	Weekday	5	\$11.26	\$55.76	1.4%					
	Saturday									
	Sunday									

		Passengers	Revenue Hours	Operating Cost	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
S	FY20 Weekday	18,064	2,286	\$155,157	\$ 51	\$155,106	8	\$8	\$67.87	0.0%
end	FY20 Saturday	3,117	731	\$ 48,732	\$-	\$48,732	4	\$4	\$66.66	0.0%
u⊑ o	FY20 Sunday	2,378	455	\$ 31,080	\$2	\$31,078	5	\$5	\$68.31	0.0%
oric	FY20 Total	23,559	3,472	\$ 234,968	\$ 53	\$234,915	7	\$7	\$67.68	0.0%
st							-			
Ξ	FY19 Weekday	10,944	3,412	\$209,800	\$ 89	\$209,711	3	\$3	\$61.49	0.0%
	FY19 Saturday	3,586	830.61	\$ 53,437	\$ 4	\$53,433	4	\$4	\$64.33	0.0%
	FY19 Sunday	485	216.04	\$ 13,823	\$-	\$13,823	2	\$2	\$63.98	0.0%
	FY19 Total	15,015	4,459	\$ 277,060	\$ 93	\$276,968	3	\$3	\$62.14	0.0%

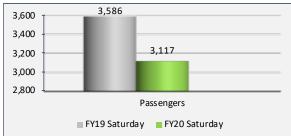
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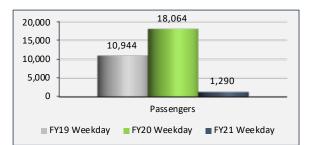


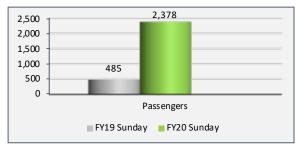
5

\$11.26

\$55.76







Soda Cap Connector 3 Segra Park to Hampton & Main

Days of Service:

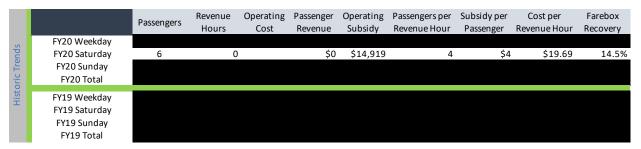
Wkdy:Every 25-30 mins Sat: Every 25-30 mins Sun: Every 25-30 mins

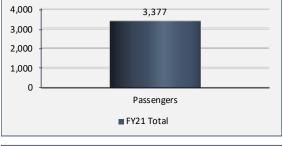


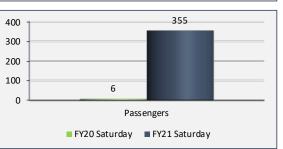
		Passengers			Revenue Ho	ours		Revenue Miles	
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	3,022	252	12	266	22	1	3,428	286	14
Saturday	355	30	1	620	52	2	648	54	3
Sunday									
Total	3.377	281	9	886	74	2	4.076	340	11

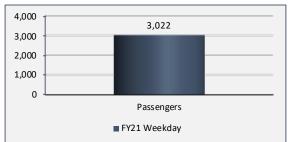
		0	perating Cost	s	P	assenger Rev	enue	0	perating Subsid	у
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$14,504	\$1,209	\$58	\$2,216	\$185	\$9	\$12,288	\$1,024	\$49
<u> </u>	Saturday	\$2,939	\$245	\$12	\$308	\$26	\$1	\$2,630	\$219	\$11
	Sunday									
	Total	\$17,443	\$1,454	\$48	\$2,524	\$210	\$7	\$14,919	\$1,243	\$41
					•					
		Passengers	Subsidy per	Cost per	Farebox					

			cost per	TUICDOX
	per	Passenger	Revenue	Recovery
ekday	11	\$4.07	\$54.53	15.3%
urday	1	\$7.41	\$4.74	10.5%
nday				
otal	4	\$4.42	\$19.69	14.5%
	ekday urday nday otal	ekday 11 urday 1 nday 1	ekday 11 \$4.07 urday 1 \$7.41 nday	per Passenger Revenue ekday 11 \$4.07 \$54.53 urday 1 \$7.41 \$4.74 nday





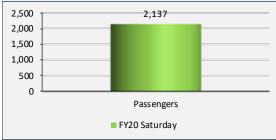


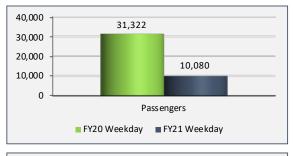


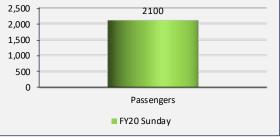


			Passengers			Revenue He	ours		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	10,080	840	40	1,567	131	6	11,505	959	46
	Saturday Sunday									
	Total	10,080	840	28	1,567	131	4	11,505	959	32
		0	perating Cost		n	assenger Rev	1019110	0	perating Subsid	
		0		ls	P		venue	0	perating Subsid	У
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
F	Weekday	\$87,635	\$7,303	\$352	\$162	\$14	\$1	\$87,473	\$7,289	\$351
	Saturday									
	Sunday Total	\$87,635	\$7,303	\$241	\$162	\$14	\$0	\$87,473	\$7,289	\$241
	TOLAI	307,035	\$7,303	ŞZ41	3102	Ş14	30	307,473	\$7,205	3241
		Passengers	Subsidy per	Cost per	Farebox					
		per	Passenger	Revenue	Recovery					
	Weekday	6	\$8.68	\$55.93	0.2%					
	Saturday									
	Sunday		<u> </u>	¢55.00	0.2%					
	Total	6	\$8.68	\$55.93	0.2%					
		Desserves	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		Passengers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	31,322	2,820	\$190,836	\$ 7	+ == = , = = =	11	\$11	\$67.67	0.0%
end	FY20 Saturday	2,137	422	\$ 28,848	\$ 7	\$28,841	5	\$5	\$68.36	0.0%
E.	FY20 Sunday	2100	431	\$ 29,626	\$ 2	\$29,624	5	\$5	\$68.74	0.0%
oric	FY20 Total	35,559	3,673	\$249,310	\$16	\$249,294	10	\$10	\$67.88	0.0%
Historic Trends	FY19 Weekday									
	FY19 Saturday									
	FY19 Sunday									
	FY19 Total									











ervice Infromation

Days of Service: Wkdy:Every 60 minutes Sat: Every 60 minutes

Sun: Every 60 minutes



		Passengers			Revenue Ho	ours	Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	42,326	3,527	170	3,241	270	13	42,037	3,503	169
Saturday	6,866	572	28	672	56	3	8,504	709	34
Sunday	5,211	434	46	683	57	6	8,351	696	73
Total	54,403	4,534	150	4,596	383	13	58,892	4,908	162

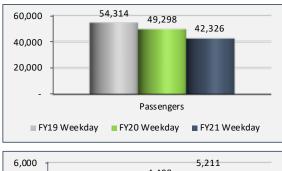
		Operating Costs			Passenger Revenue			Operating Subsidy		
021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$177,369	\$14,781	\$712	\$6,372	\$531	\$26	\$170,997	\$14,250	\$687
	Saturday	\$36,581	\$3,048	\$147	\$757	\$63	\$3	\$35,824	\$2,985	\$144
	Sunday	\$37,279	\$3,107	\$327	\$540	\$45	\$5	\$36,739	\$3,062	\$322
	Total	\$251,229	\$20,936	\$692	\$7,670	\$639	\$21	\$243,560	\$20,297	\$671

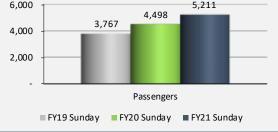
	Passengers	Subsidy per	Cost per	Farebox
	per	Passenger	Revenue	Recovery
Weekday	13	\$4.04	\$54.73	3.6%
Saturday	10	\$5.22	\$54.44	2.1%
Sunday	8	\$7.05	\$54.58	1.4%
Total	12	\$4.48	\$54.66	3.1%

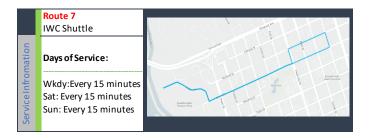
		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		r asserigers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	49,298	3,631	\$237,556	\$ 21,850	\$215,706	14	\$14	\$65.42	9.2%
pu	FY20 Saturday	6,499	689	\$ 45,742	\$ 7	\$ 45,735	9	\$9	\$66.39	0.0%
Tre	FY20 Sunday	4,498	627	\$ 41,260	\$ 2,400	\$ 38,860	7	\$7	\$65.81	5.8%
oric	FY20 Total	60,295	4,947	\$324,558	\$ 24,257	\$300,301	12	\$12	\$65.61	7.5%
Histo	FY19 Weekday	54,314	3,735	\$232,911	\$ 32,375	\$200,536	15	\$15	\$62.35	13.9%
-	FY19 Saturday	5,824	555	\$ 35,055	\$ 3,993	\$ 31,062	10	\$10	\$63.16	11.4%
	FY19 Sunday	3,767	546	\$ 34,474	\$ 2,593	\$ 31,880	7	\$7	\$63.12	7.5%
	FY19 Total	63,905	4,837	\$302,440	\$ 38,962	\$263,478	13	\$13	\$62.53	12.9%







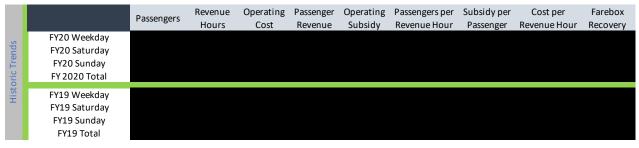


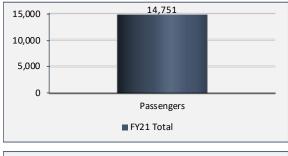


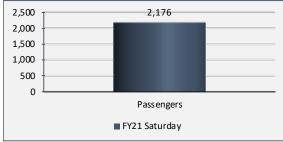
	Passengers				Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	10,802	900	43	365	30	1	4,343	362	17	
Saturday	2,176	181	9	60	5	0	739	62	3	
Sunday	1,773	148	16	68	6	1	656	55	6	
Total	14,751	1,229	41	493	41	1	5,738	478	16	

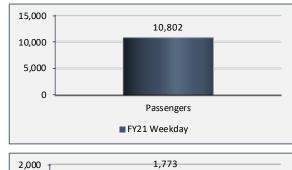
		Operating Costs			Passenger Revenue			Operating Subsidy		
021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$21,740	\$1,812	\$87	\$2,221	\$185	\$9	\$19,519	\$1,627	\$78
	Saturday	\$3,464	\$289	\$14	\$346	\$29	\$1	\$3,118	\$260	\$13
	Sunday	3,903	\$325	\$34	\$280	\$23	\$2	\$3,623	\$302	\$32
	Total	\$29,107	\$2,426	\$80	\$2,847	\$237	\$8	\$26,259	\$2,188	\$72

	Passengers	Subsidy per	Cost per	Farebox
	per	Passenger	Revenue	Recovery
Weekday	30	\$1.81	\$59.56	10.2%
Saturday	36	\$1.43	\$57.73	10.0%
Sunday	26	\$2.04	\$57.40	7.2%
Total	30	\$1.78	\$59.04	9.8%











Route 11 Fairfield

Service Infromation

Days of Service:

Wkdy:Every 60 minutes



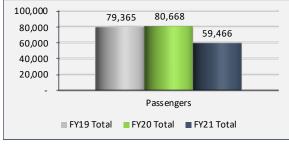
Sat: Every 60 minutes Sun: Every 60 minutes

		Passengers			Revenue Ho	urs	Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	46,719	3,893	188	4,772	398	19	60,826	5,069	244
Saturday	7,398	617	30	959	80	4	12,326	1,027	50
Sunday	5,349	446	47	921	77	8	11,298	942	99
Total	59,466	4,956	164	6,652	554	18	84,450	7,038	233

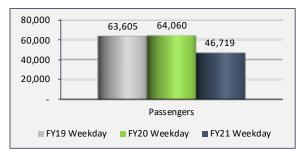
		Operating Costs			Passenger Revenue			Operating Subsidy		
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$266,676	\$22,223	\$1,071	\$3,658	\$305	\$15	\$263,018	\$21,918	\$1,056
	Saturday	\$53,326	\$4,444	\$214	\$542	\$45	\$2	\$52,784	\$4,399	\$212
	Sunday	\$51,433	\$4,286	\$451	\$305	\$25	\$3	\$51,128	\$4,261	\$448
	Total	\$371,435	\$30,953	\$1,023	\$4,505	\$375	\$12	\$366,930	\$30,578	\$1,011

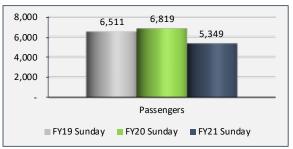
	Passengers	Subsidy per	Cost per	Farebox
	per	Passenger	Revenue	Recovery
Weekday	10	\$5.63	\$55.88	1.4%
Saturday	8	\$7.13	\$55.61	1.0%
Sunday	6	\$9.56	\$55.84	0.6%
Total	9	\$6.17	\$55.84	1.2%

		Dassongers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		Passengers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	64,060	5,551	\$369,100	\$ 29,051	\$340,049	12	\$12	\$66.49	7.9%
pu	FY20 Saturday	9,789	981	\$ 66,398	\$ 2,929	\$63,469	10	\$10	\$67.68	4.4%
Tre	FY20 Sunday	6,819	951	\$ 64,808	\$ 3,775	\$61,033	7	\$7	\$68.15	5.8%
oric	FY20 Total	80,668	7,483	\$500,306	\$ 35,755	\$464,551	11	\$11	\$66.86	7.1%
listo	FY19 Weekday	63,605	5,155	\$323,093	\$ 40,054	\$283,039	12	\$12	\$62.67	12.4%
-	FY19 Saturday	9,249	918	\$ 58,265	\$ 5,707	\$52,558	10	\$10	\$63.48	9.8%
	FY19 Sunday	6,511	897	\$ 56,953	\$ 4,073	\$52,880	7	\$7	\$63.50	7.2%
	FY19 Total	79,365	6,970	\$438,311	\$ 49,834	\$388,477	11	\$11	\$62.88	11.4%









Route 12 Edgewood

Days of Service:

Wkdy:Every 60 minutes Sat: Every 60 minutes Sun: Every 60 minutes



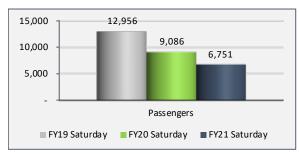
		Passengers				Revenue Hours			Revenue Miles			
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily		
V	Veekday	52,263	4,355	210	3,514	293	14	45,607	3,801	183		
S	Saturday	6,751	563	27	658	55	3	8 <i>,</i> 697	725	35		
	Sunday	6,881	573	60	674	56	6	6,471	539	57		
	Total	65,895	5,491	182	4,846	404	13	60,775	5,065	167		

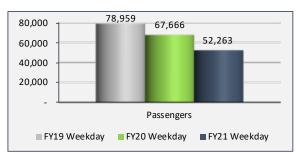
		Operating Costs			Passenger Revenue			Operating Subsidy		
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$197,970	\$16,498	\$795	\$3,797	\$316	\$15	\$194,173	\$16,181	\$780
- L	Saturday	\$37,278	\$3,106	\$150	\$522	\$43	\$2	\$36,756	\$3,063	\$148
	Sunday	\$37,414	\$3,118	\$328	\$488	\$41	\$4	\$36,926	\$3,077	\$324
	Total	\$272,663	\$22,722	\$751	\$4,807	\$401	\$13	\$267,855	\$22,321	\$738

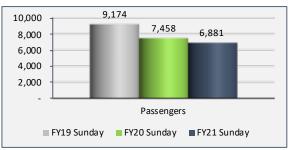
	Passengers	Subsidy per	Cost per	Farebox
	per	Passenger	Revenue	Recovery
Weekday	15	\$3.72	\$56.34	1.9%
Saturday	10	\$5.44	\$56.65	1.4%
Sunday	10	\$5.37	\$55.51	1.3%
Total	14	\$4.06	\$56.27	1.8%

		Dassongers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		Passengers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	67,666	4,120	\$274,879	\$ 29,051	\$245,828	16	\$16	\$66.72	10.6%
pu	FY20 Saturday	9,086	821	\$ 55,353	\$ 4,621	\$ 50,732	11	\$11	\$67.42	8.3%
Tre	FY20 Sunday	7,458	747	\$ 50,157	\$ 2,400	\$ 47,757	10	\$10	\$67.14	4.8%
oric	FY20 Total	84,210	5,688	\$380,388	\$ 36,072	\$344,316	15	\$15	\$66.88	9.5%
listo	FY19 Weekday	78,959	4,042	\$254,123	\$ 41,823	\$212,300	20	\$20	\$62.86	16.5%
	FY19 Saturday	12,956	774	\$ 49,068	\$ 6,883	\$ 42,185	17	\$17	\$63.37	14.0%
	FY19 Sunday	9,174	726	\$ 45,687	\$ 5,301	\$ 40,386	13	\$13	\$62.96	11.6%
	FY19 Total	101,089	5,542	\$348,878	\$ 54,006	\$294,872	18	\$18	\$62.95	15.5%









Service Infromation



0 L

Passengers

FY22 Total

			Passengers			Revenue H	ours		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	1,753	146	7	1,784	149	7	12,673	1,056	51
	Saturday Sunday									
	Total	1,753	146	5	1,784	149	5	12,673	1,056	35
		0	perating Cost	ts	Р	assenger Rev	venue	0	perating Subsid	v
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$102,642	\$8,554	\$412	\$5	\$0	\$0	\$102,637	\$8,553	\$412
	Saturday Sunday									
	Total	\$102,642	\$8,554	\$283	\$5	\$0	\$0	\$102,637	\$8,553	\$283
		Passengers per	Subsidy per Passenger	Cost per Revenue	Farebox Recovery					
	Weekday	1	\$58.55		0.0%					
	Saturday			•						
	Sunday				_					
	Total	1	\$58.55	\$57.53	0.0%					
		Passengers	Revenue Hours	Operating Cost	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
S	FY20 Weekday					,				
end	FY20 Saturday									
ic Tr	FY20 Sunday FY20 Total									
Historic Trends	FY19 Weekday									
Ξ	FY19 Saturday									
	FY19 Sunday									
	FY19 Total									
2,0	00 +	1,753				2,000 -	1	1,753	3	
	_	,						,		
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Passengers

FY22 Weekday

0



			Passengers			Revenue H	ours		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	5,652	471	23	1,768	147	7	10,344	862	42
	Saturday									
	Sunday Total	5.652	471	16	4 760	4.47	-	10.244	063	20
	Iotai	5,652	4/1	16	1,768	147	5	10,344	862	28
		0	perating Cost	ts	P	assenger Re	venue	C	perating Subsidy	Y
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$101,033	\$8,419	\$406	\$0	\$0	\$0	\$101,033	\$8,419	\$406
	Saturday Sunday									
	Total	\$101,033	\$8,419	\$278	\$0	\$0	\$0	\$101,033	\$8,419	\$278
	Weekday	Passengers per 3	Subsidy per Passenger \$17.88	Cost per Revenue \$57.15	Farebox Recovery 0.0%					
	Saturday									
	Sunday Total	3	\$17.88	\$57.15	0.0%					
	Total	3	Ş17.00	<i>337.</i> 13	0.078					
		Passengers	Revenue Hours	Operating Cost	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Historic Trends	FY20 Weekday FY20 Saturday FY20 Sunday FY20 Total									
Histo	FY19 Weekday FY19 Saturday FY19 Sunday FY19 Total									
6.0	00	5,652				6.000		5,65	2	
6,0						6,000				
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Passengers
FY22 Total

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FY21 Total

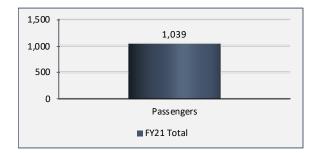
			Passengers			Revenue He	ours		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	1,835	153	7	1,374	115	6	9,586	799	38
	Saturday Sunday									
	Total	1,835	153	5	1,374	115	4	9,586	799	26
		0	perating Cost	s	Pa	assenger Rev	venue	0	perating Subsidy	/
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$78,016	\$6,501	\$313	\$0	\$0	\$0	\$78,016	\$6,501	\$313
	Saturday Sunday									
	Total	\$78,016	\$6,501	\$215	\$0	\$0	\$0	\$78,016	\$6,501	\$215
		Passengers	Subsidy per	Cost per	Farebox					
		per	Passenger	Revenue	Recovery					
	Weekday	1	\$42.52	\$56.78	0.0%					
	Saturday									
	Sunday Total	1	\$42.52	\$56.78	0.0%					
		Deserves	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		Passengers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
s	FY20 Weekday									
rend	FY20 Saturday FY20 Sunday									
Historic Trends	FY20 Total									
Histo	FY19 Weekday									
	FY19 Saturday									
	FY19 Sunday FY19 Total									
	1115 10141									
2,0	00	1,835				2,000		1,835	5	
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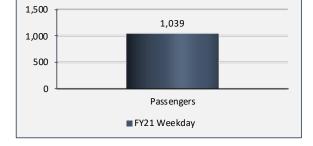
Passengers

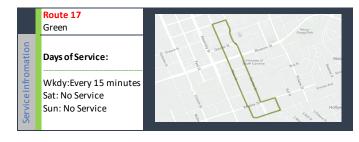
FY21 Weekday











FY21 Total

			Passengers			Revenue He	ours		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	3,378	282	14	1,310	109	5	10,301	858	41
	Saturday Sunday									
	Total	3,378	282	9	1,310	109	4	10,301	858	28
		0	perating Cost	ts	Pa	assenger Rev	venue	0	perating Subsid	y
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$75,308	\$6,276	\$302	\$1	\$0	\$0	\$75,307	\$6,276	\$302
	Saturday Sunday									
	Total	\$75,308	\$6,276	\$207	\$1	\$0	\$0	\$75,307	\$6,276	\$207
		Desserves	Cubaidu nar	Castaar	Farebox					
		per	Subsidy per Passenger	Cost per Revenue	Recovery					
	Weekday	3	\$22.29	\$57.49	0.0%					
	Saturday									
	Sunday		_							
	Total	3	\$22.29	\$57.49	0.0%					
		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
	5/20.14/	Tussengers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
ds	FY20 Weekday FY20 Saturday									
Lren	FY20 Sunday									
ric]	FY20 Total									
Historic Trends	FY19 Weekday									
Ŧ	FY19 Saturday									
	FY19 Sunday									
	FY19 Total									
4,0	00 +	2.270				4,000		2.27)	
	_	3,378						3,378		
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2,0	00					2,000 -				
1						2,000				
1,0						1,000 -			_	

Passengers

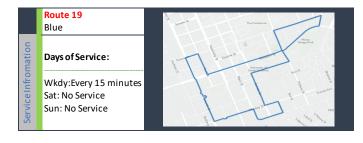
FY21 Weekday



			Passengers			Revenue H	ours		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	6,646	554	27	2,306	192	9	18,109	1,509	73
	Saturday Sunday									
	Total	6,646	554	18	2,306	192	6	18,109	1,509	50
		0	perating Cost		D	assenger Rev		0	perating Subsidy	
			Avg		F	Avg		0		
FY 2021		Annual	Monthly	Avg Daily	Annual	Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
F	Weekday	\$131,950	\$10,996	\$530	\$9	\$1	\$0	\$131,941	\$10,995	\$530
	Saturday Sunday		_							
	Total	\$131,950	\$10,996	\$363	\$9	\$1	\$0	\$131,941	\$10,995	\$363
		Passongers	Subsidy per	Cost per	Farebox					
		per	Passenger	Revenue	Recovery					
	Weekday	3	\$19.85	\$57.22	0.0%					
	Saturday									
	Sunday									
	Total	3	\$19.85	\$57.22	0.0%					
			Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		Passengers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
5	FY20 Weekday					,		0		,
end	FY20 Saturday									
L T	FY20 Sunday									
Historic Trends	FY20 Total									
Hist	FY19 Weekday									
	FY19 Saturday									
	FY19 Sunday FY19 Total									
	FI19 IOtal									
8,0	00 †	6,646				8,000 -		6,646	5	
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4,0						4,000				
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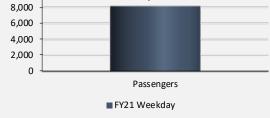
Passengers FY21 Total





			Passengers			Revenue H	ours		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	8,144	679	33	2,362	197	9	20,650	1,721	83
	Saturday Sunday									
	Total	8,144	679	22	2,362	197	7	20,650	1,721	57
		0	perating Cost	s	P	assenger Rev	venue	C	perating Subsid	/
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$135,248	\$11,271	\$543	\$875	\$73	\$4	\$134,373	\$11,198	\$540
	Saturday Sunday					_				
	Total	\$135,248	\$11,271	\$373	\$875	\$73	\$2	\$134,373	\$11,198	\$370
		Passengers	Subsidy per	Cost per	Farebox					
		per	Passenger	Revenue	Recovery					
	Weekday	3	\$16.50	\$57.26	0.6%					
	Saturday									
	Sunday Total	3	\$16.50	\$57.26	0.6%					
	Total	5	\$10.50	\$57.20	0.6%					
		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
	FY20 Weekday		Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
ds	FY20 Saturday									
Trer	FY20 Sunday									
Lic	FY20 Total									
Historic Trends	FY19 Weekday	-								
Ŧ	FY19 Saturday									
	FY19 Sunday									
	FY19 Total									
	-				1					
10,	000	8,144				10,000	1	8,14	4	
8,	000					8,000	-			
6,	000					6,000				
4.	000					4,000				
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FY21 Total



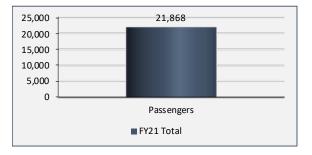


Passengers		Revenue Hours			Revenue Miles				
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	20,486	1,707	82	3,420	285	14	27,808	2,317	112
Saturday	808	67	3	216	18	1	1,719	143	7
Sunday	574	48	5	149	12	1	1,272	106	11
Total	21,868	1,822	60	3,785	315	10	30,799	2,567	85

		Operating Costs			Passenger Revenue			Operating Subsidy		
021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$194,501	\$16,208	\$781	\$189	\$16	\$1	\$194,312	\$16,193	\$780
	Saturday	\$12,899	\$1,075	\$52	\$0	\$0	\$0	\$12,899	\$1,075	\$52
	Sunday	\$8,829	\$736	\$77	\$0	\$0	\$0	\$8,829	\$736	\$77
	Total	\$216,229	\$18,019	\$596	\$189	\$16	\$1	\$216,040	\$18,003	\$595

	Passengers	Subsidy per	Cost per	Farebox
	per	Passenger	Revenue	Recovery
Weekday	6	\$9.49	\$56.87	0.1%
Saturday	4	\$15.96	\$59.72	0.0%
Sunday	4	\$15.38	\$59.26	0.0%
Total	6	\$9.88	\$57.13	0.1%

		Passengers	Revenue Hours	Operating Cost	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
ends	FY20 Weekday FY20 Saturday									
Tren	FY20 Sunday									
Historic	FY20 Total									
	FY19 Weekday FY19 Saturday FY19 Sunday									
	FY19 Total									



25,000	20,486
20,000	
15,000	
10,000	
5,000	
0	
	Passengers
	FY21 Weekday



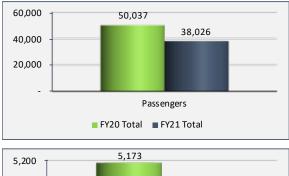
	Passengers				Revenue Ho	urs	Revenue Miles			
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	30,301	2,525	122	2,963	247	12	35,850	2,988	144	
Saturday	4,664	389	19	630	53	3	7,359	613	30	
Sunday	3,061	255	27	613	51	5	7,114	593	62	
Total	38,026	3,169	105	4,206	351	12	50,323	4,194	139	

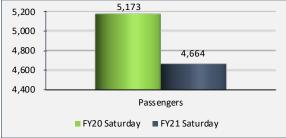
		Operating Costs			Р	assenger Rev	enue	Operating Subsidy		
021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$169,064	\$14,089	\$679	\$1,725	\$144	\$7	\$167,339	\$13,945	\$672
-	Saturday	\$35,703	\$2,975	\$143	\$242	\$20	\$1	\$35,461	\$2,955	\$142
	Sunday	\$34,358	\$2,863	\$301	\$194	\$16	\$2	\$34,163	\$2,847	\$300
	Total	\$239,124	\$19,927	\$659	\$2,161	\$180	\$6	\$236,964	\$19,747	\$653

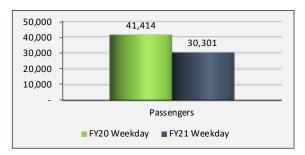
	Passengers	Subsidy per	Cost per	Farebox
	per Revenue	Passenger	Revenue	Recovery
Weekday	10	\$5.52	\$57.06	1.0%
Saturday	7	\$7.60	\$56.67	0.7%
Sunday	5	\$11.16	\$56.05	0.6%
Total	9	\$6.23	\$56.85	0.9%

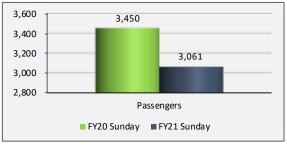
		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		r asserigers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	41,414	4,219	\$ 282,065	\$ 13,409	\$268,656	10	\$10	\$66.86	4.8%
pu	FY20 Saturday	5,173	664	\$ 44,386	\$ 1,597	\$ 42,789	8	\$8	\$66.85	3.6%
Tre	FY20 Sunday	3,450	648	\$ 43,851	\$ 1,417	\$ 42,434	5	\$5	\$67.67	3.2%
ric	FY20 Total	50,037	5,531	\$ 370,302	\$ 16,423	\$ 353,879	9	\$9	\$66.95	4.4%
isto	FY19 Weekday									
Ŧ	FY19 Saturday									

FY19 Sunday FY19 Total











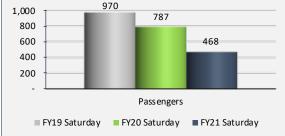
	Passengers				Revenue Ho	ours	Revenue Miles			
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	3,948	329	16	1,082	90	4	13,505	1,125	54	
Saturday	468	39	2	184	15	1	2,339	195	9	
Sunday	393	33	3	187	16	2	2,333	194	20	
Total	4,809	401	13	1,453	121	4	18,177	1,515	50	

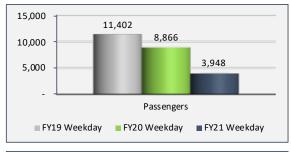
		Operating Costs			Р	assenger Rev	enue	Operating Subsidy		
021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$61,876	\$5,156	\$248	\$215	\$18	\$1	\$61,661	\$5,138	\$248
	Saturday	\$10,420	\$868	\$42	\$0	\$0	\$0	\$10,420	\$868	\$42
	Sunday	\$10,545	\$879	\$93	\$0	\$0	\$0	\$10,545	\$879	\$93
	Total	\$82,842	\$6,904	\$228	\$215	\$18	\$1	\$82,627	\$6,886	\$228

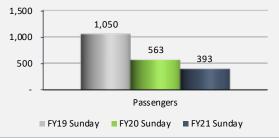
	Passengers	Subsidy per	Cost per	Farebox
	per Revenue	Passenger	Revenue	Recovery
Weekday	4	\$15.62	\$57.19	0.3%
Saturday	3	\$22.27	\$56.63	0.0%
Sunday	2	\$26.83	\$56.39	0.0%
Total	3	\$17.18	\$57.01	0.3%

		Passengers	Revenue	Operating	Pas	senger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		r asserigers	Hours	Cost	Re	venue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	8,866	2,738	\$183,464	\$	4,630	\$178,834	3	\$3	\$67.01	2.5%
pu	FY20 Saturday	787	303	\$ 20,762	\$	322	\$ 20,440	3	\$3	\$68.52	1.6%
Tre	FY20 Sunday	563	274	\$ 18,947	\$	393	\$ 18,554	2	\$2	\$69.15	2.1%
oric	FY20 Total	10,216	3,315	\$ 223,174	\$	5,345	\$ 217,829	3	\$3	\$67.32	2.4%
listo	FY19 Weekday	11,402	2,942	\$ 184,272	\$	4,603	\$179,669	4	\$4	\$62.64	2.5%
-	FY19 Saturday	970	477	\$ 30,006	\$	581	\$ 29,424	2	\$2	\$62.95	1.9%
	FY19 Sunday	1,050	462	\$ 29,094	\$	427	\$ 28,667	2	\$2	\$62.97	1.5%
	FY19 Total	13,422	3,880	\$ 243,371	\$	5,611	\$237,761	3	\$3	\$62.72	2.3%











FY24 Total

			Passengers			Revenue H	ours	Revenue Miles		
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	576	48	2	848	71	3	8,787	732	35
	Saturday Sunday									
	Total	576	48	2	848	71	2	8,787	732	24
		0	perating Cost	ts	P	assenger Rev	venue	0	perating Subsid	y
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$50,208	\$4,184	\$202	\$292	\$24	\$1	\$49,916	\$4,160	\$200
	Saturday Sunday		_							
	Total	\$50,208	\$4,184	\$138	\$292	\$24	\$1	\$49,916	\$4,160	\$138
		Passengers	Subsidy per	Cost per	Farebox					
		per	Passenger	Revenue	Recovery					
	Weekday Saturday	1	\$86.66	\$59.21	0.6%					
	Sunday									
	Total	1	\$86.66	\$59.21	0.6%					
			Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		Passengers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
<u>v</u>	FY20 Weekday									
rend	FY20 Saturday									
ic TI	FY20 Sunday FY20 Total									
Historic Trends	FY19 Weekday									
Ŧ	FY19 Saturday									
	FY19 Sunday									
	FY19 Total									
6.00		576				600		576		
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Passengers

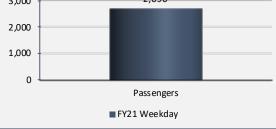
FY21 Weekday



			Passengers			Revenue H	ours	Revenue Miles		
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday Saturday Sunday	2,690	224	11	979	82	4	10,582	882	42
	Total	2,690	224	7	979	82	3	10,582	882	29
		0	perating Cos	ts	P	assenger Rev	venue		perating Subsid	J.
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$56,907	\$4,742	\$229	\$697	\$58	\$3	\$56,209	\$4,684	\$226
	Saturday Sunday									
	Total	\$56,907	\$4,742	\$157	\$697	\$58	\$2	\$56,209	\$4,684	\$155
	Weekday Saturday Sunday	Passengers per 3	Subsidy per Passenger \$20.90	Cost per Revenue \$58.13	Farebox Recovery 1.2%					
	Total	3	\$20.90	\$58.13	1.2%					
		Passengers	Revenue Hours	Operating Cost	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
Historic Trends	FY20 Weekday FY20 Saturday FY20 Sunday FY20 Total									
Histo	FY19 Weekday FY19 Saturday FY19 Sunday FY19 Total									
3,0	00 †	2,690				3,000 -		2,69	0	
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Pass engers ■ FY21 Total

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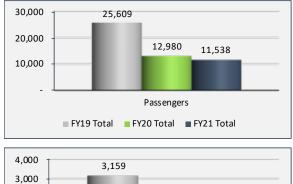


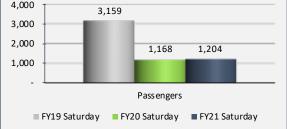
	Passengers				Revenue Hours			Revenue Miles			
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily		
Weekday	9,382	782	38	1,756	146	7	25,758	2,147	103		
Saturday	1,204	100	5	378	32	2	5,458	455	22		
Sunday	952	79	8	285	24	3	4,179	348	37		
Total	11,538	962	32	2,419	202	7	35,395	2,950	98		

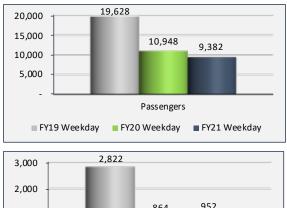
		Operating Costs			Passenger Revenue			Operating Subsidy		
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$90,716	\$7,560	\$364	\$2,640	\$220	\$11	\$88,076	\$7,340	\$354
	Saturday	\$19,826	\$1,652	\$80	\$314	\$26	\$1	\$19,512	\$1,626	\$78
	Sunday	\$15,844	\$1,320	\$139	\$231	\$19	\$2	\$15,613	\$1,301	\$137
	Total	\$126,386	\$10,532	\$348	\$3,184	\$265	\$9	\$123,202	\$10,267	\$339

	Passengers	Subsidy per	Cost per	Farebox
	per Revenue	Passenger	Revenue	Recovery
Weekday	5	\$9.39	\$51.66	2.9%
Saturday	3	\$16.21	\$52.45	1.6%
Sunday	3	\$16.40	\$55.59	1.5%
Total	5	\$10.68	\$52.25	2.5%

		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		r assengers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	10,948	2,018	\$129,088	\$ 4,795	\$124,293	5	\$5	\$63.97	3.7%
pua	FY20 Saturday	1,168	389	\$ 24,923	\$ 847	\$ 24,076	3	\$3	\$64.07	3.4%
Tre	FY20 Sunday	864	318	\$ 20,595	\$ 256	\$ 20,339	3	\$3	\$64.76	1.2%
oric	FY20 Total	12,980	2,725	\$ 174,605	\$ 5,898	\$168,707	5	\$5	\$64.08	3.4%
listo	FY19 Weekday	19,628	2,245	\$ 155,691	\$ 11,441	\$144,250	9	\$9	\$69.37	7.3%
-	FY19 Saturday	3,159	181	\$ 31,517	\$ 92	\$ 31,424	17	\$17	\$174.16	0.3%
	FY19 Sunday	2,822	401	\$ 47,786	\$ 928	\$ 46,859	7	\$7	\$119.23	1.9%
	FY19 Total	25,609	2,826	\$ 234,994	\$ 12,461	\$222,533	9	\$9	\$83.15	5.3%









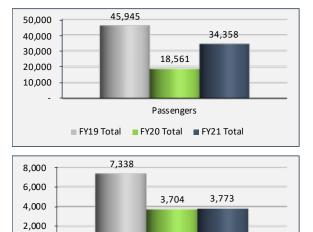


	Passengers				Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	26,492	2,208	106	3,221	268	13	50,795	4,233	204	
Saturday	3,773	314	15	581	48	2	8,157	680	33	
Sunday	4,093	341	36	541	45	5	7,885	657	69	
Total	34,358	2,863	95	4,343	362	12	66,837	5,570	184	

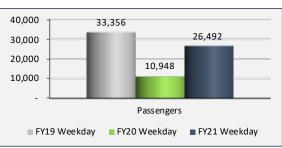
		0	Operating Costs			assenger Rev	enue	Operating Subsidy		
021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$186,840	\$15,570	\$750	\$1,247	\$104	\$5	\$185,593	\$15,466	\$745
-	Saturday	\$33,685	\$2,807	\$135	\$168	\$14	\$1	\$33,517	\$2,793	\$135
	Sunday	\$31,483	\$2,624	\$276	\$186	\$16	\$2	\$31,297	\$2,608	\$275
	Total	\$252,009	\$21,001	\$694	\$1,601	\$133	\$4	\$250,407	\$20,867	\$690

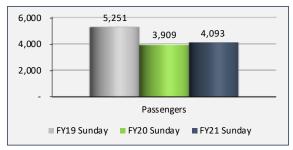
	Passengers	Subsidy per	Cost per	Farebox
	per Revenue	Passenger	Revenue	Recovery
Weekday	8	\$7.01	\$58.01	0.7%
Saturday	6	\$8.88	\$57.98	0.5%
Sunday	8	\$7.65	\$58.19	0.6%
Total	8	\$7.29	\$58.03	0.6%

		Passengers	Revenue	Operating	Pass	senger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		r assengers	Hours	Cost	Rev	venue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	10,948	3,459	\$233,155	\$	7,770	\$ 225,385	3	\$3	\$67.41	3.3%
pu	FY20 Saturday	3,704	706	\$ 47,606	\$	1,178	\$ 46,428	5	\$5	\$67.43	2.5%
Tre	FY20 Sunday	3,909	691	\$ 46,896	\$	441	\$ 46,455	6	\$6	\$67.87	0.9%
ric	FY20 Total	18,561	4,856	\$ 327,657	\$	9,389	\$ 318,268	4	\$4	\$67.47	2.9%
sto	F)(4.0.) M (a shahar)	22.256	2 652	6 227 622	ć 1	2 2 2 0	¢ 224 202	0	ćo	¢65.07	F (0)
主	FY19 Weekday	33,356	3,652	\$237,622	ŞI	13,230	\$ 224,393	9	\$9	\$65.07	5.6%
	FY19 Saturday	7,338	748	\$ 48,780	\$	1,931	\$ 46,850	10	\$10	\$65.25	4.0%
	FY19 Sunday	5,251	732	\$ 47,786	\$	2,063	\$ 45,724	7	\$7	\$65.25	4.3%
	FY19 Total	45,945	5,132	\$ 334,189	\$ 1	7,223	\$ 316,966	9	\$9	\$65.12	5.2%



FY19 Saturday FY20 Saturday FY21 Saturday





Route 42 Millwood

ervice Infromation

Days of Service:

Sat: Every 30 minutes

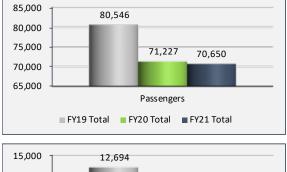


	Passengers				Revenue Ho	urs	Revenue Miles			
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	57,690	4,808	232	3,497	291	14	45,994	3,833	185	
Saturday	7,465	622	30	654	55	3	8,642	720	35	
Sunday	5,495	458	48	660	55	6	8,530	711	75	
Total	70,650	5,888	195	4,811	401	13	63,166	5,264	174	

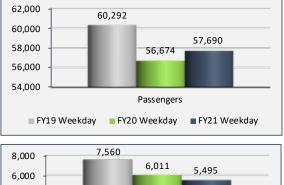
		Op	perating Cost	ts	Р	assenger Rev	enue	Operating Subsidy		
021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$194,832	\$16,236	\$782	\$7,232	\$603	\$29	\$187,600	\$15,633	\$753
<u> </u>	Saturday	\$36,555	\$3,046	\$147	\$966	\$80	\$4	\$35 <i>,</i> 590	\$2,966	\$143
	Sunday	\$36,762	\$3,063	\$322	\$607	\$51	\$5	\$36,155	\$3,013	\$317
	Total	\$268,149	\$22,346	\$739	\$8,804	\$734	\$24	\$259,344	\$21,612	\$714

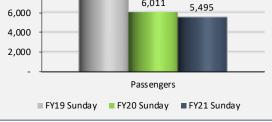
	Passengers	Subsidy per	Cost per	Farebox
	per	Passenger	Revenue	Recovery
Weekday	16	\$3.25	\$55.71	3.7%
Saturday	11	\$4.77	\$55.90	2.6%
Sunday	8	\$6.58	\$55.70	1.7%
Total	15	\$3.67	\$55.74	3.3%

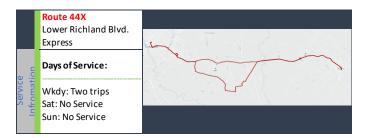
		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		r asserigers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	56,674	3,458	\$233,155	\$ 7,770	\$225,385	16	\$16	\$67.42	3.3%
pu	FY20 Saturday	8,542	651	\$ 43,744	\$ 299	\$ 43,445	13	\$13	\$67.19	0.7%
Tre	FY20 Sunday	6,011	643	\$ 43,564	\$ 2,686	\$ 40,878	9	\$9	\$67.75	6.2%
oric	FY20 Total	71,227	4,752	\$320,463	\$ 10,755	\$309,708	15	\$15	\$67.44	3.4%
Histo	FY19 Weekday	60,292	3,655	\$230,855	\$ 32,909	\$197,947	16	\$16	\$63.16	14.3%
	FY19 Saturday	12,694	667	\$ 42,274	\$ 6,122	\$ 36,153	19	\$19	\$63.36	14.5%
	FY19 Sunday	7,560	659	\$ 41,772	\$ 4,108	\$ 37,664	11	\$11	\$63.35	9.8%
	FY19 Total	80,546	4,982	\$314,902	\$ 43,138	\$271,764	16	\$16	\$63.21	13.7%











FY21 Total

			Passengers			Revenue Ho	ours		Revenue Miles	
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	82	7	0	632	53	3	16,237	1,353	65
	Saturday									
	Sunday									
	Total	82	7	0	632	53	2	16,237	1,353	45
		0	perating Cost	s	P	assenger Rev	<i>v</i> enue	0	perating Subsid	v
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
-Y2	Weekday	\$36,964	\$3,080	\$148	\$16	\$1	\$0	\$36,948	\$3,079	\$148
	Saturday									
	Sunday	4		4	4	4.	4.5		1	
	Total	\$36,964	\$3,080	\$102	\$16	\$1	\$0	\$36,948	\$3,079	\$102
		Passengers	Subsidy per	Cost per	Farebox	l				
		per	Passenger	Revenue	Recovery					
	Weekday	0	\$450.58	\$58.49	0.0%					
	Saturday									
	Sunday		-							
	Total	0	\$450.58	\$58.49	0.0%					
		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
			Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	
s	FY20 Weekday	33	557	\$43,097	\$69	\$43,028	0	\$0	\$77.37	0.2%
enc	FY20 Saturday									
Historic Trends	FY20 Sunday FY 2020 Total	33	557	43,097	69	\$43,028	0	\$0	\$77.37	0.2%
tor		33	557	43,097	09	343,028	0	Şΰ	\$77.37	0.278
Ξ	FY19 Weekday FY19 Saturday									
	FY19 Saturday									
	FY19 Total									
	1120 10101									
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80		82				80		82		
60						60 -				
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Passengers

FY21 Weekday

Route 45 Leesburg/Hazelwood

ervice Infromation

Days of Service: Wkdy:Every 30 minutes

Sat: Every 30 minutes Sun: Every 30 minutes



		Passengers			Revenue Ho	ours	Revenue Miles			
	Monthly 9 7		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily		
Weekday	67,270	5,606	270	4,077	340	16	44,820	3,735	180	
Saturday	7,418	618	30	674	56	3	7,181	598	29	
Sunday	6,766	564	59	639	53	6	6,312	526	55	
Total	81,454	6,788	224	5,390	449	15	58,313	4,859	161	

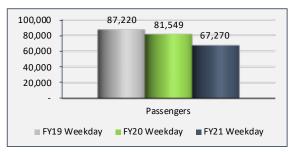
		Operating Costs			Р	assenger Rev	enue	Operating Subsidy		
021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$226,963	\$18,914	\$911	\$6,865	\$572	\$28	\$220,098	\$18,342	\$884
"	Saturday	\$37,929	\$3,161	\$152	\$803	\$67	\$3	\$37,126	\$3,094	\$149
	Sunday	\$35,405	\$2,950	\$311	\$571	\$48	\$5	\$34,834	\$2,903	\$306
	Total	\$300,297	\$25,025	\$827	\$8,240	\$687	\$23	\$292,058	\$24,338	\$805

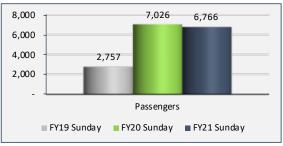
	Passengers	Subsidy per	Cost per	Farebox
	per Revenue	Passenger	Revenue	Recovery
Weekday	16	\$3.27	\$55.67	3.0%
Saturday	11	\$5.00	\$56.28	2.1%
Sunday	11	\$5.15	\$55.41	1.6%
Total	15	\$3.59	\$55.71	2.7%

		Passengers	Revenue Hours	Operating Cost	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery
	FY20 Weekday	81,549	7,530	\$507,301	\$ 36,756	\$470,545	11	\$11	\$67.37	7.2%
spi	FY20 Saturday	8,815	998	\$ 66,101	\$ 3,510	\$ 62,591	9	\$9	\$66.23	5.3%
rend	FY20 Sunday	7,026	950	\$ 63,060	\$ 3,343	\$ 59,717	7	\$7	\$66.38	5.3%
ic	FY20 Total	97,390	9,478	\$ 636,462	\$ 43,609	\$592,853	10	\$10	\$67.15	6.9%
tor										
Hist	FY19 Weekday	87,220	6,143	\$398,622	\$ 44,934	\$353,689	14	\$14	\$64.89	11.3%
	FY19 Saturday	3,637	1,018	\$ 66,150	\$ 5,635	\$ 60,516	4	\$4	\$64.99	8.5%
	FY19 Sunday	2,757	1,005	\$ 65,252	\$ 3,502	\$ 61,750	3	\$3	\$64.95	5.4%
	FY19 Total	93,614	8,166	\$ 530,025	\$ 54,071	\$475,954	11	\$11	\$64.91	10.2%





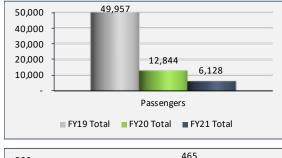


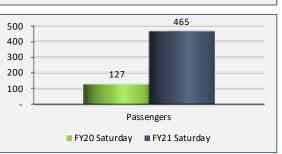


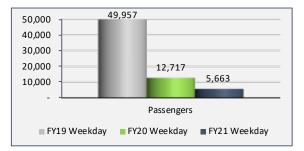


			Passengers			Revenue Ho	urs	Revenue Miles			
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
	Weekday	5,663	472	23	1,439	120	6	39,318	3,277	158	
	Saturday	465	39	2	221	18	1	1,460	122	6	
	Sunday										
	Total	6,128	511	17	1,660	138	5	40,778	3,398	112	
		O	perating Cost	s	Pa	assenger Rev	enue	0	perating Subsid	у	
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
FY 2	Weekday	\$82,932	\$6,911	\$333	\$2,050	\$171	\$8	\$80,883	\$6,740	\$325	
	Saturday	\$11,362	\$947	\$46	\$86	\$7	\$0	\$11,276	\$940	\$45	
	Sunday										
	Total	\$94,294	\$7,858	\$260	\$2,136	\$178	\$6	\$92,158	\$7,680	\$254	
		Passengers	Subsidy per	Cost per	Farebox						
		per Revenue	Passenger	Revenue	Recovery						
	Weekday	4	\$14.28	\$57.63	2.5%						
	Saturday	2	\$24.25	\$51.41	0.8%						
	Sunday										
	Total	4	\$15.04	\$56.80	2.3%						

		Daccongore	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		Passengers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	12,717	2,527	\$167,528	\$ 6,591	\$160,937	5	\$5	\$66.30	3.9%
pua	FY20 Saturday	127	1,600	\$-	\$ 206	\$ (206)	0	\$0	\$0.00	#DIV/0!
Tre	FY20 Sunday					_				
oric	FY20 Total	12,844	4,127	\$167,528	\$ 6,797	\$160,731	3	\$3	\$40.59	4.1%
Histo	FY19 Weekday	49,957	4,024	\$263,415	\$ 18,294	\$245,120	12	\$12	\$65.46	6.9%
	FY19 Saturday									
	FY19 Sunday									
	FY19 Total	49,957	4,024	263,415	18,294	\$245,120	12	\$12	\$65.46	6.9%









ervice Infromation

Days of Service:

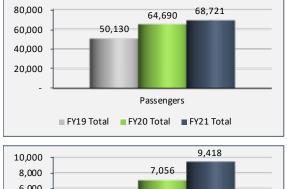
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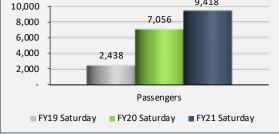
		Passengers			Revenue Ho	urs	Revenue Miles			
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	52,286	4,357	210	6,240	520	25	81,855	6,821	329	
Saturday	9,418	785	38	1,362	114	5	6,658	555	27	
Sunday	7,017	585	62	1,303	109	11	16,889	1,407	148	
Total	68,721	5,727	189	8,905	742	25	105,402	8,784	290	

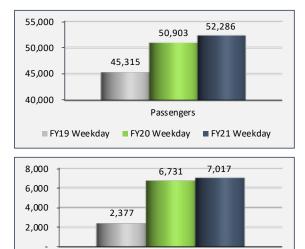
		Oj	Operating Costs			assenger Rev	enue	Operating Subsidy		
021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$346,195	\$28,850	\$1,390	\$6,577	\$548	\$26	\$339,618	\$28,302	\$1,364
	Saturday	\$73,783	\$6,149	\$296	\$876	\$73	\$4	\$72,908	\$6,076	\$293
	Sunday	\$72,987	\$6 <i>,</i> 082	\$640	\$628	\$52	\$6	\$72,359	\$6,030	\$635
	Total	\$492,966	\$41,081	\$1,358	\$8,081	\$673	\$22	\$484,885	\$40,407	\$1,336

	Passengers	Subsidy per	Cost per	Farebox
	per Revenue	Passenger	Revenue	Recovery
Weekday	8	\$6.50	\$55.48	1.9%
Saturday	7	\$7.74	\$54.17	1.2%
Sunday	5	\$10.31	\$56.01	0.9%
Total	8	\$7.06	\$55.36	1.6%

		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		r asserigers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	50,903	5,599	\$382,299	\$ 23,924	\$358,375	9	\$9	\$68.28	6.3%
pu	FY20 Saturday	7,056	828	\$ 55,287	\$ 3,082	\$ 52,205	9	\$9	\$66.77	5.6%
Tre	FY20 Sunday	6,731	824	\$ 55,370	\$ 2,776	\$ 52,594	8	\$8	\$67.20	5.0%
ric	FY20 Total	64,690	7,251	\$492,956	\$ 29,782	\$463,174	9	\$9	\$67.98	6.0%
isto	FY19 Weekday	45,315	4.111	\$259 120	\$ 23,759	\$235.361	11	\$11	\$63.02	9.2%
Ξ	FY19 Saturday	2.438	1.412	. ,	\$ 2,403	. ,	2	\$2	\$62.71	2.7%
	FY19 Sunday	2,430	,	\$ 44,662	. ,	\$ 42.022	3	\$3	\$63.85	5.9%
	FY19 Total	50,130	6,222	\$392,295	. ,	, ,-	8	\$ 8	\$63.05	7.3%







Passengers

■ FY19 Sunday ■ FY20 Sunday ■ FY21 Sunday

Route 57L

Killian/Clemson

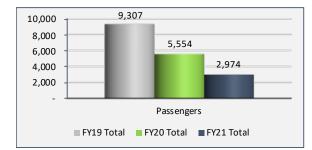
Days of Service:

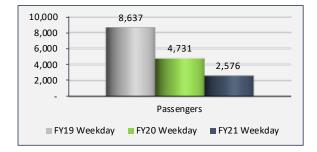
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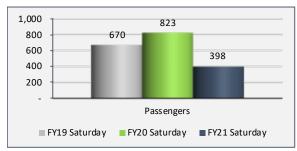


			Passengers			Revenue H	ours	Revenue Miles			
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
	Weekday	2,576	215	10	2,029	169	8	43,713	3,643	176	
	Saturday	398	33	2	323	27	1	6,658	555	27	
	Sunday						_				
	Total	2,974	248	8	2,352	196	6	50,371	4,198	139	
		0	perating Cost	s	Pa	assenger Re	venue	0	perating Subsid	у	
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
FY 2	Weekday	\$120,801	\$10,067	\$485	\$100	\$8	\$0	\$120,701	\$10,058	\$485	
<u> </u>	Saturday	\$19,109	\$1,592	\$77	\$8	\$1	\$0	\$19,101	\$1,592	\$77	
	Sunday						_				
	Total	\$139,909	\$11,659	\$385	\$108	\$9	\$0	\$139,801	\$11,650	\$385	
		Passengers	Subsidy per	Cost per	Farebox						
		per	Passenger	Revenue	Recovery						
	Weekday	1	\$46.86	\$59.54	0.1%						
	Saturday	1	\$47.99	\$59.16	0.0%						
	Sunday										
	Total	1	\$47.01	\$59.49	0.1%						
		-	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox	

		Passengers	Revenue	Operating	Pas	ssenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		r asserigers	Hours	Cost	Re	evenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	4,731	3,744	\$247,713	\$	2,301	\$245,412	1	\$1	\$66.16	0.9%
pua	FY20 Saturday	823	660	\$ 43,744	\$	299	\$ 43,445	1	\$1	\$66.28	0.7%
Tre	FY20 Sunday										
listoric	FY20 Total	5,554	4,404	\$291,457	\$	2,600	\$288,857	1	\$1	\$66.18	0.9%
	FY19 Weekday	8,637	3,797	\$239,236	\$	3,956	\$235,280	2	\$2	\$63.00	1.7%
-	FY19 Saturday	670	1,136	\$ 69,866	\$	722	\$ 69,144	1	\$1	\$61.48	1.0%
	FY19 Sunday										
	FY19 Total	9,307	4,934	\$309,102	\$	4,678	\$304,424	2	\$2	\$62.65	1.5%







Route 61 Shop

Service Infromation

Days of Service:

Wkdy:Every 60 minutes Sat: Every 60 minutes Sun: Every 60 minutes



	Passengers				Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	56,054	4,671	225	4,416	368	18	57,190	4,766	230	
Saturday	8,279	690	33	956	80	4	12,289	1,024	49	
Sunday	5,423	452	48	898	75	8	11,032	919	97	
Total	69,756	5,813	192	6,270	523	17	80,511	6,709	222	

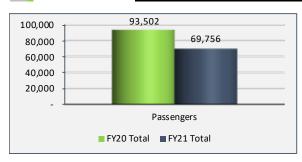
		Operating Costs			Р	assenger Rev	enue	Operating Subsidy		
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	\$247,867	\$20,656	\$995	\$4,213	\$351	\$17	\$243,654	\$20,305	\$979
	Saturday	\$53,433	\$4,453	\$215	\$426	\$36	\$2	\$53,007	\$4,417	\$213
	Sunday	\$50,332	\$4,194	\$442	\$266	\$22	\$2	\$50 <i>,</i> 066	\$4,172	\$439
	Total	\$351,632	\$29,303	\$969	\$4,905	\$409	\$14	\$346,727	\$28,894	\$955

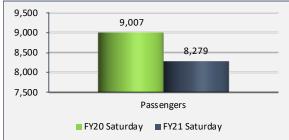
	Passengers	Subsidy per	Cost per	Farebox
	per	Passenger	Revenue	Recovery
Weekday	13	\$4.35	\$56.13	1.7%
Saturday	9	\$6.40	\$55.89	0.8%
Sunday	6	\$9.23	\$56.05	0.5%
Total	11	\$4.97	\$56.08	1.4%

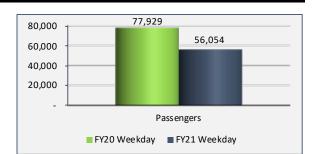
		Dassangars	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		Passengers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	77,929	6,481	\$436,266	\$ 34,237	\$402,029	12	\$12	\$67.31	7.8%
spue	FY20 Saturday	9,007	1,011	\$ 68,119	\$ 4,090	\$ 64,029	9	\$9	\$67.38	6.0%
Tre	FY20 Sunday	6,566	897	\$ 60,429	\$ 2,819	\$ 57,610	7	\$7	\$67.37	4.7%
ric]	FY20 Total	93,502	8,389	\$564,813	\$ 41,146	\$523,667	11	\$11	\$67.33	7.3%
5 L										

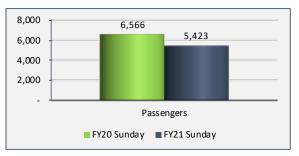
FY19 Weekday FY19 Saturday FY19 Sunday FY19 Total

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	Passengers				Revenue Ho	ours		Revenue Miles	
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	58,990	4,916	237	3,128	261	13	42,395	3,533	170
Saturday	11,094	925	45	605	50	2	8,162	680	33
Sunday	7,504	625	66	626	52	5	8,538	712	75
Total	77,588	6,466	214	4,359	363	12	59,095	4,925	163

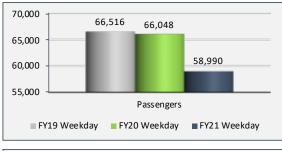
		Operating Costs			Р	assenger Rev	enue	Operating Subsidy		
021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$170,237	\$14,186	\$684	\$5 <i>,</i> 657	\$471	\$23	\$164,580	\$13,715	\$661
	Saturday	\$33,639	\$2,803	\$135	\$706	\$59	\$3	\$32,933	\$2,744	\$132
	Sunday	\$34,952	\$2,913	\$307	\$774	\$65	\$7	\$34,178	\$2,848	\$300
	Total	\$238,828	\$19,902	\$658	\$7,138	\$595	\$20	\$231,690	\$19,308	\$638

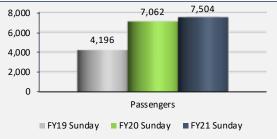
	Passengers	Subsidy per	Cost per	Farebox
	per	Passenger	Revenue	Recovery
Weekday	19	\$2.79	\$54.42	3.3%
Saturday	18	\$2.97	\$55.60	2.1%
Sunday	12	\$4.55	\$55.83	2.2%
Total	18	\$2.99	\$54.79	3.0%

		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		r assellgel s	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	66,048	5,268	\$371,508	\$9,606	\$361,902	13	\$13	\$70.52	2.6%
pu	FY20 Saturday	9,206	685	\$44,934	\$3,997	\$40,937	13	\$13	\$65.60	8.9%
Tre	FY20 Sunday	7,062	674	\$45,278	\$2,878	\$42,400	10	\$10	\$67.18	6.4%
oric	FY20 Total	82,316	6,627	\$461,720	\$16,481	\$445,239	12	\$12	\$69.67	3.6%
sto	EV(10) Mandaday	66.546	5 2 2 0	625 CC7	624 640	¢4.040	40	ć12	¢6,60	00.7%
辛	FY19 Weekday	66,516	5,328	\$35,667	\$31,619	\$4,048	12	\$12	\$6.69	88.7%
	FY19 Saturday	4,784	694	\$43,175	\$3,726	\$39,449	7	\$7	\$62.17	8.6%
	FY19 Sunday	4,196	680	\$43,214	\$3,344	\$39,871	6	\$6	\$63.57	7.7%
	FY19 Total	75,496	6,702	\$122,056	\$38,689	\$83,367	11	\$11	\$18.21	31.7%











			Passengers			Revenue Ho	ours	Revenue Miles			
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
	Weekday	2,623	219	11	951	79	4	15,329	1,277	62	
	Saturday Sunday										
	Total	2,623	219	7	951	79	3	15,329	1,277	42	
								Operating Subsidy			
		Or	perating Cost	ts	P	assenger Rev	enue	C	у		
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Υ 20	Weekday	\$55,960	\$4,663	\$225	\$1,606	\$134	\$6	\$54,354	\$4,529	\$218	
Ĩ.	Saturday										
	Sunday										
	Total	\$55,960	\$4,663	\$154	\$1,606	\$134	\$4	\$54,354	\$4,529	\$150	
		-	Subsidy per	Cost per	Farebox						
		per Revenue	Passenger	Revenue	Recovery	-					
	Weekday	3	\$20.72	\$58.84	2.9%						
	Saturday										
	Sunday										

		Dassangars	Revenue	Operating	Pas	ssenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		Passengers	Hours	Cost	Re	evenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	4,671	2,148	\$149,952	\$	2,528	\$147,424	2	\$2	\$69.81	1.7%
end	FY20 Saturday	894	349	\$ 24,840	\$	553	\$ 24,287	3	\$3	\$71.18	2.2%
Tre	FY20 Sunday	868	342	\$ 24,526	\$	367	\$ 24,159	3	\$3	\$71.71	1.5%
ric	FY20 Total	6,433	2,839	\$199,318	\$	3,448	\$195,870	2	\$2	\$70.21	1.7%
sto	FY19 Weekday	5.865	2.184	\$138,982	ć	1.872	\$137.110	3	\$3	\$63.62	1.3%
王	,	- /	, -	. ,	· ·	, -	1 = 7 =	-			
	FY19 Saturday	1,060	358	\$ 23,929	Ş	633	\$ 23,296	3	\$3	\$66.84	2.6%
	FY19 Sunday	1,517	351	\$ 23,462	\$	482	\$ 22,980	4	\$4	\$66.84	2.1%
	FY19 Total	8,442	2,893	\$186,373	\$	2,987	\$183,386	3	\$3	\$64.41	1.6%

2.9%

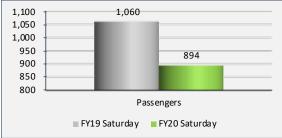


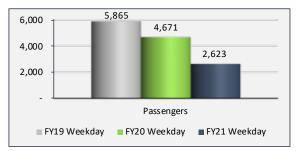
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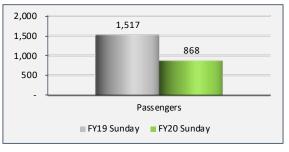
Total

\$20.72

\$58.84









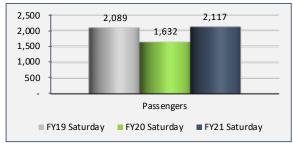
	Passengers			Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	10,585	882	43	2,446	204	10	44,323	3,694	178
Saturday	2,117	176	9	512	43	2	9,291	774	37
Sunday	1,856	155	16	504	42	4	8,933	744	78
Total	14,558	1,213	40	3,462	289	10	62,547	5,212	172

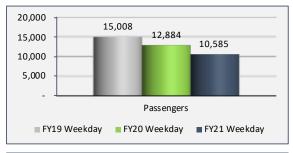
		Oj	perating Cost	ts	Р	assenger Rev	enue	Operating Subsidy		
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$143,336	\$11,945	\$576	\$1,688	\$141	\$7	\$141,648	\$11,804	\$569
-	Saturday	\$29,815	\$2,485	\$120	\$242	\$20	\$1	\$29,573	\$2,464	\$119
	Sunday	\$29,717	\$2,476	\$261	\$205	\$17	\$2	\$29,512	\$2,459	\$259
	Total	\$202,869	\$16,906	\$559	\$2,135	\$178	\$6	\$200,734	\$16,728	\$553

		Passengers	Subsidy per	Cost per	Farebox
		per Revenue	Passenger	Revenue	Recovery
We	ekday	4	\$13.38	\$58.60	1.2%
Sat	urday	4	\$13.97	\$58.23	0.8%
Su	nday	4	\$15.90	\$58.96	0.7%
Т	otal	4	\$13.79	\$58.60	1.1%

		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		r assengers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	12,884	1,990	\$132,489	\$ 5,797	\$126,692	6	\$6	\$66.58	4.4%
pua	FY20 Saturday	1,632	309	\$ 20,213	\$ 590	\$ 19,623	5	\$5	\$65.41	2.9%
Tre	FY20 Sunday	1,442	303	\$ 19,915	\$ 659	\$ 19,256	5	\$5	\$65.73	3.3%
oric	FY20 Total	15,958	2,602	\$172,617	\$ 7,046	\$165,571	6	\$6	\$66.34	4.1%
Histo	FY19 Weekday	15,008	2,127	\$139,372	\$ 9,182	\$130,191	7	\$7	\$65.52	6.6%
	FY19 Saturday	2,089	311	\$ 19,102	\$ 837	\$ 18,264	7	\$7	\$61.48	4.4%
	FY19 Sunday	1,513	305	\$ 18,743	\$ 700	\$ 18,044	5	\$5	\$61.48	3.7%
	FY19 Total	18,610	2,743	\$177,217	\$ 10,719	\$166,498	7	\$7	\$64.61	6.0%









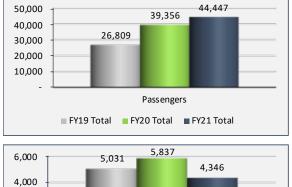


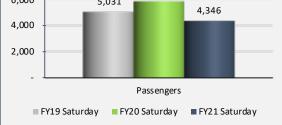
	Passengers				Revenue Hours			Revenue Miles			
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily		
Weekday	36,663	3,055	147	3,758	313	15	57,327	4,777	230		
Saturday	4,346	362	17	741	62	3	11,182	932	45		
Sunday	3,438	287	30	673	56	6	9,910	826	87		
Total	44,447	3,704	122	5,172	431	14	78,419	6,535	216		

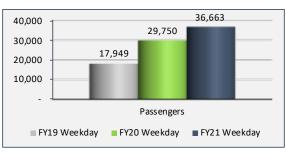
		Operating Costs			Р	assenger Rev	enue	Operating Subsidy		
021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$210,583	\$17,549	\$846	\$2,165	\$180	\$9	\$208,418	\$17,368	\$837
"	Saturday	\$41,501	\$3 <i>,</i> 458	\$167	\$329	\$27	\$1	\$41,172	\$3,431	\$165
	Sunday	\$37,345	\$3,112	\$328	\$337	\$28	\$3	\$37,008	\$3,084	\$325
	Total	\$289,429	\$24,119	\$797	\$2,831	\$236	\$8	\$286,598	\$23,883	\$790

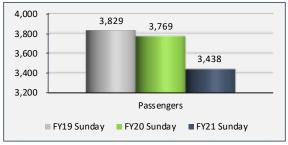
	Passengers	Subsidy per	Cost per	Farebox
	per Revenue	Passenger	Revenue	Recovery
Weekday	10	\$5.68	\$56.04	1.0%
Saturday	6	\$9.47	\$56.01	0.8%
Sunday	5	\$10.76	\$55.49	0.9%
Total	9	\$6.45	\$55.96	1.0%

		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		r asserigers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	29,750	4,053	\$275,232	\$ 14,578	\$260,654	7	\$7	\$67.91	5.3%
pu	FY20 Saturday	5,837	681	\$ 46,482	\$ 2,390	\$ 44,092	9	\$9	\$68.26	5.1%
Tre	FY20 Sunday	3,769	645	\$ 44,183	\$ 2,047	\$ 42,136	6	\$6	\$68.50	4.6%
ric	FY20 Total	39,356	5,379	\$365,897	\$ 19,015	\$346,882	7	\$7	\$68.02	5.2%
sto				4000 000				4-	404.04	
÷≓	FY19 Weekday	17,949	3,269	\$209,253	\$ 9,512	\$199,742	5	\$5	\$64.01	4.5%
-	FY19 Saturday	5,031	565	\$ 36,445	\$ 1,467	\$ 34,978	9	\$9	\$64.48	4.0%
	FY19 Sunday	3,829	554	\$ 35,744	\$ 1,158	\$ 34,586	7	\$7	\$64.48	3.2%
	FY19 Total	26,809	4,389	\$281,443	\$ 12,137	\$269,306	6	\$6	\$64.13	4.3%









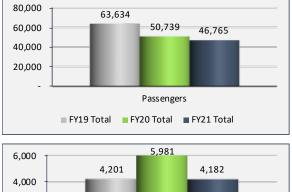


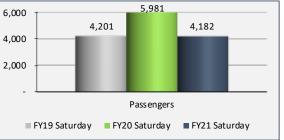
	Passengers				Revenue Hours			Revenue Miles			
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily		
Weekday	36,850	3,071	148	2,326	194	9	34,597	2,883	139		
Saturday	4,182	349	17	463	39	2	6,946	579	28		
Sunday	5,733	478	50	385	32	3	5,662	472	50		
Total	46,765	3,897	129	3,174	265	9	47,205	3,934	130		

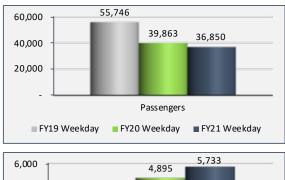
		Operating Costs			P	assenger Rev	enue	Operating Subsidy		
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$130,641	\$10,887	\$525	\$2,863	\$239	\$11	\$127,778	\$10,648	\$513
-	Saturday	\$25,813	\$2,151	\$104	\$339	\$28	\$1	\$25,474	\$2,123	\$102
	Sunday	\$21,874	\$1,823	\$192	\$196	\$16	\$2	\$21,677	\$1,806	\$190
	Total	\$178,327	\$14,861	\$491	\$3,398	\$283	\$9	\$174,929	\$14,577	\$482

	Passengers	Subsidy per	Cost per	Farebox
	per Revenue	Passenger	Revenue	Recovery
Weekday	16	\$3.47	\$56.17	2.2%
Saturday	9	\$6.09	\$55.75	1.3%
Sunday	15	\$3.78	\$56.81	0.9%
Total	15	\$3.74	\$56.18	1.9%

		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		r assengers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	39,863	3,293	\$218,914	\$ 13,632	\$205,282	12	\$12	\$66.48	6.2%
pu	FY20 Saturday	5,981	558	\$ 37,108	\$ 2,390	\$ 34,718	11	\$11	\$66.50	6.4%
Tre	FY20 Sunday	4,895	517	\$ 34,555	\$ 1,070	\$ 33,485	9	\$9	\$66.84	3.1%
oric	FY20 Total	50,739	4,368	\$ 290,577	\$ 17,092	\$ 273,485	12	\$12	\$66.52	5.9%
Histo	FY19 Weekday	55,746	3,797	\$ 239,236	\$ 24,741	\$214,495	15	\$15	\$63.00	10.3%
	FY19 Saturday	4,201	665	\$ 41,784	\$ 3,134	\$ 38,650	6	\$6	\$62.83	7.5%
	FY19 Sunday	3,687	652	\$ 40,981	\$ 2,538	\$ 38,442	6	\$6	\$62.83	6.2%
	FY19 Total	63,634	5,115	\$ 322,001	\$ 30,413	\$ 291,588	12	\$12	\$62.96	9.4%











	Passengers				Revenue Ho	urs	Revenue Miles			
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
	Weekday	14,079	1,173	57	1,697	141	7	27,039	2,253	109
	Saturday Sunday									
	Total	14,079	1,173	39	1,697	141	5	27,039	2,253	74
		0	perating Cost	s	Pa	assenger Rev	enue	C	perating Subsid	у
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
-7 2	Weekday	\$96,844	\$8,070	\$389	\$1,200	\$100	\$5	\$95,644	\$7,970	\$384
	Saturday									
	Sunday									
	Total	\$96,844	\$8,070	\$267	\$1,200	\$100	\$3	\$95,644	\$7,970	\$263
						l.				
		Passengers	Subsidy per	Cost per	Farebox					
		per Revenue	Passenger	Revenue	Recovery					
	Weekday	8	\$6.79	\$57.07	1.2%					
	Saturday									
	Sunday									
	Total	8	\$6.79	\$57.07	1.2%					

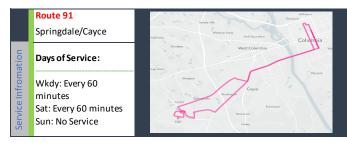
		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		r assengers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	23,012	3,716	\$249,270	\$ 11,830	\$237,440	6	\$6	\$67.08	4.7%
pu	FY20 Saturday	1,828	408	\$ 27,605	\$ 1,162	\$ 26,443	4	\$4	\$67.66	4.2%
Tre	FY20 Sunday	4,895	400	\$ 34,555	\$ 1,070	\$ 33,485	12	\$12	\$86.39	3.1%
oric	FY20 Total	29,735	4,524	\$311,430	\$ 14,062	\$ 297,368	7	\$7	\$68.84	4.5%
Histo	FY19 Weekday	34,571	4,006	\$ 255,945	\$ 18,580	\$237,365	9	\$9	\$63.90	7.3%
-	FY19 Saturday	1,081	945	\$ 59,735	\$ 871	\$ 58,864	1	\$1	\$63.21	1.5%
	FY19 Sunday	837	408	\$ 25,930	\$ 545	\$ 25,386	2	\$2	\$63.55	2.1%
	FY19 Total	36,489	5,359	\$ 341,611	\$ 19,996	\$ 321,615	7	\$7	\$63.75	5.9%









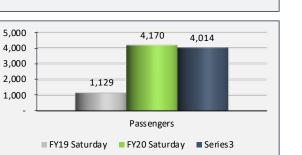


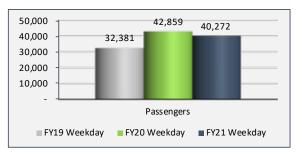
			Passengers			Revenue Ho	urs	Revenue Miles			
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
	Weekday	40,272	3,356	162	3,288	274	13	47,007	3,917	189	
	Saturday	4,014	335	16	560	47	2	7,484	624	30	
	Sunday										
	Total	44,286	3,691	122	3,848	321	11	54,491	4,541	150	
		0	perating Cost	s	Pa	assenger Revo	enue	0	perating Subsid	У	
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
FY 2	Weekday	\$180,743	\$15,062	\$726	\$2,336	\$195	\$9	\$178,407	\$14,867	\$716	
<u> </u>	Saturday	\$30,290	\$2,524	\$122	\$203	\$17	\$1	\$30,087	\$2,507	\$121	
	Sunday										
	Total	\$211,033	\$17,586	\$581	\$2,539	\$212	\$7	\$208,494	\$17,375	\$574	
		Passengers	Subsidy per	Cost per	Farebox						
		per Revenue	Passenger	Revenue	Recovery						
	Wookday	12	¢1 12	¢ 5 4 0 7	1 20/						

	per Revenue	Passenger	Revenue	Recovery
Weekday	12	\$4.43	\$54.97	1.3%
Saturday	7	\$7.50	\$54.09	0.7%
Sunday				
Total	12	\$4.71	\$54.84	1.2%
-				

		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		1 dosengers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	42,859	3,867	\$258,184	\$ 12,263	\$245,921	11	\$11	\$66.77	4.7%
pu	FY20 Saturday	4,170	458	\$ 31,124	\$ 2,112	\$ 29,012	9	\$9	\$67.96	6.8%
Tre	FY20 Sunday									
oric	FY20 Total	47,029	4,325	\$ 289,308	\$ 14,375	\$ 274,933	11	\$11	\$66.89	5.0%
listo	FY19 Weekday	32,381	4,225	\$ 263,909	\$-	\$ 263,909	8	\$8	\$62.46	0.0%
-	FY19 Saturday	1,129	232	\$ 14,818	\$-	\$ 14,818	5	\$5	\$63.75	0.0%
	FY19 Sunday									
	FY19 Total	33,510	4,458	\$ 278,727	\$-	\$ 278,727	8	\$8	\$62.53	0.0%







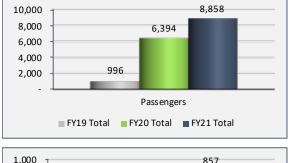


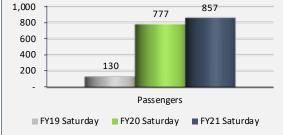
		Passengers				Revenue Ho	ours	Revenue Miles			
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
W	eekday	6,691	558	27	810	68	3	11,724	977	47	
Sa	turday	857	71	3	136	11	1	1,961	163	8	
Su	unday	1,310	109	11	172	14	2	2,518	210	22	
1	Total	8,858	738	24	1,118	93	3	16,203	1,350	45	

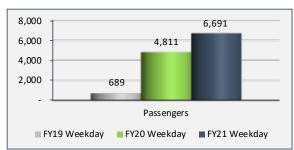
		Operating Costs			P	assenger Rev	enue	Operating Subsidy		
021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$54,018	\$4,501	\$217	\$553	\$46	\$2	\$53,465	\$4,455	\$215
<u> </u>	Saturday	\$9,307	\$776	\$37	\$70	\$6	\$0	\$9,237	\$770	\$37
	Sunday	\$11,062	\$922	\$97	\$110	\$9	\$1	\$10,952	\$913	\$96
	Total	\$74,387	\$6,199	\$205	\$733	\$61	\$2	\$73,654	\$6,138	\$203

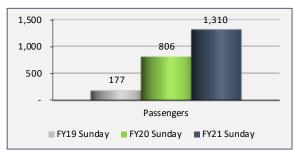
	Passengers	Subsidy per	Cost per	Farebox
	per	Passenger	Revenue	Recovery
Weekday	8	\$7.99	\$66.69	1.0%
Saturday	6	\$10.78	\$68.43	0.8%
Sunday	8	\$8.36	\$64.31	1.0%
Total	8	\$8.32	\$66.54	1.0%

		Dassongers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		Passengers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	4,811	771	\$62,398	\$ 3,464	\$ 58,934	6	\$6	\$80.93	5.6%
end	FY20 Saturday	777	157	\$12,738	\$ 650	\$ 12,088	5	\$5	\$81.13	5.1%
Tre	FY20 Sunday	806	154	\$12,568	\$ 991	\$ 11,577	5	\$5	\$81.61	7.9%
oric	FY20 Total	6,394	1,082	\$ 87,704	\$ 5,105	\$ 82,599	6	\$6	\$81.06	5.8%
Histor	FY19 Weekday	689	325	\$ 24,764	\$ 291	\$ 24,473	2	\$2	\$76.10	1.2%
	FY19 Saturday	130	68	\$ 5,140	\$ 75	\$ 5,065	2	\$2	\$76.10	1.5%
	FY19 Sunday	177	68	\$ 5,140	\$ 122	\$ 5,018	3	\$3	\$76.10	2.4%
	FY19 Total	996	461	\$ 35,044	\$ 488	\$ 34,556	2	\$2	\$76.10	1.4%





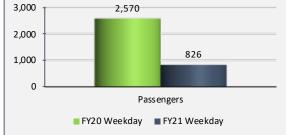






		Passengers			Revenue Hours			Revenue Miles			
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
	Weekday	826	69	3	604	50	2	11,565	964	46	
	Saturday Sunday										
	Total	826	69	2	604	50	2	11,565	964	32	
		0	perating Cost	ts	Pa	assenger Rev	/enue	0	perating Subsid	v	
121		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
FY 2021	Weekday	\$36,477	\$3,040	\$146	\$614	\$51	\$2	\$35,862	\$2,989	\$144	
ίL.	Saturday Sunday										
	Total	\$36,477	\$3,040	\$100	\$614	\$51	\$2	\$35,862	\$2,989	\$99	
		Passengers per	Subsidy per Passenger	Cost per Revenue	Farebox Recovery						
	Weekday	1	\$43.42		1.7%						
	Saturday										
	Sunday										
	Total	1	\$43.42	\$60.39	1.7%						
		Passengers	Revenue Hours	Operating Cost	Passenger Revenue	Operating Subsidy	Passengers per Revenue Hour	Subsidy per Passenger	Cost per Revenue Hour	Farebox Recovery	
S	FY20 Weekday	2,570	1,354	\$99,560	\$1,230	\$98,330	2	\$2	\$73.53	1.2%	
Historic Trends	FY20 Saturday FY20 Sunday										
oric.	FY20 Total	2,570	1,354	99,560	1,230	\$98,330	2	\$2	\$73.53	1.2%	
Histo	FY19 Weekday FY19 Saturday FY19 Sunday FY19 Total										
3,00	2,5	70		,		3,000		2,570			







			Passengers			Revenue Ho	ours	Revenue Miles			
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
	Weekday	20,400	1,700	82	2,727	227	11	43,732	3,644	176	
	Saturday	2,493	208	10	414	35	2	6,553	546	26	
	Sunday										
	Total	22,893	1,908	63	3,141	262	9	50,285	4,190	139	
		0	perating Cost	S	Pa	assenger Rev	/enue	0	perating Subsid	у	
FY 2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Y 20	Weekday	\$158,711	\$13,226	\$637	\$6,415	\$535	\$26	\$152,296	\$12,691	\$612	
Ĺ.	Saturday	\$24,749	\$2,062	\$99	\$827	\$69	\$3	\$23,921	\$1,993	\$96	
	Sunday										
	Total	\$183,460	\$15,288	\$505	\$7,242	\$604	\$20	\$176,217	\$14,685	\$485	
		Passengers	Subsidy per	Cost per	Farebox						
		per Revenue	Passenger	Revenue	Recovery						
	Weekday	7	\$7.47	\$58.20	4.0%						
	Saturday	6	\$9.60	\$59.78	3.3%						
	Sunday										
	Total	7	\$7.70	\$58.41	3.9%						
		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox	
			Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery	
S	FY20 Weekday	12,757	2,934	\$ 185,683	\$ 6,895	\$178,788	4	\$4	\$63.29	3.7%	
Trends	FY20 Saturday	1,194	527	\$ 37,062	\$ 860	\$ 36,202	2	\$2	\$70.33	2.3%	
Ĕ	FY20 Sunday						,				

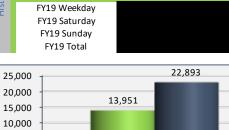
3,461 \$222,744 \$ 7,755 \$214,989

FY19 Sunday

FY20 Total

Historic Tre

5,000





13,951

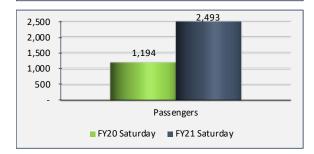


\$4

\$64.36

3.5%

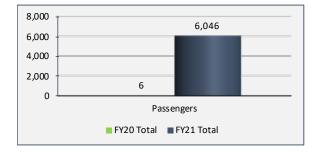
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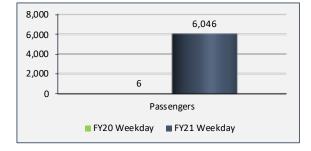




			Passengers			Revenue H	ours	Revenue Miles			
		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
	Weekday	6,046	504	24	762	64	3	13,654	1,138	55	
	Saturday Sunday										
	Total	6,046	504	17	762	64	2	13,654	1,138	38	
		0	perating Cost	:S	P	assenger Re	venue	0	perating Subsid	/	
FY2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
: 72	Weekday	\$44,142	\$3,678	\$177	\$3,565	\$297	\$14	\$40,576	\$3,381	\$163	
-	Saturday										
	Sunday		_				_	,			
	Total	\$44,142	\$3,678	\$122	\$3,565	\$297	\$10	\$40,576	\$3,381	\$112	
				ā i		I					
		Passengers		Cost per	Farebox						
		per	Passenger	Revenue	Recovery						
	Weekday	8	\$6.71	\$57.93	8.1%						
	Saturday Sunday										
	Total	8	\$6.71	\$57.93	8.1%						
	Total	Ū	Ş0.71	<i>,,,,,</i> ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	0.170	I					
			Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox	
		Passengers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery	
	FY20 Weekday	6	117	\$7,423	\$17	\$7,406	0	\$0	\$63.45	0.2%	
Historic Trends	FY20 Saturday										
L =	FY20 Sunday										
orid	FY20 Total	6	117	7,423	17	\$7,406	0	\$0	\$63.45	0.2%	
list	FY19 Weekday										
-											

FY19 Saturday FY19 Sunday FY19 Total







	Passengers				Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	168,094	14,008	675	7,221	602	29	71,300	5,942	286	
Saturday	23,952	1,996	96	1,167	97	5	11,903	992	48	
Sunday	20,543	1,712	180	1,134	95	10	11,399	950	100	
Total	212,589	17,716	586	9,522	794	26	94,602	7,884	261	

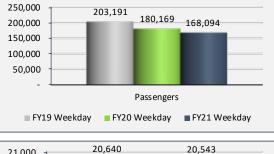
		0	Operating Costs			assenger Rev	enue	Operating Subsidy		
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$403,536	\$33,628	\$1,621	\$13,465	\$1,122	\$54	\$390,071	\$32,506	\$1,567
Ĺ.	Saturday	\$65,433	\$5,453	\$263	\$1,817	\$151	\$7	\$63,616	\$5,301	\$255
	Sunday	\$63 <i>,</i> 455	\$5 <i>,</i> 288	\$557	\$1,521	\$127	\$13	\$61,934	\$5,161	\$543
	Total	\$532,424	\$44,369	\$1,467	\$16,803	\$1,400	\$46	\$515,621	\$42,968	\$1,420

	Passengers	Subsidy per	Cost per	Farebox
	per Revenue	Passenger	Revenue	Recovery
Weekday	23	\$2.32	\$55.88	3.3%
Saturday	21	\$2.66	\$56.07	2.8%
Sunday	18	\$3.01	\$55.96	2.4%
Total	22	\$2.43	\$55.92	3.2%

		Descongers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		Passengers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	180,169	9,574	\$651,391	\$ 74,736	\$ 576,656	19	\$19	\$68.04	11.5%
pu	FY20 Saturday	25,333	1,299	\$ 87,315	\$ 11,220	\$ 76,095	20	\$20	\$67.22	12.9%
Tre	FY20 Sunday	18,180	1,163	\$ 79,100	\$ 8,007	\$ 71,093	16	\$16	\$68.01	10.1%
ric	FY20 Total	223,682	12,036	\$817,807	\$ 93,963	\$ 723,844	19	\$19	\$67.95	11.5%
sto	FY19 Weekday	203.191	0.575	\$ 544.371	¢ 05 220	¢ 440 041	24	\$24	\$63.49	17 50/
王	FY19 Weekday	203,191	8,575	\$ 544,371	\$ 95,330	\$449,041	24	ŞZ4	\$63.49	17.5%
	FY19 Saturday	26,241	913	\$ 57,720	\$ 12,270	\$ 45,450	29	\$29	\$63.19	21.3%
	FY19 Sunday	20,640	1,392	\$ 87,854	\$ 10,484	\$ 77,369	15	\$15	\$63.14	11.9%
	FY19 Total	250,072	10,880	\$ 689,944	\$ 118,084	\$ 571,860	23	\$23	\$63.42	17.1%









The 301 Farrow

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Days of Service:

Sun: Every 60 minutes

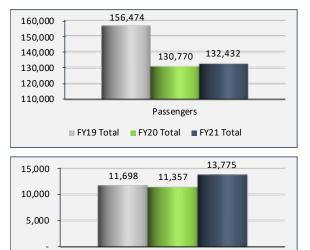


	Passengers			Revenue Hours			Revenue Miles			
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	109,185	9,099	438	6,663	555	27	90,016	7,501	362	
Saturday	13,775	1,148	55	707	59	3	9,815	818	39	
Sunday	9,472	789	83	669	56	6	9,014	751	79	
Total	132,432	11,036	365	8,039	670	22	108,845	9,070	300	

		Operating Costs			Pa	assenger Rev	enue	Operating Subsidy		
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$372,389	\$31,032	\$1,496	\$12,900	\$1,075	\$52	\$359,489	\$29,957	\$1,444
-	Saturday	\$39,231	\$3,269	\$158	\$1,553	\$129	\$6	\$37,678	\$3,140	\$151
	Sunday	\$37,059	\$3,088	\$325	\$1,113	\$93	\$10	\$35,946	\$2,996	\$315
	Total	\$448,679	\$37,390	\$1,236	\$15,565	\$1,297	\$43	\$433,113	\$36,093	\$1,193

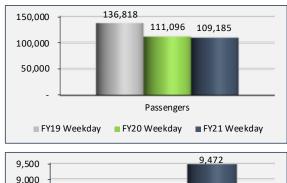
	Passengers	Subsidy per	Cost per	Farebox
	per Revenue	Passenger	Revenue	Recovery
Weekday	16	\$3.29	\$55.89	3.5%
Saturday	19	\$2.74	\$55.49	4.0%
Sunday	14	\$3.79	\$55.39	3.0%
Total	16	\$3.27	\$55.81	3.5%

		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		1 dissenigers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	111,096	7,358	\$ 489,443	\$ 44,029	\$445,413	15	\$15	\$66.52	9.0%
pua	FY20 Saturday	11,357	685	\$ 45,839	\$ 5,245	\$ 40,594	17	\$17	\$66.92	11.4%
Tre	FY20 Sunday	8,317	579	\$ 39,293	\$ 3,272	\$ 36,022	14	\$14	\$67.86	8.3%
oric	FY20 Total	130,770	8,622	\$ 574,575	\$ 52,546	\$ 522,029	15	\$15	\$66.64	9.1%
Histo	FY19 Weekday	136,818	8,157	\$513,477	\$ 65,561	\$447,916	17	\$17	\$62.95	12.8%
-	FY19 Saturday	11,698	737	\$ 46,308	\$ 6,569	\$ 39,739	16	\$16	\$62.87	14.2%
	FY19 Sunday	7,958	642	\$ 40,738	\$ 5,053	\$ 35,686	12	\$12	\$63.42	12.4%
	FY19 Total	156,474	9,536	\$ 600,524	\$ 77,183	\$ 523,341	16	\$16	\$62.97	12.9%



Passengers

FY19 Saturday FY20 Saturday FY21 Saturday





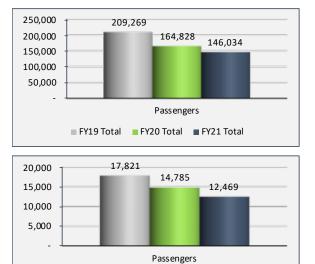


	Passengers			Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	121,699	10,142	489	6,909	576	28	70,144	5,845	282
Saturday	12,469	1,039	50	782	65	3	8,072	673	32
Sunday	11,866	989	104	720	60	6	7,333	611	64
Total	146,034	12,170	402	8,411	701	23	85,549	7,129	236

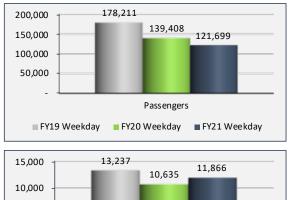
		0	Operating Costs			assenger Rev	enue	Operating Subsidy		
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$388,497	\$32,375	\$1,560	\$9,411	\$784	\$38	\$379,086	\$31,591	\$1,522
-	Saturday	\$43,974	\$3,665	\$177	\$1,020	\$85	\$4	\$42,954	\$3,579	\$173
	Sunday	\$40,749	\$3,396	\$357	\$793	\$66	\$7	\$39,956	\$3,330	\$350
	Total	\$473,219	\$39,435	\$1,304	\$11,224	\$935	\$31	\$461,996	\$38,500	\$1,273

	Passengers	Subsidy per	Cost per	Farebox
	per Revenue	Passenger	Revenue	Recovery
Weekday	18	\$3.11	\$56.23	2.4%
Saturday	16	\$3.44	\$56.23	2.3%
Sunday	16	\$3.37	\$56.60	1.9%
Total	17	\$3.16	\$56.26	2.4%

		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		r assengers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	139,408	7,860	\$532,864	\$ 36,076	\$496,789	18	\$18	\$67.79	6.8%
pu	FY20 Saturday	14,785	748	\$ 50,918	\$ 4,558	\$ 46,360	20	\$20	\$68.07	9.0%
Tre	FY20 Sunday	10,635	673	\$ 46,316	\$ 3,145	\$ 43,171	16	\$16	\$68.82	6.8%
oric	FY20 Total	164,828	9,281	\$ 630,099	\$ 43,779	\$ 586,320	18	\$18	\$67.89	6.9%
sto	FY19 Weekday	178,211	9 461	\$ 533.934	\$ 46.275	\$ 487.660	21	\$21	\$63.11	8.7%
王	,		-, -						1	
	FY19 Saturday	17,821	765	\$ 48,642	\$ 5,816	\$ 42,826	23	\$23	\$63.57	12.0%
	FY19 Sunday	13,237	749	\$ 47,639	\$ 4,354	\$ 43,285	18	\$18	\$63.58	9.1%
	FY19 Total	209,269	9,975	\$ 630,215	\$ 56,444	\$ 573,771	21	\$21	\$63.18	9.0%



FY19 Saturday FY20 Saturday FY21 Saturday







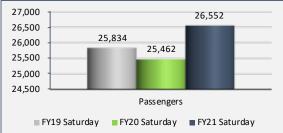
	Passengers				Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	179,461	14,955	721	7,788	649	31	105,103	8,759	422	
Saturday	26,552	2,213	107	1,213	101	5	16,328	1,361	66	
Sunday	18,958	1,580	166	1,229	102	11	16,139	1,345	142	
Total	224,971	18,748	620	10,230	853	28	137,570	11,464	379	

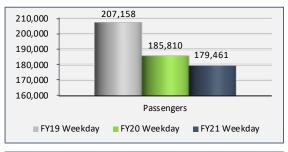
		Operating Costs			Passenger Revenue			Operating Subsidy		
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$442,404	\$36,867	\$1,777	\$21,508	\$1,792	\$86	\$420,896	\$35,075	\$1,690
	Saturday	\$69,533	\$5,794	\$279	\$2,635	\$220	\$11	\$66,898	\$5,575	\$269
	Sunday	\$69,913	\$5,826	\$613	\$2,018	\$168	\$18	\$67,894	\$5,658	\$596
	Total	\$581,850	\$48,488	\$1,603	\$26,161	\$2,180	\$72	\$555,689	\$46,307	\$1,531

	Passengers	Subsidy per	Cost per	Farebox
	per Revenue	Passenger	Revenue	Recovery
Weekday	23	\$2.35	\$56.81	4.9%
Saturday	22	\$2.52	\$57.32	3.8%
Sunday	15	\$3.58	\$56.89	2.9%
Total	22	\$2.47	\$56.88	4.5%

		Desserves	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		Passengers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	185,810	10,655	\$ 722,217	\$ 71,625	\$650,592	17	\$17	\$67.78	9.9%
pua	FY20 Saturday	25,462	1,640	\$ 111,900	\$ 11,795	\$ 100,105	16	\$16	\$68.23	10.5%
Tre	FY20 Sunday	16,867	1,628	\$ 111,174	\$ 6,565	\$ 104,609	10	\$10	\$68.29	5.9%
oric	FY20 Total	228,139	13,923	\$ 945,291	\$ 89,985	\$855,306	16	\$16	\$67.89	9.5%
sto	546344	207.450	0.000	A 570 606	A 00 50 4	A 470 040	2.2	<u> </u>	464.40	4.6.201
÷	FY19 Weekday	207,158	8,899	\$ 570 <i>,</i> 606	\$ 92,594	\$478,012	23	\$23	\$64.12	16.2%
	FY19 Saturday	25,834	1,219	\$ 78,214	\$ 13,093	\$ 65,120	21	\$21	\$64.17	16.7%
	FY19 Sunday	16,925	1,080	\$ 69,313	\$ 8,696	\$ 60,617	16	\$16	\$64.15	12.5%
	FY19 Total	249,917	11,198	\$ 718,132	\$ 114,383	\$ 603,749	22	\$22	\$64.13	15.9%











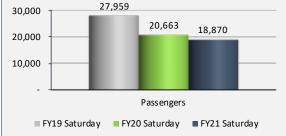
	Passengers			Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
Weekday	120,375	10,031	483	8,714	726	35	123,111	10,259	494
Saturday	18,870	1,573	76	861	72	3	12,110	1,009	49
Sunday	16,286	1,357	143	822	69	7	11,642	970	102
Total	155,531	12,961	428	10,397	866	29	146,863	12,239	405

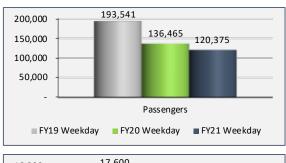
		Operating Costs			Passenger Revenue			Operating Subsidy		
021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$497,996	\$41,500	\$2,000	\$7,614	\$634	\$31	\$490,382	\$40,865	\$1,969
	Saturday	\$49,199	\$4,100	\$198	\$977	\$81	\$4	\$48,223	\$4,019	\$194
	Sunday	\$46,732	\$3,894	\$410	\$975	\$81	\$9	\$45,757	\$3,813	\$401
	Total	\$593,927	\$49,494	\$1,636	\$9,566	\$797	\$26	\$584,361	\$48,697	\$1,610

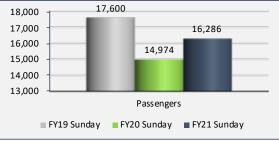
	Passengers	Subsidy per	Cost per	Farebox
	per Revenue	Passenger	Revenue	Recovery
Weekday	14	\$4.07	\$57.15	1.5%
Saturday	22	\$2.56	\$57.14	2.0%
Sunday	20	\$2.81	\$56.85	2.1%
Total	15	\$3.76	\$57.12	1.6%

		Passengers	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		r assengers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	136,465	8,176	\$ 545,955	\$ 39,266	\$ 506,689	17	\$17	\$66.78	7.2%
pu	FY20 Saturday	20,663	792	\$ 53,797	\$ 6,513	\$ 47,284	26	\$26	\$67.93	12.1%
Tre	FY20 Sunday	14,974	771	\$ 51,855	\$ 4,952	\$ 46,904	19	\$19	\$67.26	9.5%
oric	FY20 Total	172,102	9,739	\$651,608	\$ 50,731	\$ 600,877	18	\$18	\$66.91	7.8%
listo	FY19 Weekday	193,541	8,359	\$ 523,003	\$ 57,946	\$465,057	23	\$23	\$62.57	11.1%
-	FY19 Saturday	27,959	1,234	\$ 78,405	\$ 8,851	\$ 69,554	23	\$23	\$63.53	11.3%
	FY19 Sunday	17,600	790	\$ 50,144	\$ 5 <i>,</i> 888	\$ 44,256	22	\$22	\$63.45	11.7%
	FY19 Total	239,100	10,384	\$651,553	\$ 72,685	\$ 578,868	23	\$23	\$62.75	11.2%











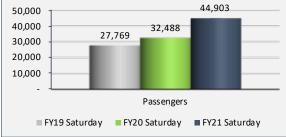
	Passengers				Revenue Hours			Revenue Miles		
	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	
Weekday	284,155	23,680	1,141	23,062	1,922	93	291,940	24,328	1172	
Saturday	44,903	3,742	180	3,563	297	14	36,613	3,051	147	
Sunday	31,119	2,593	273	2,844	237	25	33,205	2,767	291	
Total	360,177	30,015	992	29,469	2,456	81	361,758	30,147	997	

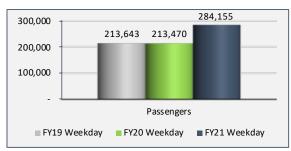
		0	perating Cost	s	Passenger Revenue			Operating Subsidy		
2021		Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily	Annual	Avg Monthly	Avg Daily
FY 2	Weekday	\$1,309,130	\$109,094	\$5,258	\$76,820	\$6,402	\$309	\$1,232,309	\$102,692	\$4,949
	Saturday	\$159,464	\$13,289	\$640	\$8,833	\$736	\$35	\$150,630	\$12,553	\$605
	Sunday	\$154,451	\$12,871	\$1,355	\$7,298	\$608	\$64	\$147,153	\$12,263	\$1,291
	Total	\$1,623,045	\$135,254	\$4,471	\$92,952	\$7,746	\$256	\$1,530,093	\$127,508	\$4,215

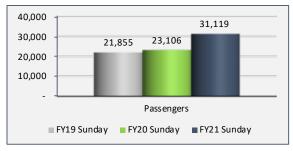
	Passengers	Subsidy per	Cost per	Farebox
	per Revenue	Passenger	Revenue	Recovery
Weekday	12	\$4.34	\$56.77	5.9%
Saturday	13	\$3.35	\$44.76	5.5%
Sunday	11	\$4.73	\$54.31	4.7%
Total	12	\$4.25	\$55.08	5.7%

		Dassangars	Revenue	Operating	Passenger	Operating	Passengers per	Subsidy per	Cost per	Farebox
		Passengers	Hours	Cost	Revenue	Subsidy	Revenue Hour	Passenger	Revenue Hour	Recovery
S	FY20 Weekday	213,470	13,255	889,768	102,109	\$787,659	16	\$16	\$67.13	11.5%
pu	FY20 Saturday	32,488	1,606	75,669	15,285	\$60 <i>,</i> 384	20	\$20	\$47.12	20.2%
Tre	FY20 Sunday	23,106	1,575	105,623	12,662	\$92,961	15	\$15	\$67.06	12.0%
oric	FY20 Total	269,064	16,436	1,071,059	130,056	\$941,003	16	\$16	\$65.17	12.1%
Histo	FY19 Weekday	213,643	13,457	854,581	119,792	\$734,790	16	\$16	\$63.50	14.0%
	FY19 Saturday	27,769	1,204	24,585	17,322	\$7,262	23	\$23	\$20.42	70.5%
	FY19 Sunday	21,855	1,039	65,409	13,263	\$52,146	21	\$21	\$62.95	20.3%
	FY19 Total	263,267	15,700	944,574	150,377	\$794,198	17	\$17	\$60.16	15.9%









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Reimagine The COMET

Appendix

Reimagine The COMET

JARRETT WALKER + ASSOCIATES

Let's think about transit

Memo

To: Central Midlands Transit Authority Board of Directors
From: Scudder Wagg, Jarrett Walker + Associates
Date: March 18, 2021
Subject: Summary of Concepts and Ridership-Coverage Policy Decision

As part of Short Range Transit Plan, The COMET is considering a full redesign of the bus system. An analysis of the existing network, demographics, and land use in the region was conducted to assess the markets and needs for transit within the Central Midlands Region. This analysis was summarized in the <u>Choices and Concepts Report</u>.

A key question in this process is how The COMET should balance the competing goals of **Ridership** and **Coverage**.

- A high **ridership** network allocates frequent service to areas with favorable urban development patterns, forming a connected network and leads to many people having quick and easy access to most of the region, so that the high ridership network can also be described as the highly useful network.
- If The COMET were pursuing only **coverage**, meaning getting a little bit of service to everyone, it would spread out transit service so that every neighborhood and town had some service. All routes would then be infrequent, even on the main roads, and therefore most service would be less useful for getting places in a reasonable amount of time. A transit agency can pursue ridership and provide coverage within the same budget, but not with the same dollar. The more it does of one, the less it does of the other.

To help everyone better understand how this trade-off would affect The COMET service, our team, in collaboration with The COMET and local jurisdictions staff, developed two "Network Concepts" that show everyone how a higher ridership or a higher coverage network might look in the Central Midlands and what outcomes each might achieve. These concepts are just that, concepts, meant to facilitate conversation and understanding of how different choices would result in different transit network designs and each are compared to the Existing Network, which puts about 45% of resources toward ridership goals, and 45% toward coverage goals, and 10% in duplication.

The two network concepts are:

- Coverage Concept: This concept shifts more resources toward coverage of places and streets, putting 50% of resources toward ridership goals, and 50% toward coverage goals.
- Ridership Concept: This concept shifts more resources toward ridership goals, putting 80% of resources toward ridership goals, and 20% toward coverage goals.

Maps of the two concepts are available on the Reimainge The COMET webpage: <u>https://reimaginethecomet.org/</u>.

Measures of Success

In comparing the two networks, it is critical to keep in mind how they differ in outcomes on the two primary measures of success:

- Proximity to service: how many people or jobs are near service, no matter how frequent. This measure aligns with higher coverage goals.
- Usefulness of service: how much access to opportunity the network provides. This measure aligns with higher ridership goals.

PROXIMITY TO SERVICE

The number of people and jobs within a certain distance from transit is the simplest measure of transit outcomes. Many people have varying levels of willingness to walk to transit, but most research shows that most people are willing to walk up to 1/4 mile to reach a transit stop.

The bar charts on the following page show how many residents and jobs in Richland County would be "close enough" to frequent (i.e. 15-minute) service, 30-minute, or 60-minute transit service for the Existing Network and the Coverage and Ridership Concepts. These charts assume that someone is near transit service if they are within ¼ mile of a bus stop as the crow flies. Walking ¼ mile over flat ground takes the average person about 5 minutes.

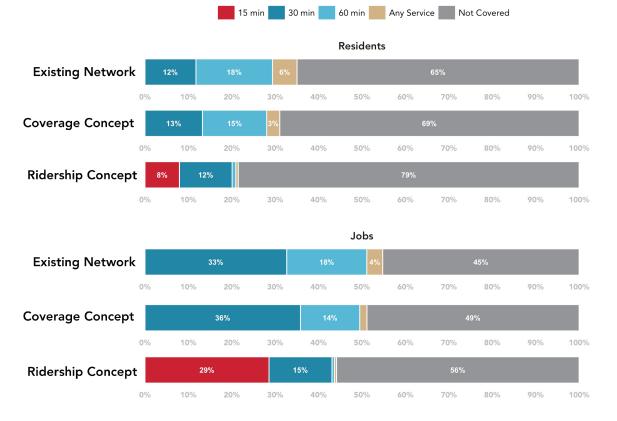
Today, 35% of residents are near transit service and in the Coverage Concept that would decline slightly to 31%, but more of those residents would be near 30-minute service. In the Ridership Concept, the percent of residents near service declines to 21%, but of those, 8% would be near frequent transit. So the trade-off for the Ridership Concept is that while fewer people are near service, those that are near service have relatively high frequency service.

For jobs, in today's network, 55% of jobs are near some service, with 33% near 30-minute service. In the Coverage Concept this declines slightly to 51% of jobs, but more of those jobs (36%) would be near 30 minutes service. In the Ridership Concept fewer jobs are near any service, with only 44% near some service, but many jobs are served by high frequency service, with 29% of jobs near a bus route coming every 15 minutes.

Figure 61: Proximity to Transit for Residents and Jobs in Richland County in the Existing Network and Both Concepts

Proximity to Transit at Midday

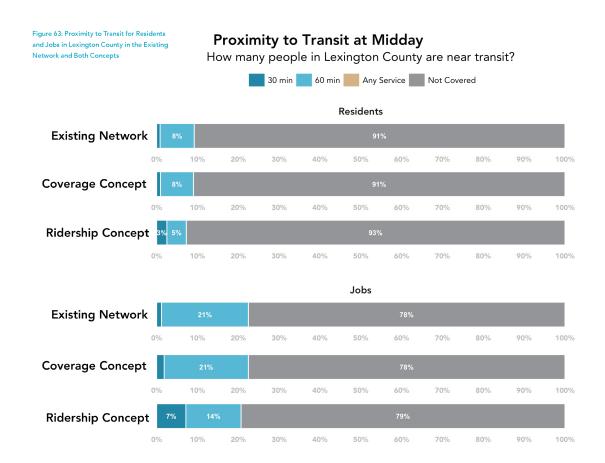
How many people in Richland County are near transit?



The bar charts on the following page show the same proximity analysis for Lexington County. Today very few people in Lexington County are near transit service at all mostly because there is very little transit service in the County. The County and municipalities within it provide very little funding for service and such limited resources can reach only a few people. Since there is so little service to adjust, the Ridership and Coverage Concepts are only marginally different in Lexington County.

The Coverage Concept does not substantially change how many residents or job are near transit, leaving only 9% of residents and 22% of jobs with service and mostly hourly service.

In the Ridership Concept, the percent of residents near service declines slightly to 7% and the percent of jobs near service declines slightly to 21% since Routes 83L, 91, 96L are simplified. Yet the percent of people near 30-minute service increases from 1% to 3% and the percent of jobs near 30-minute service increases from 1% to 7% with the Ridership Concept.



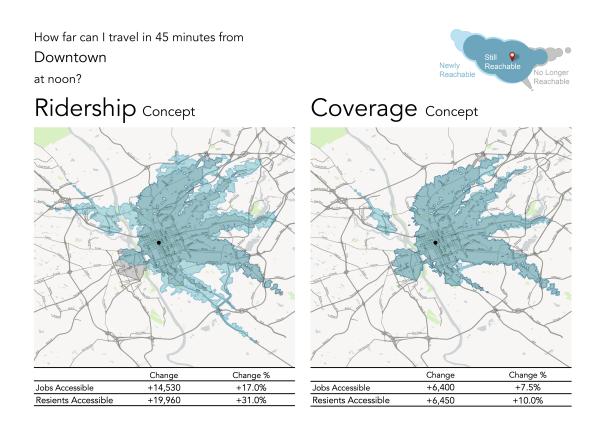
USEFULNESS OF SERVICE

People ride transit if they find it useful. High transit ridership results when transit is useful to large numbers of people. A helpful way to illustrate the usefulness of a network is to visualize where a person could go using public transit and walking, from a certain location, in a certain amount of time.

The maps in the figure below show someone's access to and from the Downtown Columbia in 45 minutes, at noon on a weekday in the Ridership and Coverage Concepts. Each concept is compared to the Existing Network. The technical term for this illustration is isochrone. A more useful transit network is one in which these isochrones are larger, so that each person is likely to find the network useful for more trips.

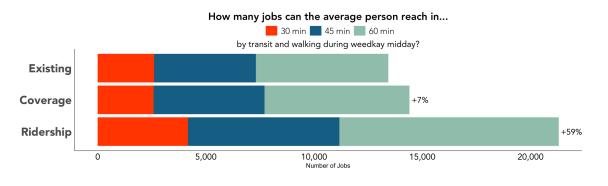
The dark blue represents areas that are reachable today and would remain reachable in the corresponding concept. Areas that are newly reachable are shown in light blue, and areas that would no longer be reachable are shown in gray. The maps show that for trips beginning in Downtown Columbia, the Ridership Concept would increase access to residents and jobs over the existing network by over 17%. The Coverage Concept would slightly increase access to jobs by 7.5%. We measure the jobs and people you can reach in these isochrones because it is not just the area you can reach that matters, but what is in that area: the job opportunities, the shopping destinations, the medical facilities. The

total number of jobs reachable is a key proxy for all of those things that are important to reach by transit.



CHANGE IN JOB ACCESS

By adding up all the increases and decreases in job access across the region for each concept and weighting those changes by population, we can estimate how each concept changes the access to jobs for the average person. The chart below shows that today, the average Central Midlands resident can reach 13,000 jobs by walking and transit in 45 minutes. The Coverage Concept would increase this by 7%. The Ridership Concept would dramatically increase the number of jobs reachable in 45 minutes to over 20,000, a 59% increase. It does this by reducing waiting time with higher frequency service in the busiest areas of the region.



These are the basic trade-offs in outcomes between a higher coverage system and a higher ridership system. In a higher coverage system, more people and jobs are near some service, but more of that service is infrequent and less useful. In a higher ridership system, a smaller percentage of residents and jobs are near any service, but far more are near frequent and useful service.

Public and Stakeholder Engagement

The consultant team and The COMET staff actively engaged the public from November 2020 through January 2021 to ask riders and the general public which of these concepts they preferred. People were encouraged to take the online survey, or take a paper survey at in-person tabling events.

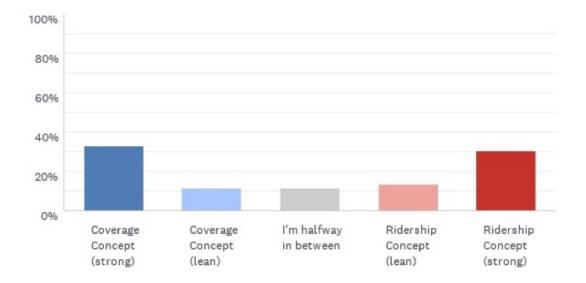
The COMET and consultant staff did interviews with local media to spread the word about the concepts and the project and ask people to take the online survey. Media coverage included

- WOLO,
- WIS News 10 Sunrise,
- WLTX,
- Cola Today Online Publication,
- SCETV Public Radio, and
- Onpoint! with Cynthia Hardy.

The team held a pair of stakeholder meetings with more than 20 representatives of key stakeholder groups across the region on November 10th and 12th. We held two virtual town hall meetings on December 2nd and 9th with about 20 total participants. The consultant team held seven tabling events at The COMET Central and other key transit stops in December and January. This effort resulted in 352 survey responses.

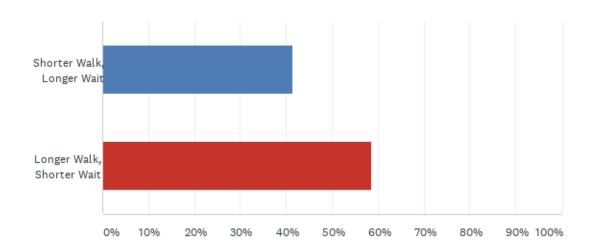
On the question of which network concept they preferred, survey respondents were split. About 33% strongly preferred the Coverage Concept, 11% leaned toward the Coverage Concept, 11% were halfway in between, 13% leaned toward the Ridership Concept, and about 30% strongly preferred the Ridership Concept.





The result above suggests a wide variance in the opinion of respondents on the question of whether to pursue a higher ridership or a higher coverage network design.

The survey also asked respondents if the preferred a shorter walk with a longer wait or a longer walk with a shorter wait. The first option is more like a high coverage network. The second option is more like a high ridership network.



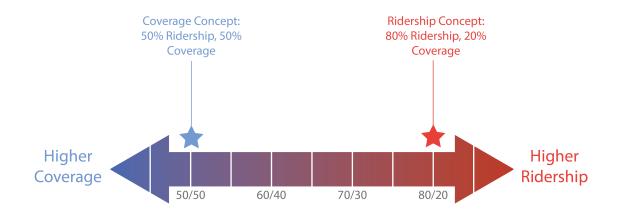
Q2 Walking vs. Waiting

On this question, a majority of respondents said they would prefer a longer walk with a shorter wait, the more high ridership option. Still, about 40% said they would prefer a shorter walk, even if it meant a longer wait, which is a high coverage approach.

What are the next steps?

The question of how to balance how The COMET investments in bus service between Ridership goals and Coverage goals is a value question about what The COMET and its partners want to prioritize. As such, it is best left to policymakers to decide the answer. The public input from the survey provides some perspective on what existing riders and the general public think, but as the appointed representatives of jurisdictions who fund The COMET, the Board of Directors is the body empowered to decide these key value questions.

The decision spectrum can be imagined as a range between higher coverage and higher ridership, as shown below.



A recommended policy resolution is provided on the following page where the Board can add its preference for the percent of the budget that should maximize ridership and the percent that should maximize coverage. Once the Board has made its decision on this key value choice, The COMET and consultant staff can proceed with developing a draft recommended network and complete the Short Range Transit Plan process.

Recommended Policy Resolution regarding the balance between Ridership and Coverage Goals for The COMET

WHEREAS, The COMET, in partnership with the Central Midland Council of Governments, the City of Columbia, and other regional partners has engaged in a Comprehensive Operations Analysis and Short Range Transit Plan process called Reimagine The COMET to study the entire transit system in the region and recommend changes to better align the transit system with the values and goals of the region; and

WHEREAS, The COMET, through Reimage The COMET, has studied the existing transit system, existing transit ridership patterns, population, employment and other demographic patterns and has distilled the major trade-offs and challenges with the existing transit system into a "Choices and Concepts Report", published in November 2020; and

WHEREAS, transit operations can serve many goals, but within a finite budget certain of these goals come into conflict with one another and in particular the goals of maximizing ridership and providing broad geographic coverage come into conflict; and

WHEREAS, The COMET created two transit network concepts to help the general public, stakeholders and elected officials visualize how different goals would result in different transit system designs and has discussed these different concepts with the general public, key stakeholders and elected officials; and

WHEREAS, The COMET has surveyed existing riders, the general public and key stakeholders about their preferences with respect to the goals of maximizing ridership or providing broad geographic coverage.

NOW, THEREFORE,

BE IT RESOLVED BY THE BOARD OF DIRECTORS FOR THE CENTRAL MIDLAND TRANSIT AUTHORITY:

That The COMET balance the goals of ridership and coverage deliberately within its operating budget for transit services and that the achieved balance will be that ____% of the transit operating budget is spent to maximize ridership relative to cost, while ____% of the transit operating budget is spent covering places where ridership is low but other values, such as equity and need, justify the provision of service.